# FINANCIAL TIMES



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Tatarstan

Shaping up for a market economy

Management, Page 8

Labour issues

Will Emu be bad for jobs?

Europa, Page 14



FRIDAY MARCH 8 1996

Uneven recovery

European business property



Weekend FT Countdown to

#### Shrinking GDP adds to Germany's economic gloom

Vorld Business Newspaper

German gross domestic product contracted by 0.5 per cent during the fourth quarter last year, according to the Federal Statistics Office. Its data added to the current gloom about the German economy and come a day after the Federal Labour Office announced another postwar unemployment record, with 4.3m people out of work in February - 11.1 per cent of the workforce. Page 16

Warning on Japan budget impasse: The economy would suffer unless Japan's feuding politicians quickly ended their four-day budget impasse, the Keidanren business federation warned. Keidanren business federation warned. Keidanren business federation warned keidanren business federation warned ren chairman Shoichiro Toyoda said any further delay "will shake confidence in domestic and foreign markets". Page 16

UK rate cut expected today: The chancellor of the exchequer and the governor of the Bank of England discussed a further cut in interest rates, as the number of retailers expecting to increase sales reached a seven-year high. Economists expect bank base rates to be cut by a quarter of a percentage point today - to 6 per cent - despite evidence of robust consumer spending. Page 7

Austria's austerity coalition: Austria's Social Democratic and conservative People's parties have reached a coalition agreement. They are aiming for a sharply reduced budget deficit and a leaner public sector. Page 2

Unionists set for White House party: US president Bill Clinton is planning to invite Ulster Unionists' leader David Trimble and other promi-nent Northern Ireland politicians to a White House St Patrick's Day party next week. Sinn Fein president Gerry Adams is not expected to be on the guest list. Page 7

Murdoch apology on BSkyB: Rupert Murdoch telephoned the chairmen of German media group Bertelsmann and French pay TV company Canal Plus to apologise for the confusion over an announcement by BSkyB, his UK satellite company, that it had clinched an agreement to invest in a German pay TV channel. Page 17; Lex, Page 16

Chechans on the attack: Russian troops fought hand-to-hand with Chechen separatist guerrillas throughout the capital Grozny after army units responded to a fresh rebel offensive.

Krupp Hoesel, world's leading producer of stainless steel, said stainless steel prices showed the "first tentative signs of an upward trend" in Febru-

Rolls-Royce announced annual pre-tax profits up 73 per cent to £175m (\$269.5m) but declared an unchanged dividend for the year of 5p, underscoring the fragile state of the aircraft industry's

recovery. Page 26 Boost for RTZ-CRA: Higher metal prices and increased sales volumes helped Anglo-Australian international mining group RTZ-CRA lift profits before tax and exceptionals last year by 42 per cent

to \$2,47bn, Page 26

Adidas, German sports goods maker, reported annual results at the top end of expectations with net income more than double at DM245m (\$166m) in

Aérospatiale, French state-owned aerospace and defence group, reported improved operating profits in 1995, but said a FFr1.5bn (\$296m) provision for restructuring costs pushed it FFr981m into the red.

US dumping complaints 'misfire': Tha biggest winners from US anti-dumping actions may not be industries which complain, but exporters abroad which gain orders at the expense of competitors accused of dumping, a US study suggests.

Air crew seized: Three helicopter crewmen – an American, a German and a Kenyan – were seized by militiamen loyal to a warlord under siege by African peacekeepers in Monrovia, Liberia.

Proceure on Tahwan: China has stepped up pressure on Taiwan by linking planned missila tests off the island, due to begin today, with a campaign to intimidate voters in presidential elections being held later this month. Page 6

Sanctions threat: The US is considering sanctions against China for the transfer of a new cruise missile to Iran, a senior US official said.

Baghdad hosts chess: The official world chess championship sanctioned by the International Chess Federation will start on June 1 in the Iraqi capital Baghdad. Anatoly Karpov of Russia will play American Gata Kansky. Prize money is \$2m.

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# Drugs groups' shares up sharply on Swiss merger

By Daniel Green and Nicholas Denton in London

Share prices of drugs companies around the world rose sharply yesterday after Swiss pharmaceu-ticals companies Sandoz and Ciba confirmed they are to merge, in one of the world's biggest corporate deals.

The new company, Novartis, will be the second biggest drugs company by sales and have a market capitalisation at last night's closing prices of \$75bn, compared with \$63bn on Wednesday night, before the announcement of the deal.

About 13,000 jobs - 10 per cent of the combined workforce - are set to go as Novartis plans SFr1.8bn (\$1.5bn) annual cost savings by 1999.

The joh losses are likely to fall mainly in Switzerland, where the companies are neighbours in Basle, and New Jersey, where both have their main US

operations.
The prospect of cost-savings triggered sharp rises in both com-panies' shares. Registered shares in Sandoz, whose shareholders will receive 55 per cent of Novartis' shares, rose 19.6 per cent to SFr1,381. Ciba climbed 28.8 per cent to SFr1,455.

Sandoz and Ciba set to shed 10% of combined workforce

The possibility of further deals in the drugs industry prompted the wave of shara price rises across Europe. Among those most affected were Zeneca of the UK, German companies Schering and Bayer, and Schering-Plough, Eli Lilly and Warner Lambert in the US.

These companies are seen hy Investors and analysts as the next likely candidates in a wave of drugs industry restructuring that started in 1993.

Although Sandoz and Ciba bave previously used the invest-ment banking subsidiaries of Swiss banks, US investment banks advised them on the merger.

Sandoz, which used SBC Warburg on last year's flotation of its chemicals arm Clariant, hired Morgan Stanley. JP Morgan worked for Ciba, a past client of CS First Boston. Union Bank of Switzerland acted as stockbroker for the merger.

The deal is expected to result in fees of \$76m to be shared between the three firms. It will

propel Morgan Stanley and JP Morgan to the top of the league tables of investment bank advis-ers in Europe, an important factor in winning new business.

Novartis will have combined sales of SFr26bn and a global market share of 4.4 per cent. Only Glaxo Wellcome, formed from a merger of Glaxo and Well-come of the UK a year ago, is bigger. The combined pre-merger operating profit in 1995 was

The deal, which is subject to regulatory and shareholder approval, will lead to two chemicals companies being spun off.

The merger also marks Mr Daniel Vasella as the likely long-term head of Novartis. Mr Vasella, 42, moves from chief executive of Sandoz's pharmaceuticals division to president of Novartis. Mr Alex Krauer, 64, Ciba's chairman, is to chair the merged company. The finance director is Mr Raymond Breu, the Sandoz finance director.

The new company is strongest in Europe, which accounts for 37



Daniel Vasella (left) of Sandoz is the likely long-term bead of Novartis and Ciba's Alex Krauer will chair the merged company House

per cent of its sales and it claims to be number two in market share. It is number six in the US, where it makes 33 per cent of its sales, and number six in Asia, Australia and Africa combined. It claims to be market leader in

accounting for 9 per cent of its turnover.

Reports and analysis, Page 20; Future prescription, Page 16; Lex, Page 16

# Britain is focal point for Hamas **fundraising** Israel says

By Julian Ozanne in Jerusale

Israel yesterday claimed that Britain had become a focal point in the west for fundraising by the Hamas Islamic movement as international efforts gathered pace to close down Hamas's external financial lifeline.

Israeli military intelligence officers, who have confiscated documents in raids on Hamas institutions, alleged there is an extensive network of fundraising in Britain, Germany, the US and Gulf Arab nations which directly supports Hamas's military operations.

The allegations came as the British government said it had no evidence to support accusations that Hamas supported the recent spate of suicide bombings in Israel from Britain.

Meanwhila, Israel Radio reported last night that Egypt would host an international summit next Wednesday of officials from about 20 countries on fighting terrorism. France and Germany yesterday dispatched their foreign ministers to Israel to discuss how to help the Jewish state fight terrorism.

Israeli military officials sald Hamas received up to \$70m from abroad each year. The money was ostensibly targeted at Hamas's extensive network of educational, bealth, religious and welfare organisations in the West Bank and Gaza Strip, but that part of the money was diverted to the military wing.

Hamas activists and suicide bombers were recruited with promises of lifelong support for their families. "It will be much more difficult for the military wing to recruit members if the flow of foreign funds is cut off," an Israeli officer said.

Israel said about 10-20 per cent of Hamas funds came directly from Iran and a further 40-50 per ceot came from charitable organisations in Saudi Arabia and other Gulf nations.

In the west, Israeli military intelligence said Britain had become the prime source of funds following the US seizure of Hamas assets and the detention

Continued on Page 16

# Drilling tests may lead to fresh criticism of Anglo-Dutch group's role in west Africa Shell makes new oil find off Nigerian coast

By Robert Corzine in London and Paul Adams in Lagos

Shell, the Anglo-Dutch oil group which has come under international pressure to withdraw from Nigeria, is believed to have made a hig oil discovery off the coast of the west African country.

If the find is confirmed, it could

rekindle international criticism of Shell's role in Nigeria under military rule. The company is the largest foreign oil producer in the country, accounting for about half total output.

The company yesterday said it was conducting production tests at a well in the Bonga One exploration area in deep water

Shell said it was too early to assess the potential of the well. But oil industry observers in Lagos, Nigeria's capital, say the company's operations at the site suggest that it has made a major discovery.

A Shell spokesman in Lagos said: "We are doing reservoir tests now, and it can take several months to determine the size of

the discovery.

"This is a whole new drilling environment, not like the [continental] shelf where oil is being Most of the company's Niger-

ian fialds are onshore in the Niger delta, close to poor communities where resantment at the lack of local benefit from the oil industry has led to direct confrontation with Shell and

This resulted in clashes with the Ogoni movement led by the late Ken Saro-Wiwa, who was

executed last November after being convicted of the murder of rival Ogoni chiefs. The execu-tions brought international criti-

Shell bas resisted demands that it withdraw from Nigeria, and it recently confirmed that it is to go ahead with a multi-billion dollar natural gas project in the country.

But the problems associated with onshore production have caused Shell and other large oil companies operating in Nigeria to look offsbore for future developments.

The deep water exploration blocks are seen as vital to the future of Shell and the oil industry as a whole in Nigeria. In recent years, Shell has failed

Continued on Page 16



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# Ford to invest \$4bn in UK plants to develop 'world' cars

By John Griffiths and Andrew Bolger in London

Ford plans to spend \$2.6bn (\$4bn) on its UK manufacturing operations up to the end of the decade, signalling substantial investment in its Halewood plant on Merseyside and assembly facilities at Dagenham, east London for the "world" cars expected to replace the Escort and Fiesta.

The disclosura of what amounts to a further strong vote of confidence by Ford, the world's second-higgest vehicle maker, in its UK factories coincides with plans announced by General Motors to invest about \$1bn in its Vauxhall car operations in the UK over the next five years.

Continuing motor industry investment in the UK reflects ris-ing productivity, the workforce's transformation from Europe's most intransigent to most flexible, and low labour costs and overheads.

The move by GM underlines the US car group's broad satisfaction with its UK cars' subsidiary although the investment

Internacional News

with the \$6.3hn to be invested by Escort and Fiesta are likely to be Opel, Vauxhall's sister company, in its German operationa between now and 2000. The UK programme also compares with \$700m of planned investment by Opel Belgium over the sama period and \$750m by Opel Austria.

However, the projections out-lined by Mr Richard Donnelly, president of General Motors Europe, provide a clear indica-tion that Vauxhall's operations at Ellesmere Port, Merseyside, will be upgraded for the successor to the Vauxhall/Opel Astra models huilt at the plant.

GM is also likely to proceed with plans, yet formally to be acknowledged, to add production of a small car - the Corsa or variants - at its main Luton plant in Bedfordshire. While £540m of Ford's invest-

ment is already accounted for in ductivity in recent years." its engine plant at Bridgend, South Wales, and new diesel engine production at Dagenham, about £2bn will be dedicated to plant facilities and tooling. Ford is not expected to intro-

produced in greater variety and numbers than current models. Rover Group, now owned hy BMW, is also investing heavily in

new model programmes and Peugeot is known to be considering assembly of an extra model at its Ryton plant near Coventry. Nissan, Toyota and Honda are continuing to expand their UK "transplant" outpot.

Total UK car output hy the end of the century is expected to reach 1.9m-2m units, compared with 1.5m last year and fewer than 1m in the early 1980s. The investment plans were welcomed as "extremely good news" by Mr Tony Woodley, national automo-tive officer of the TGWU. He said: "It is a vote of confidence in the UK workforce, and recognises their achievement in raising pro-

In January, Vauxhall's 7,700 production workers unions voted narrowly to accept a 4.5 per cent pay rise, followed by an increase in line with inflation over the next two years and a one-hour cut in the 39-hour working week.

duce an additional model line to CONTENTS Intl. Companies \_\_\_\_\_18-25 FTEP-A Wid Indicas 40 Foreign Exchanges .... Survey \_\_\_\_54,35 E Euro Business

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Arts Guide

THE FINANCIAL TIMES LIMITED 1996 No 32,928 Week No 10

But things are slowly getting better at the European Commission, writes Caroline Southey

The Enropean Commisslon is a men's club where few women make it into the top jobs, according to the institution's own findings eight months after it laonched a drive to promote equal opportunities.

The Commission said yesterday it bad succeeded in "Improving the recruitment of women" during the final six months of last year and the number of women in senior positions had been doubled.

The number of women in top posts - directors general and deputy directors general, involved in running departments equivalent to government mioistries - went np from one to three out of a total of 54 during the eight-month period. The number of women directors, one level down, rose from five to nine out of a total

The Commission has claimed success on the gronods that it has met targets set last July by Mr Erkki Llikanen, commissioner for personnel. He said yesterday the situation for women in the Commission was "still awful. We can't change overnight what has bappened sinre 1957. It takes a terribly long time".

But, he ndded, there was hope in the pattern of recruitment from three new member states which joined the EU last year. The number of women recruited at middle management levels from Sweden, Finland and Austria stands at 51 per cent, compared with 28 per cent for old member states.

"In the pattern of new recruits we have shown that change is possible." Mr Liika-nen said. "The situation is still unsatisfactory when it comes to promotions, mainly due to the burden of the past, which has led to a very low number of women at certain levels in

n EU official said it was quite noticeable in the Commission that "anybody in a position of power is a man. It is particularly stark at meetings, which are normally a sea of dark suits". Another pointed out that the Commission compared badly with nearly all EU national administrations, even those with poor equal opportunity records.

The Commission's figures show that the number of omen decreases as the leve nf responsibility increases. Out of eight levels of "A" grades, for which a higher university degree is needed, the lowest level has the largest proportion of women. Among the yonngest and least experienced "A" grades, women represent 28 per cent of the workforce, which falls to 5 per cent among the highest grades.

Among recruits from the new member states, where the Commission bus bad a free band to employ outsiders, women make up 51 per cent of the youngest recruits. The Commission is also pleased with the balance of female employees at middle management levels from the three new member states. Here they hold 41 per cent of the lobs. against 15 per cent for the old

The figures are expected to provide fresh impetus for nction from o group of cou-missioners, set up by Mr Jacques Santer. Commission president, charged with promoting equal opportunities in Commissinn policies and in the institution.

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Social Democratic and People's parties back together in government

# Austrian coalition will seek austerity

By lan Rodger in Zurich and Eric Frey in Vienna

Austria's Social Democratic and conservative People's parties, which were at each other's throats in a bitter election campaign three months ago. bave concluded a coalition agreement to govern the country for the next four years. The agreement, reached after

all-oight negotiations, maps out the way to a sharply reduced budget deficit and a mucb leaner public sector, so that Austria can meet the criteria for participating in European monetary union.

lt signals a remarkable turnaround from last autumn, when the two parties' previous coalition appeared powerless to halt a worrying deterioration in the country's public

mous programme. The next government should and will last its full four-year term. Mr Franz Vrautzky, Social Demo-erat leader and chancellor for the past 10 years, said. "This is good news for Austria," echoed Mr Wolfgang

Schüssel, the People's party leader. whose warnings of financial danger triggered the collapse of the last coalition and December's snap election. Although the Social Democrats were the victors in the election, the People's party austerity platform appears to

underpin most of the new

coalition's plans. The two had already agreed in February on a two-year costcutting programme to slash the projected budget deficit by Sch100bn (\$9.7bn) by the end of 1997. A number of social benefits, including maternity allowances, early retirement privileges and student subsidies were cut, and taxes were

Yesterday they agreed to abolish two ministries, for transport and the family, and transfer their responsibilities to others. Mr Schüssel, who is also the foreign minister, won another victory, preventing the establishment of a secretariat for European affairs, and maintaining responsibility for Euro-pean affairs within the foreign

Investors were relieved that

two other touchy issues on antumn.

He favoured Austria participating fully in common European security policy, while many Social Democrats want to maintain Austria's neutrality. It appears to have been agreed that the country will participate, but a final decision was postponed until after the European Union's Turin summit later this month. He also wanted some leeway

for the People's party, which is the junior partner in the coalition, to vote independently on non-essential issues. The Social Democrats appear to bave agreed, although they want to minimise opportunities for the People's party to ally Itself with the extreme rightwing Freedom party leader, Mr Jörg

The agreement was wel-comed on the Austrian stock market, where the ATX index rose 12.91 points to 1,062. The market plunged last autumn when the government col-

Party leaders Wolfgang Schüssel (left) and Franz Vranitzky

the parties agreed not to eliminate tax credits on corporate losses. Some leading Austrian profits if these credits were

# **Election threat** to Italian broadcasting

The management of Rai, Italy's state broadcasting organisation, risks being the first political casualty of the general election campaign getting under

Yesterday Iri, the state bolding company that owns 99.5 per ceut of Rai, announced it was taking legal action against the Rai board for its handling of management appointments. The move followed deadlock between Iri as sbareholder and Ral's chairwoman, Ms Letizia Moratti, over the appointment of a new chief executive during the election period.

Control of Rai, and especially its three television channels, has been one of the most sensitive political issues since the rightwing government of Mr Slivio Berlusconi installed a new management team under Ms Moratti in 1994. The centre-left alliance has

fought a continuous battle to ensure fair play and avoid political bias in a medium which reaches all Italian accounts for more than 50 per cent of the national audience. Ms Morattl, brought in from the private sector with no previous media experience, bas proved a tough manager in seeking to impose her imprint

organisation. has been surrounded by controversy. Her critics on the left

A crimes tribunal sifts through accounts of crimes tribunal sifts

the atrocities committed in ex-

Yugoslavia, the jury is still out

on whether its activities will

on balance help or hurt the

prospects for peace.
There is an air of quiet moral

fervour about the staff who

tread the corridors of the face-

less and tightly guarded build-ing in The Hague, formerly the

headquarters of an insurance

company, where the tribunal is

They believe they are writ-

ing history - not merely con-firming but extending the pre-cedents that were established

at the Nuremberg trials, which

sentenced 19 senior Nazis to

death or prison.

A Dutch buman rights law-

yer, familiar with the Balkans

trial though not directly

involved, said there was a feel-

ing in legal circles that the

new tribunal was somebow

superior to Nuremberg because

it had been established by an

outside force, not a warring

den Biesen, said Nuremberg

was a trial by the victors of the

losers, and so it could be critic-

ised for partiality.
"This time it will be differ-

Supporters of the court,

which has indicted 46 Serbs

and seven Croats, believe pas-

sionately that justice must be

done, and seen to be done, in

ent," he said.

The lawyer, Mr Pbon van

housed.

on an unwieldy debt-ridden

The latest row began in January when she sacked Mr Raffaele Minicucci, the Rai chief executive, in a disagreement over the budget and programming. This led to calls in parliament from the centre-left majority for Iri to intervene as shareholder to challenge the sacking. Iri duly announced Ms Moratti could not make board appointments without consult-ing Rai's chief sharebolder. Mr Minicucci meanwhile lodged a complaint with an administrative tribunal, claiming unjust

With the campaign begin-ning for general elections on April 21, both the Dini government and the political parties have sought to patch up the squabble. But this week Ms Moratti refused to accept as a temporary solution the pres-ence of Mr Enrico Micheli, Iri's director-general, as chief execntive. She argued he was already on the Rai board of control and the roles of comp-troller and administrator could

Ms Moratti's mandate can only run until Rai's annual meeting in May. But this con-flict is likely to lead to even greater pressure for television to take a neutral stand during the election eampaign. Since neither the centre-left alliance dominated by the Party of the Every move she has made Democratic Left nor the rightwing alliance headed by Mr Berlusconi, the former presee her as having a mission to mier, can agree who is a neu-reshape Rai's ethos to favour tral programme director, Rai's the right and refuse to take at coverage of the campaign is face value her oft-stated desire likely to be emasculated.

s the international war respect of the worst massacres are in eustody: the former

Europe has seen since the sec-

Otherwise, they argue, the

hitterness in former Yugo-slavia may never subside. Ms

Madeleine Albright, the US

ambassador to the United Nations, was a prime mover

in the court's establisb-

ment and remains a strong

"The wounds opened by this

war will beal mueb faster if

collective guilt for atrocities is expunged, and individual

responsibility is ascribed," she

In practice, bowever, it remains to be seen whether the court can establish itself in the

eyes of former Yugoslav citizens, and the world, as an

While the Dayton agreement

commits the governments of Serbia, Croatia and Bosnia to

co-operating with the tribunal,

neitber Belgrade nor Zagreb

have been willing to take the

required step of delivering members of their own commu-

The Croatian legislature, for

example, has baulked at pass-

ing legislation which would

commil the republic to work-

ing with The Hague - and

suggested that the UN tribunal

change its own regulations.

Zagreb even promoted a gen-

eral wbo bas been indicted for

Only three people, all Serbs,

war crimes.

nities to The Hague.

advocate of its role in reconcili-

ond world war.

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has argued.

impartial force.

# Confindustria shifts its focus to small businesses

By Robert Graham in Rome

The governing council of Confindustria, the Italian industrialists confederation. yesterday chose Mr Giorgio Fossa, the head of a small family engineering business, to be for the next four years. The choice of Mr Fossa sig-

nals Confindustria's desire to put greater emphasis on addressing the problems facing small industrial companies which provide the backbone for Italy's industrial production and strong export perfor-mance. Confindustria, which plays an important role as the voice of Italian business, has been criticised for being linked too closely to the political establishment in Rome and more keen to defend the interests of big groups. -

For almost a decade Mr Fossa has been involved in championing the interests of small business and since 1993 has been chairman of the national council of small He is the third generation of

a family whose business, Silvio Fossa, produces hydraulic and pneumatic cylinders for heavy Yesterday's election followed

the first serious contest for the leadership in Confindustria's 86 years. Mr Fossa was always regarded as the candidate most likely to win, and was openly favoured by Fiat, traditionally one of the most influential voices in Confindustria. But he was challenged until the last hy two other candidates - Mr Gianmarco Moratti, bead of a family oil business,

and Mr Aldo Fumagalli, the

former head of the young

prison warder Dusan Tadie.

and two senior officers who

were seized by the Bosnian

army after they took a wrong

turning near Sarajevo airport

on January 30.
The pair were arrested with-

out authorisation from The

Hague. However, one of them,

General Djordje Djukie, bas

since been indicted - and pleaded not guilty this week to

charges that he committed war

crimes by abetting the siege of

Serb community, and it has

hoosted the influence of Mr

Radovan Karadzic and General

Ratko Mladie, the bardline

Bosnian Serb leaders who have

themselves been indicted and,

in theory at least, eliminated

In an effort to counter sug-

gestions of anti-Serh bias,

Judge Richard Goldstone, the

war crimes prosecutor, said on February 14 that he expected

to issue indictments "in the

coming weeks" against Bos-

Even if this promise is kept,

Balkans analysts wonder whether the US will put as

much pressure over the war

crimes issue on the Bosnian

Moslem leadership, which it is

desperately trying to wean

nian Moslems.

from the political game.

he arrest of Gen Djukic and Colonel Aleksa

Krsmanovie enraged the

Sarajevo.



Moratti, who is the husband of the head of Rai, the state broadcasting organisation, lob-bled hard and was overtly sponsored by Eni, the national oil company which was partly privatised last year.

Election followed the first serious contest in 86 years

had taken part in choosing a chairman. The previous election occurred when state-cou-trolled industries belonged to a separate association, which has since been merged. Mr Fumagalli, though considered an outsider, argued strongly that Confindustria had become too ossified and bureaucratic. with insufficient young blood at the top steering policy. After yesterday's vote be announced be was resigning as a councillor in Confindustria.

Goldstone: more indictments

and Croatia.

should cast its net.

Iran, as it has put on Serbia

The trial of Gen Djukle,

The indictment of a logistics

officer - whose contribution to

the siege was indirect, albeit

very important - poses the

question: which, if any, officers

in the Serb army could not be

More practically, the past history of Gen Djukie as a

career officer with the Yugo-

slav army, who took his orders

and pay from Belgrade, is

bound to implicate senior fig-

By making the governments of Serbia and Croatia the guar-

antors of peace in Bosnia, the

Dayton accord appears to place

indicted for war crimes?

ures in Serbia.

away from the influence of their leaders above the fray of

meanwhile, has raised the issue of how far the tribunal

The choice of the new chair-

man to succeed Mr Luigi Abete was made by a three-man committee on Wednesday and then put to yesterday's council to Fumagalli withdrew before the vote. Mr Fossa obtained 101 votes from the 145 persons resent in the 155-strong Confindustria council. There were 30 blank votes, 13 invalid and one against. Confindustria plays a key

role in determing the position taken by management in setting national wage guidelines. Wages are currently determined by an historic frame-work agreement signed in July 1993 by Confindustria, the unions and the government. This agreement, which abolisbed the long-standing princi-ple of indexed wages, has been central in holding down pay and controlling inflation. However, Confindustria is

seen by some industrialists as being still far too concerned with protecting the interests of individual sectors and insuffi-ciently oriented towards adapting industry to the needs of a global economy. Questions are also raised as to whether Confindustria should continue to own a controlling stake in Sole 24 Ore, Italy's profita ing business paper.

The new chairman, who takes over in May, will also have to decide whether economies are needed in an organisation whose Rome headquarters employs some 300 people. In 1994 staffing cost Confindustria L37bn (\$24m), according to Il Mondo magazine this week, which managed for the first time to obtain a copy of the organisation's accounts. Members' contributions in 1994 were worth L55bn against total

Baffling case of Bosnian war crimes charges and counter-charges

over atrocities.

But the closer the court looks at who sponsored vio-lence in Bosnia, the harder it will be to avoid following a trail that leads to very high places in Belgrade and Zagreb. Yet despite promises by Nato that its forces will arrest war criminals if they "come across" them, there is little immediate prospect of Gen Mladie or Mr Karadzic being apprehended -let alone any of their sponsors

in Belgrade. Another problem for the trihunal is how to use its limited resources. A budget squeeze was narrowly avoided when sis, allocated it \$40.8m for

Court officials said this money should cover all requirements except one vital one - the protection of witnesses.

The tribunal's finances could be eased at a stroke if the UN members who established it had the will to give the court a permanent status, and the authority to adjudicate in future wars.

But the nations which created the tribunal seem strangely reluctant to take any steps which could guarantee it any long-term institutional

> Laura Silber and Bruce Clark

**FUROPEAN NEWS DIGEST** 

# Yeltsin suffers Chechen setback

The political toll on President Boris Yeltsin's re-election campaign mounted yesterday as fighting between separatist rebels in Chechnya and Russian troops grew worse in Grozny, the republic's capital.

Russia's policy-making security council yesterday endorsed a new peace plan, yet refused to give details before the month's end. The inability of Mr Yeltsin, who launched the military campaign almost 15 months ago, to implement any peace initiative to date has cut deeply into his popular support. A month ago, he vowed to end the war or face electoral defeat in June.

About 1,500 Chechen separatists are in Grozny and appear to control a third of the city. "The situation has seriously deteriorated. Clashes are going on effectively in every district of the Chechen capital," the Interfax news agency reported, quoting a security official in Moscow. Mr Dzhokhar Dudayev, the Chechen leader, launched the

assault on Wednesday, again underscoring the small nation's historic determination to resist Russian rule. What Russian officials hoped in December 1994 would be a "short, successful war" has left thousands of people dead and hundreds of thousands homeless.

Itar-Tass news agency said armoured vehicles moved into the city centre to help beleagured interior ministry and pro-Moscow police bold off the rebels' offensive. The agency quoted the Russian-installed military commandant of Chechnya as saying 70 Russian and pro-Russian Chechen servicemen had been killed in the latest fighting. Near Grozny, Russian troops continued an artillery and air assault on the village of Sernovodsk where Chechen fighters

#### Russia backs full ban on N-tests

Russia yesterday became the fourth of the five declared nuclear powers publicly to declare its support for a zero-yield" comprehensive test ban treaty. The US, France and Britain have already backed a complete ban on all nuclear

Mr Grigori Berdennikov, Russia's representative to the United Nations disarmament conference in Geneva, said the treaty now under negotiation "should not contain any thresholds". Mr Berdennikov also made clear Moscow's opposition to India's demand for a link between the test ban treaty negotiations and talks on nuclear disarmament. "Such linkage may only... hamper the elaboration of a treaty," he said. The disarmament conference is trying to complete the treaty by the end of June for submission to the UN general assembly in September. Tha Russian statement now puts pressure on China, the

remaining nuclear weapons state, to make its own position clear. China is the only one of the five still carrying out Frances Williams, Genevo

#### French interest rates trimmed The Bank of France yesterday trimmed its two key interest

rates by 0.10 of a percentage point, in a furthering softening of monetary policy induced by the slowdown in the economy. Yesterday's reductions, which bring the central bank's intervention base rate to 3.8 per cent and its repurchase rate to 5.5 per cent, may increase the government's impatience to see the commercial banks pass on the benefit of the Bank of France cuts in lower lending rates to their own customers. The banks have proved rejuctant to do this, claiming the need for higher lending margins to improve their poor profitability. Some French MPs have criticised the government, as well as

the Bank of France, for slow, piecemeal action to revive the economy. Yesterday the secretary general of the ruling Gaullist RPR party announced that he would attempt to remove Mr Philippe Anberger, secretary to the National Assembly finance committee, from the RPR national executive.

Mr Auberger has publicly accused the government of

groping its way forward with "stop-gap measures" rather than David Buchan, Paris

#### Hungarian deficit falls

Hungary's current account deficit fell by more than a third last year to \$2.48bn, its lowest level since 1992, mainly because of a fall in the trade deficit to \$2.44bn, according to the National Bank of Hungary. Record privatisation revenues contributed to a near doubling of international reserves to Ibn. up from \$6.77bn at the end of 1994

The figures vindicate last year's austerity package, which included an 8 per cent import surcharge and led to a 28 per cent devaluation of the forint over the year. The measures, which followed a record current account deficit of \$3.9bn in 1994, increased investor confidence in Hungary, and paved the way for privatisation of several energy utilities last autumn.

However, the country's gross foreign debt, the highest in the former eastern bloc per capita, edged up to \$31.65bn, from \$28.52 in 1994, although net debt fell to \$16.81bn, from \$18.94bn. Borrowing by companies and commercial banks now accounted for \$5.79bn of net debt. Net direct investment in Hungary was \$4.45bn last year,

bringing the total to \$11.92bn, nearly half the amount invested Virginia Marsh, Budapest in the former eastern bloc.

#### Italian telecoms row resumes

Omnitel Pronto ftalia, the private operator competing for Italy's cellular phone market, yesterday filed a L365bn (\$231m) suit against state-controlled Telecom Italia Mobile (TIM) as a new row broke out over an accord giving Omnitel temporary use of TIM's network.

Earlier this week TIM said tests showed thet Omnitel's

network had not yet covered 40 per cent of the country, a necessary condition of the so-called "roaming" accord which had been intended to take effect last month but which was postponed to March 13 under a compromise arranged by the Telecommunications Ministry. Late on Wednesday the ministry confirmed Omnitel had

reached 40 per cent coverage and warned of sanctions should

Tim not observe the agreement.

Besides claiming damages for costs so far incurred by the failure to provide "roaming", Omnitel said it was checking with Italian and European Union anti-trust bodies to see if action could be taken against TIM for abusing its dominant

#### Turkey convicts leading writer Mr Yaşar Kemal, Turkey's greatest living writer, yesterday

received a 20-month suspended jall sentence after an Istanbul security court convicted him of "fomenting enmity between peoples" with two articles he contributed to a book called Freedom for Thought criticising restrictions on freedom of Turkey has an array of 154 laws and regulations restricting

freedom of expression, most of them intended to check Kurdish demands for cultural and political rights. Mr Kemal, of Kurdish origin and author of the acclaimed

novel Melmet my Hank, has become a leading critic of human rights violations in the government's military campaign against the separatist guerrillas of the Kurdistan Workers' John Barham, Ankara

#### Italian magistrate cleared Italy's former senior anti-graft magistrate, Mr Antonio Di

Pietro, was cleared of extortion charges when he appeared in court in Brescia for a hearing to decide whether he should stand trial, court officials said. Mr Di Pietro, who headed ftaly's "Clean Hands"

investigation into institutional corruption, was cleared of putting pressure on the person in charge of computerisation of the Milan prosecution service until his resignation in December 1994. He faces another court appearance on March 18 over accusations of abuse of power relating to a \$57,000

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By John Barhern in Ankara

Mr Mesut Yilmaz, Turkey's new prime minister, said yes-terday resolving the 11-year Kurdish uprising would be his government's main priority. Reading out the government's programme in parliament, he said "violence and terrorism are one of [our] most important

He said he would seek to end the rebellioo in the south-east of the country which has killed about 20,000 troops, guerrillas and civilians, by bringing "peace and welfare" to the region, rather than through purely military methods.

He promised gradually to lift emergency rule in 11 provinces in the south-east granting officials sweeping powers. He said he would phase out the hated Village Guards, local Kurdish militias, and would encourage refugees to return to their vil-

Mrs Tansu Ciller, the outgoing premier, gave security forces a free hand against guerrillas of the Kurdistan Workers party (PKK). Troops adopted a highly controversial scorched earth strategy of evacuating

and burning villages. Such heavy-handed methods

attracted strong criticism from human rights organisations and Turkey's western European allies. Reducing violence and human rights abuses would aimultaneously strengthen Turkey's political stability and improve its international standing.

However, Mr Yilmaz warned the government would not relent in its battle with the PKK: "People who are creating violence and terrorism will face the harshest reaction." And he made no mention of amending the notorious Antiterrorism law, which is frequently used against eveo non-violent Kurdish nationalists.

Turning to economic policy. he said my "programme's main economic aim is to fight against inflation and stabilise growth", He promised "radical changes to decrease spending and waste" to reduce inflation to single digits. Inflation is currently at 78 per cent. Mr Yil-maz said he would pursue an aggressive privatisation programme, reform the tax system and introduce a private pen-sion scheme. He promised a hiring freeze during the government's five-year life.

Attaining economic stability would allow the government to

begin tackling Turkey's pressing social problems. Mr Yilmaz said 2m new jobs would be created by 2000. Declining interest payment on the \$25bn domestic debt would free greater resources for poblic investments. The government has decided to raise the school leaving age to 15 from 12.

have divided responsibility for the economy and internal secu-rity evenly between both their parties. True Path will run the treasury and the planning organisation. Mr Lütfullah Kayalar, a mainstream Motherland politician, is the new finance minister, but True Path will control the treasury and the powerful State Planning Organisation.

Mrs Ciller has also appointed

several hardliners to the cahinet. Mr Mehmet Agar, a tough former security chief, is the new justice minister. Other True Path cabinet members include Mr Unal Erkan, outgoing emergency governor of the south-east and Mr Ayvaz Gökdemir, an outspoken critic of human rights campaigners. Motherland has appointed middle of the road conservatives to run the defence and interior

bul worker, gained momentary fame this week when the newspaper Milllyet analysed his personal finances. Declaring him a "Miracle Man" for providing for his family and managing mounting debts on an income of just \$174 a month, it suggested he become Turkey's

Mr Yilmaz and Mrs Ciller

alim Bahadir, an Istanof the year.

next finance minister. Howaver, like the govern

ment, Mr Bahadir survives only by ignoring his hills and falling into debt. There are millions of Turkish miracle-makers who, like Mr Bahadir, are steadily sinking deeper into poverty, and the fear is that more and more of them will vote for the Islamist Refah party.

Commentators say Mr Mesut Yilmaz, the new prime minister, must quickly return Turkey to sustainable growth to keep Refah at bay. Refah took the most votes in December's general elections and promises stiff opposition to the new government of rentiers".

But Mr Yilmaz also has to keep bis minority coalition government together. Although his Motherland party and its coalition partner, the True Path party of Mrs Tansn Ciller, share the same free-market policies, they are

old rivals who differ on implementing policy. Mr Yilmaz's economic team wants to baladvisers want to force the pace ance the budget by limiting of reform. They have to act quickly because under their coalition agreement with True Path, they must hand power back to Mrs Ciller at the end

Both parties agree that inflation at 78 per cent has to be redoced but True Path does

the government's ability to place new domestic debt or print money. Servicing debts takes up a third of the budget.

However, cutting spending or raising taxes to close a public sector deficit equivalent to about 7-8 per cent of GDP is unlikely to be easy or popular.

'I don't think Turkey can adopt austerity measures such as in Argentina, Brazil or Israel. The people would not bear it'

sures. Mr Sedat Aloglu, a True Path MP, says: "I don't think any government in Turkey can [adopt] austerity measures such as in Argentina, Brazil or Israel. The people would oot

bear it." Motherland wants to privatise all state banks by December. These big banks distort the economy with their large non-performing loans and are condoits for subsidies to farmers and businesses. But Mr Alogln, like many business analysts, agrees the hanks sbould be sold but think

Motherland's timetable

Reforming the social security system, whose losses contribute over half the public sector's deficit. Is another important objective. But Motherland's proposal to introduce private pension plans is controversial.

Moreover, the government is 15 seats short of a majority in the 550-member parliament. and will need support from two leftwing parties to adopt many of its reforms. Their backing will not come cheap. Mr Hikmet Ulugbay, an

of 7 per cent last year, infla-MP for the centre-left Demotion should fall to 55 per cent cratic Left party, says Mr Yilmaz "will have to take [us] Western governments with a

into consideration to carry out [his] policies". Mr Erol Sabanci, head of Akbank, Tur-Month on month % change key's higgest private bank,

fears the new government will be as weak and divided as Mrs

Ciller's previous coalition. He says: "The [durability] of the

government does not give

business adequate confidence.

The strength of the govern-

Still, not everyone is pessi-

mistic. Some businessmen say

the rivalries between the coali-

tion partners are exaggerated

and expect them to work well

once they become accustomed

Positive expectations in

virtuons circle of falling

financial markets could set off

interest rates and inflation.

This would ease the govern-

ment's debt service bill, reduc-

ing the budget deficit and fur-

International organisations

sation for Economic Co-opera-tion and Development (OECD)

says in its six-monthly report

on Turkey that while tighter

policies could cut growth to a

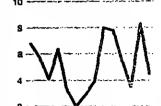
more sustainable 5 per cent in

1996 and 1997, after expansion

ther cutting inflation.

ment is questionable."

to each other.



stake in Turkey's political stability may coovince the International Monetary Fuod to support tha government without setting too stringent condi-tions. Markets say an IMF stamp of approval is essential to build confidence.

Officials must also improve are encouraging. The Organithe lives of people like Mr Bahadir while they reform the economy, if they are lo bait the advance of Refah. Mr Nedim Olçer, senior vice president at Istanbul's Interbank. says: "The government has experience, taleot, support of the people. They know [they bave] to be successful. Only Refah will beoefit from

# **Eurotunnel share** probe may lead to clearer rules

By Andrew Jack in Paris

The UK stock market regulator yesterday pledged co-operation with its French counterpart to clarify future rules for underwriters. The move comes in the wake of an investigation into allegations of insider trading in the shares of Eurotunnel. operator of the Channel Tunnel rail link.

Mr Andrew Winckler, chief executive of the Securities and Investments Board, said last night he supported an examination of the rules as part of a move towards greater co-operation between stock market regulators, and to provide firmswith clear advice on transgressions in advance, rather than simply reprimanding them

after the event. His comments came after the Commission des Opérations de Bourse (COB), the French regulator, said on Wednesday that it had decided a case for insider trading "had not been established" against two international banks involved in the £858m (\$1.3bn) capital increase of Eurotunnel in May 1994.

its ruling followed a resolution in July last year to open an inquiry relating to the alleged use of privileged information by Salomon Brothers and Swiss Bank Corporation. two of the 13 banks involved in the underwriting. Both have always protested their innocence and yesterday welcomed

The two banks - which were never named hy the COB faced some implicit criticism. The regulator said it "had indicated to the firms involved they should consider strengthening their internal rules with respect to confidential information".

The case is still being examined by a French public prosector who could bring separate criminal actions relating to the sharp fall in the Eurotunnel share price in the months ahead of its rights issue.

More significantly, the COB announced on Wednesday the creation of a working party chaired hy Mr René Barbier de La Serre, one of the members of its ruling college of regulareview into the different ohligations imposed on multi-capacity firms which operate as advisers or underwriters in new share issnes by quoted companies.

It said that "regulation and practices applying in the primary market were not interpreted in the same way by all market participants". Require ments needed to be clarified and harmonised in conjunction with other regulators, notably those in the UK, it said.

Eurotunnel itself had called for an inquiry after its share price began falling substantially between January and May 1994, ahead of the rights issue designed to help recapi-

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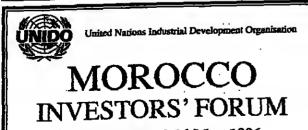
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# maintain sanctions on Iraq

By Michael Littlejnhns, UN Correspondent in New York,

The United Nations Security Council yesterday decided to continue sanctions against Iraq after the US questioned whether there was the political will in Baghdad to accept UN terms for even limited oil sales.

Accusing President Saddam Hussein of "bloody carnage" in killing members of his family who accepted pledges of safe return from Jordan after defecting, the US said the deaths were another example of his duplicity.

During the council's 60-day review of sanctions. Ms Madeleine Albright, the US delegate, said there was incontrovertible evidence that Mr Saddam lied, cheated, bullied and murdered. The interests of a select, privileged few were placed over "millions of desperate and oppressed

Mr James Rubin, spokesman said the delegation had no evidence that Baghdad had decided to accept UN terms for the sale of up to \$2hn of oil, includy to buy food and medicines for civilians.

 Jordan said yesterday it had seized spare parts and equipment for lighter aircraft bound for Iron from Poland in violation of United Nations sanctions.

The goods, concealed "agricultural equipment" in six hoves weighing a total of 204kg, were seized at Amman international airport after arriving from Warsaw via Amsterdam, Mr Mohammad Daouoieli, acting information minister, said.

This was the third interception by Jordanian authorities of contraband goods destined for Iraq in the past three months. Goods selzed so far included large consignments of toxic chemicals, a machine for making missile parts and 115 Russian-made components for long-range missiles.

The shipment was seized amid worsening political ties with Iraq since Jordan used the defection of senior members of Mr Saddam's family in August to seek change in Baghdad.

The announcement coincided with the arrival of a senior UN official in Bagbdad to pursue talks on dismantling Iraq's weapons of mass destruction. Mr Daoudieh sald Jordan would not resort to closing its

border with Iraq - Baghdad's only reliable link with the outside world and a main door

Tehran accused of helping finance Palestinian terror group

# West censures Iran over Hamas

By Bruce Clark in London, Julian Ozanne in Jerusalem and David Gardner in London

West European oatlons yesterday censured Iran over Its attitude to the hombings in Israel, but stopped short of yielding to US pressure for a suspension of the European Union's "critical dialogue"

with Tehran.
Israeli officials, meanwhile, said Iran was one source of finance for the militant group Hamas - hut most of its fund-ing came from other quarters. Diplomats said there was mounting concern in all west-

ern European capitals yester-day over the effect of the latest bomhings on the peace process. "The strain on the peace pro-cess is about as much as it can bear," said one UK official. But the US and each of its main European allies appeared to be operating separately, giving an impression of poor co-ordination in the western

camp. Mr Hervé de Charette, the French foreign minister, and his German counterpart. Mr Klaus Klnkel, hoth flew to Israel to express their strong support for continuing the France has already called off a visit hy Mr Mahmoud Vaezi. deputy Iranian foreign minister, in protest over commentaries by Tehran's official media which defended the

recent attacks on Israel. But efforts to hammer out a joint European Union message of support for Israel and cen-sure for Iran failed. Foreign minister Susanna Agnelli of Italy, current bolder of the European Union presidency, deplored the fact that France was acting without consulting its partners.

Britain's Foreign Office summoned the Iranian charge d'affaires, Mr Gholamreza Ansari, to hear a protest over his country's moral support for terrorism. "Iranian actions, particu-larly opposition to the Middle East peace process, their support for terrorism and the bighly distasteful remarks after the assassination of [Israeli] Prime Minister [Yitzhak] Rabin and the latest hombs are a cause for grave British officials said the UK aod its EU partners would have to consider bardening

their position if evidence

emerged that Iran had pro-vided practical as well as

moral support to the bombers in Israel.

Although Israel has said Iran might have had a hand in the bombings, Israeli intelligence and military officials acknowledge that Hamas is largely an indigenous movement, with its own, well-established sources

of financing.
Israeli military intelligence officials said Hamas received around \$70m (£45.4m) a year in

'The strain on the peace process is about as much as it can bear'

donations and charged yester-day that 10-20 per cent of the total came directly from Iran. "We know that Iran is transferring a few million dollars each year," said a senior intelligence officer.

Hamas funds raised abroad are directed to sustaining its extensive social, educational and welfare network. But money leaks from the social tary wing, mostly in the form of financial support to the families of Hamas guerrillas and suicide bombers. The money comes primarily from the Palestinian diaspora in the US and Europe, from the Gulf states in the form of individual contributions, and from the zakat, an

Islamic tithe. Israel also says Arah citizens of Israel are responsible for channelling funds to Hamas from Islamic institutions.

Israeli intelligence has devel-oped a very precise knowledge of Iran's external activities as a result of its 14-year-old conflict with Hizbollah, the Iranianbacked Shi'ite fundamentalist militia, in Lebanon. It calculates that Iran's

financial penury forced it to

haive the annual subvention to

Hizbollah to \$60m in 1994 and significantly less last year. Hamas, moreover, is a Sunni Moslem organisation and an offshoot of the pao-Islamic Moslem Brotherhood, which spread to Palestine from Egypt

While Hamas has maintained contacts with Tehran, Israeli officials bave never before Iran-directed or financed The main Hamas external

leaders are hased in Jordan, where the Brotherhood'a Islamic Action party is the main parliamentary opposition, and in Syria, where Iran's Vice-President Hassan Hahibl last week met Mr Imad Alami, a Hamas leader. Israeli military intelligence bas also said that Jordan is being used as a main conduit for funds to

Hamas coming from the Gulf. In Washington, Jordan's King Hussein said his government would "do whatever we can" to stop terrorists from destroying Middle East peace. Gulf Arah officials confirmed US President Bill Clinton had sent letters to several Gulf allies urging them to investi-gate links hetween Islamic charitable organisations and Hamas and curb funds being sent to the extremist Palestinian group. Earlier this week Mr Clinton sent similar letters to King Hussein and Syrian Presi-

dent Hafez al-Assad. In Gaza, Palestinian security forces continued raids on Hamas institutions and made scores of arrests. Gaza police chief Ghazi al-Jabali said police had arrest more than 500 members of Hamas and Islamic Jihad. "This is only the begin-

# Bombs fail to dent economic growth hopes

Confidence of foreign investors in stock market remains high

Israel's rapid economic growth will not he significantly affected in the short term by the recent wave of Islamist terrorism, and foreign investors remain confident about the future prospects of the economy and its stock market.

Analysts and husinessmen yesterday said foreign and local investors on the Tel Aviv Stock Exchange had shown considerable resilience compared to a few years ago when terrorist attacks caused huge disruption in the market. The Mishtanim index of the top 100 blue chip stocks closed yester-day at 206.11, down just 1.2 per cent from its level two weeks ago before a spate of Islamist attacks killed 57 people.

"Three years ago there would have been large self-offs but the market is much more mature now," said Mr Shachar Gazit, a senior trader at Batucha Securities in Tel Aviv. "Investors today look much more at micro and macro economic factors rather than polit-

ical events."
Investor confidence and the recent stability of the market reflect a growing realisation that terrorism has little impact on the fundamentals of economic growth, monetary and fiscal policy and corporate earnings, which are set to grow 16 per cent this year.

. Israel's economy has had

average annual growth of 6.5 per cent in the past three years and is expected to grow 6 per cent this year. Foreign investment more than doubled in 1995. According to central bank figures, foreign investment rose from \$1.04bn in 1994 to \$2.11bn last year. Nearly half of this - \$990m - was invested in the stock exchange and in new shares issued by Israeli companies abroad.

Investors are aware that many important henefits to Israel from the Middle East peace process have already heen delivered – new trade opportunities in Asia, a trade association agreement with the European Union and the arrival of European and Japa-nese investors and banks after a prolonged absence.

Negative economic effects from the terrorist attacks are viewed as short-term. Israel's closure of its borders with Pal-estinian territories will drive np the prices of fruit, vegetahles, construction materials and labour, putting further pressure on the consumer price index and the government's 10 per cent. The image of violence could also harm tourism and there have already been reports of hooking cancella-

But these negative effects are unlikely to affect investors. More important is the growing concern that terrorism will Israeli prime minister Shimon Peres and the Labour-led coalition government.

Foreign and local investor want Mr Peres re-elected because they believe a rightwing Likud victory would tor-pedo fragile Middle East peace. Furthermore, although the eco-nomic policies of the Likud and Labour parties are broadly similar, investors believe a Labour victory would guarantee stability and coherence of economy policy and enable the government to deal swiftly with its unfinished economic agenda. Mr Victor Halpert, Israel

analyst at Salomon Brothers.

Growth could slow from 6 per cent to 4.5 per cent under Likud'

said that "foreigners believe a Likud victory would end the peace process and lead to more government force against Palestinians, which would have negative effects on tourism and economic growth. Growth could slow from 6 per cent to. 4.5 per cent under

But with almost three months to go until the May 29 poll political concerns are still much less important to investors on the stock market than interest rates and the absence of domestic liquidity, "Interest rates have been, and are, the number one factor," said Mr

Analysts said the lack of any investor withdrawal from the \$60m initial public offering of shares in government-con-trolled Israel Discount Bank, which closed yesterday, was proof of continuing confid-

Mr Keith Phillips of Société Générale Strauss Turnbull, which together with Lehman Brothers marketed 60 per cent of the offering in Europe, said there had been no cancellation of orders for shares.

Julian Ozanne

# Arafat urges action against terrorism

Palestlnian President Yassir Arafat yesterday opened the first session of the newly elected Palestinian Legislative Council with a call for international efforts to combat terrorism, Reuter reports. The 88-member Palestinian Council met in self-rule Gaza, which has been blockaded by the Israelis since Islamic militants launched the first of four sui-cide bomb attacks in Israel on February 25. "From this podium, I call on

all parties in the world to bold a meeting and at the highest level to discuss... methods of confronting terrorism as a regional and international phenomenon," Mr Arafat said in an address to the council. "We will not let vinlence and terrorism stop the peace

process," Mr Arafat said. US President Bill Clinton has floated the idea of a Middle East summit to co-ordinate a response to attacks aimed at derailing the peace process. Mr Arafat, under tongh

Israeli and international pres-sure to act, has ordered security forces to crack down on institutions affiliated with the Islamic militant Hamas group, whose military wing carried ont the bombings which have claimed 57 victims.

opening session of the legislature in Gaza City

Gazans had been arrested in Bank, preventing Palestinians the crackdown. This has from going to work in Israel included raids on mosques, bomes and the Islamic Univer-which is running short. West

across Israell territory to the council that Egypt stood

Mr Amr Monssa, Egyptian foreign minister and one of monitors said more than 400 off the Gaza Strip and West get special permits to travel countries at the meeting, told ing," he said.

by the Palestinians in these difficult times.
\*It is an honour to represent

#### **NEWS: WORLD TRADE**

Yassir Arafat (left) and Saleem al-Zannoun, Palestinian Legislative Council chairman, at prayer before the start of yesterday's

# US dumping complaints 'misfire'

By Guy de Jonquières

effectiveness οſ anti-dumping policy in reducing import competition is called into question by a study by the National Bureau of Economic Research, an independent US research organisation. It suggests the biggest winners from US anti-dumping actions may not be industries which mitiate complaints, hut exporters abroad who gain

orders at the expense of competitors accused of dumping. The study also finds that anti-dumping dulies have cut the value of imports affected only in the year after they were imposed. By the third year, imports had recovered to levels higher than before antidumping actioo was taken. Dumping is defined as the

which injures producers in the importing country. Unlike most trade restrictions, antidumping measures are applied to named producers in selected countries, not to all exporters of a product.

The study, hy Mr Thomas Prusa, an economist at Rutgers University, is hased on analysis of the impact of more than 200 anti-dumping cases launched in the US in the It finds that the opening of

anti-dumping investigations, even when they did not lead to imposition of duties, reduced by as much as 20 per cent the value of the imports concerned.

The fall in the first year after duties were applied was as much as 36 per cent.

normally reduced the value of total imports of a product, but have diverted orders to other foreign producers. Their US sales have risen on average by more than 20 per cent in the first year after duties were

"Paradoxically, the main [beneficiaries] of anti-dumping duties may not be the US com-plainants, but rather the other countries competing in the US market," it says. It snggests the gains to US producers may be negligible after the costs of bringing a complaint are taken into account. The study estimates that US anti-dumping measures cost Japan, the main target of complaints, \$7.6hn in annual exports between 1980 and 1988. However, these losses were partially offset by \$5.4bn Dumping is defined as the pricing of exports below cost, anti-dumping actions have not nies which increased exports

Dumping: the accusers



to the US, after competitors were subjected to anti-dumping

Other countries whose US exports were hard-hit by anti-dumping measures included Brazil, Italy, South Korea, France and Britain. However, the study estimates that their losses were exceeded by

increased exports of other products, as US customers switched orders away from rivals accused of dumping. The trade effects of US onti-dumping actions. Working paper 5,440, National Bureau of Economic Research, 1050 Massachusetts Avenue, Cambridge, MA 02138. Tel: 617-868 3900.

## Unisys threat in Czech dispute

By Vincent Boland in Prague

The Czech subsidiary of Unisys of the US is threatening to seek a judicial review of Czech defence procurement procedures, in a growing row over cancellation of a defence contract won hy the company.

In its first detailed response to rulings upholding cancellation, Unisys said yesterday lt might "seek a judicial review of the entire procurement process" to reverse the move.

Unisys won the contract in a tender last year to supply the Czech army with a Staff Infor-mation System as part of Czech efforts to join Nato. It beat competition from local subsidiaries of IBM. EDS and Digital Equipment. The defence minister, Mr Vilem Holan, later cancelled the con-tract and said the ministry would arrange a new tender. A political row developed

when the competition ministry said Mr Holan did not bave the right to cancel the contract. That ministry ruled that the defence minister exceeded his powers, but confirmed the cancellation. Unisys claimed the competition ministry's rulings were "contradictory" and would delay modernisation of army information systems. The row has highlighted

what some observers claim is widespread corruption in the awarding of army contracts. Last month two army officers were accused of misusing their authority in selecting the winner of a military tender for the supply of heating equip-

Editorial Comment, Page 15

WORLD TRADE NEWS DIGEST

# plan on course

Mr Rupert Murdoch's News Corporation and MCI, the US telecommunications group, are on schedule with plans to offer digital satellite services to US customers by the end of next year. The companies said the services would be delivered from two satellites to be built at a total cost of about \$400m by the space systems division of Loral. The first will be launched on a Russian Proton rocket in late 1997 and the second on a US

their footprint will cover the continental US, Hawali, Alaska and Puerto Rico. Loral said the satellites would deliver direct-to-home television services from a slot awarded to MCI in government spectrum auctions.

Alcatel, the French telecoms group, yesterday signed a \$100m contract with Koshika Telecom, part of India's Usha group, to supply and install GSM mobile communication networks in three Indian states. The contract is the first hig equipment and installation deal to arise from the award last year of licences to provide private cellular telephone networks in 20 Indian "circles", or zones. Alcatel will supply four high-capacity switching systems and several hundred GSM base stations. The network will cover 42 urban areas and their connecting roads in the central and eastern Indian states of Uttar Pradesh, Bihar and Orissa. The company said microwave links would cover a total interconnection distance of 2,500km. The system will use switches based on the Alcatel

1000 switch which the group already manufactures at factories at Gurgaon, outside New Delhi, as part of an earlier switch supply contract to the department of telecommunications.

Mark Nicholson, New Delhi

In a report on Czech trade policies and practices, the WTO secretariat said total trade added up to more than Czech gross domestic product, making it one of the world's most open economies. Modest tariffs and few other trade barriers have enabled Czech exporters to import raw materials and other inputs at reasonable cost and to maintain overseas deliveries

Discussing the report this week, trading partners expressed

#### Unions take up cause of women 'slaves' Trade accords 'should include measures to protect exploited workers worldwide'

By Andrew Bolger, **Employment Correspondent** 

Employers' worldwide push for flexibility is driving working women into "near slave-like conditioos", according to a report by the International Confederation of Free Trade Unions published today international Women's Day. Its conclusions will be cited

by trade unions in their campaign to have social clauses, guaranteeing workers' rights and conditions. Written into future international trade

Although an increasing num-ber of women are joining the lahour market, ICFTU says they are also the first to suffer from the negative effects of

globalisation of the economy.

The report, Worlds Apart, says women have become the prin
and south-east Asia and Central areas and Central America.

On average, the report says, unmarried women and says it cipal victims of unemploy-ment, are confined to the least skilled jobs and do not receive equal pay with men for equal

work.
"They also represent the great majority of the workforce in the new bastions of globali-sation in the developing countries - the informal sector, the export processing zones and home working, exposed to deplorable working conditions, exploitation and fierce anti-

union repression." Some of the worst abuses are identified in the export processing zones, which are now present in more than 50 countries, concentrated in south

80 per cent of the workforce in the export processing zones are women, working mainly in the textile, clothing, toy and elec-

tronics sectors. In Panama 90-95 per cent of assembly plant employees are women. "To attract western investors, some Asian countries, such as Thailand or Malaysia, do not hesitate to hoast in their publicity brochures of the 'dexterity of the small hands of the oriental women and traditional attitude of suhmission', a mixture that is supposed to work wonders on the assembly

lines of potential multinational investors. In the export processing repression is an integral part their products."

is made very clear that marriage - or worse still, child-hirth - Is incompatible with their job. "In some cases, women have to undergo a compulsory pregnancy test before being hired and, from Honduras to China to Costa Rica.

regnancy means dismissal
"To prevent the problem of
pregnancy from the outset,
some Guatemalan and Honduran assembly plants distribute contraceptive pills to their women employees. In the Dominican Republic, some factories have distributed pills that have resulted in sterility."

concept. Potential investors see the absence of unions as an advantage, and their preference for women workers is a deliberate part of their antiunion policy. The cultural con-ditioning of these young women makes them less likely to rebel. The report says: "Trade

unions must press governments to change legislation and guarantee union rights in the export processing zones. They must inform members of the public of working conditions in the zones, and publi-cise 'hlacklists' of multinational enterprises which violate international stan-ICFTU says anti-union dards organising boycotts of ment.

**US** satellite

Atlas in early 1998.

The satellites will have the capacity to carry hundreds of television channels using digital broadcasting techniques;

Indian mobile phone deal signed

Czechs benefit from free trade

A liberal trade regime has been an important factor in the relatively successful transition of the Czech Republic to a market economy, according to the World Trade Organisation. despite the appreciating koruna.

concern at a possibly destabilising influx of foreign funds and the widening trade deficit. Frances Williams, Geneve

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Bernard Simon in Ottawa reports on vigorous efforts by a onetime spendthrift to balance its books

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TOTAL DIES

The Mexican government said yesterday it would invoke legal remedies provided by the North American Free Trade Agreement to counteract new legislation tightening the US

embargo of Cuba.
It said it would co-ordinate with its other Nafta partner, Canada, a response to the legis-lation, which passed the US House of Representatives on Wednesday night and awaits signature by President Bill Clinton. Among other things, it would allow Cuban-Americans to sue foreign companies using expropriated properties in Cuba and exclude their executives from the US.

Mexican officials; said the law appeared to flout the Most Favoured Nation clauses of Nafta and the WTO.

... Mr Art Eggleton, Canada's trade minister, said yesterday in London that his government was still discussing precisely how to respond, though invok-ing the Nafta disputes procedures and a protest through the World Trade Organisation

were both strong possibilities. He said Canada would press Mr Clinton to use his powers to waive the application of some parts of the legislation.

"It's a dangerous precedent. They're in effect saying that if you trade with Cuba, you can't trade with us. That's not acceptable," he said. He said 20 to 30 Canadian companies had investments in Canada totalling more than C\$200m

# Born-again Canada opts for fiscal rectitude

axpayers in the Canadian province of Alberta have recaived an unusual communication from

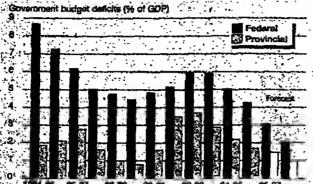
mier. In spite of living in a country where chronic public-sector deficits have created one of the industrial world's heaviest debt burdens, the letter seeks advice on how to spend the province's growing sur-

Albertans may soon have company. Seven of Canada'a other nine provinces have either balanced their books in the current fiscal year ending on March 31, or are likely to do so in 1996-97.

The federal government, as well as Ontario and Quebec (which make up almost two-thirds of Canada's population), are still struggling with sizeable deficits and a growing debt load. But they, too, are on the road to fiscal discipline, judging by this week's federal budget and recent developments in the two provinces.

"Canada has moved quite a distance," said Mr Joshua Men-delsohn, chief economist at Canadian Imperial Bank of

Canada: on the road to fiscal discipline



or 3 per cent of GDP, in the coming fiscal year, down from a peak of C\$42bn in 1993-94. The shortfall is expected to shrink still further to C\$17bn, or 2 per cent of GDP, in 1997-98. "We will balance the books," Mr Paul Martin, finance minister, promised in his budget speech. But we will do so in a way that is measured, deliber-

ate and responsible." If all goes to plan, Ottawa's borrowing requirement (after non-budgetary transactiona, The federal budget forecasts a deficit of C\$24.3bn (£11.5bn), surpluses) will be down to 0.7

per cent of GDP in 1997-98, the lowest among the G7 countries. The debt-to-GDP ratio is expected to fall by more than 1 per-centage point that year, the first significant decline in two

In Ontario, the Conservative government which took office in mid-1995 has mounted an all-out assault on the deficit. About 50,000 provincial civil servants are on strike in protest against its demands. Welfare payments have been

cut and business subsidies frozen. A government-appointed

commission is expected to call

within the next few months for at least the partial privatisation of Ontario Hydro, North America's biggest power util-

Mr Lucien Bonchard, Quebec's new premier, is also expected to unveil a tough austerity package soon. Mr Bouchard has said the Frenchspeaking province's economic problems are a higher priority for the time being than a renewed drive to secede from Canada.

Mr Peter Plaut, vice-presi-

Quitting the road to ruin: finance minister Paul Martin (left) and Quebec premier Lucien Bouchard

dent for sovereign risk at Salomon Brothers in New York, estimates that Canada's total public sector deficit will shrink to about C\$35bn, or 4.4 per cent of GDP, in the year to March 1997, from 5.5 per cent in the

current fiscal year and a peak of 9.5 per cent in 1992-93. Despite progress so far, some questions remain. As Mr

Michael Manford, chief economist at ScotiaMcLeod in Toronto, puts it: "Canada is well down the road from ruin. I'm not sure we're quite on the

The risks are reflected in a continuing wide gap between US and Canadian long-term bond yields, currently about 1.57 percentage points. CIBC's Mr Mendelsohn raises

the question wbether Mr Martin will stick to his guns as the next federal election - expected to be called next year draws closer. The popularity of Ontario's new government has plummeted since it unveiled its deficit-cutting strategy.

Mr Mendelsohn also points to the risk that renewed turmoil over Quebec secession could push up interest rates

With debt-service charges eating up more than a third of budget revenues, a one percentage point rise in interest rates would push up the deficit by about C\$1.3bn in the first year, compounding to C\$3bn in

the fourth. For the moment, bowever, Mr Martin seems more likely to overshoot than fall short of his targets. This week's budget was based on growth and interest-rate assumptions that are more conservative than private-sector forecasts.

Mr Martin estimates GDP growth in 1996 and 1997 at 1.8 and 2.6 per cent respectively, compared to average private-sector forecasts of 1.9 and 2.8 per cent. There is an even wider gap in their interest-rate

forecasts. The budget's deficit forecasts also include "contingency reserves" of C\$2.5bn in the coming year and C\$3bn in 1997-98. Thanks to these reserves, the finance department estimates that next year's deficit target will be met even if interest rates are a full percentage point higher and growth half a point lower than

# California's recovery masks stagnation in Los Angeles

California's beralded recovery from its worst economic slump in aix decades obscures continued stagnation in the Los Angeles region's economy:

According to a report released by the Los Angeles Economic Roundtable, a local think-tank, the county version in Los Angeles," concludes

jobs, nearly half the total, since 1988. High-technology companies related to defence have incurred "wrenching job losses: 45 per cent in aircraft, 55 per cent in instruments, and 37 per cent in electronics.

The report, "Post cold war frontiers: defense downsizing and con-

tainment, apparel and services seen as vital to future prosperity, will not be able to replace fully the well paid jobs lost in defence. The "continuing collapse of middle-wage occupations" threatens social stabil-

ity, the report says.

The Clinton administration sees California as vital to the president's

that the new growth sectors - enter- re-election. Numerous initiatives and much defence conversion money have been targeted at the region but these schemes have been cut or drastically curtailed by the Republicancontrolled Congress.

The report says long-term strategies will be required if the region is to bounce back. Free market prescriptions - cutting wages and fied economy specialising in the technologies of the future.

Los Angeles' troubles began amid the defence build-up of the 1980s, with the shrinking of non-defence manufacturing.

Not even a country as rich as the US could long sustain deficit-fi-

reducing regulation - will not be nanced growth in military spending. enough to create a growing diversi- By 1994, total contracts had fallen nearly 40 per cent from \$16.8bn in

> assets" as the film capital of the world and a fashion centre as well as host to such ambitious schemes as Calstart, aimed at building an alter-

# Bank probe may hold up Brazilian reforms

Angus Foster reports on how congressmen have unsettled the government of President Cardoso

he was "tranquil" about a mounting crisis surrounding the central bank. Just 28 hours and two serious congressional defeats later, he probably wished he had chosen a differ-

ent adjective. A Senate decision to investigate Brazil's financial system may be the worst news for Mr Cardoso since he took office 14 months ago.

If the investigation gets under way, it could snarl up the progress of important reforms Mr Cardoso wants approved before municipal elections in October. In the lower house of deputies, meanwhile, the government's already watered-down social security reform failed to win enough votes and is now in serious doubt. It wasn't our best day, one government adviser said tersely. The Senate decision was

prompted by concern about the central bank's handling of last year's collapse of Banco Nacional, which ran into liquidity problems and was sold to a rival bank. Amid alle gations of regulatory incompetence and frand at Banco Nacional, the government failed to atop opponents collecting the 27 senators' signa-tures needed to open a probe.

Mr José Sarney, Senate president and potential rival for Mr Cardoso in 1998's presidential elections, backed the immediate launch of the monity. Mr Samey and party leaders will now choose the president and members of the investigating commission, which has no tima limit and can call any wit-

Mr Sérgio Amaral, the president's spokesman, said the government saw the investigation as politically inspired. "The president thinks [the as damaging, partly because investigation] is inconvenient bankers rather than congress-

n Tuesday Brazil's and there are no justifications President Fernando for its installation, he said Henrique Cardoso said Behind the scenes, the goveroment was yesterday still trying to delay or derail the probe. Mr Cardoso is a consummate negotiator and government concessions may yet stall the process, But Brazil's banks, popularly denounced as too profitable, are such an easy target for both houses of Congress that holding off an

> Congressmen are uneasy at voting for unpopular measures so close to elections

inquiry for long will be difficult. São Paulo's stock market, 'taking a dim view of Mr Cardoso's chances, fell more than 4 per cent on Wednesday with the news of the investigation.

The government's main concern is that an investigation into the banking system would absorb so much of Congress's time that pending constitutional reforms to modernise government and tax systems would be further delayed.

Mr Cardoso, who likes to count off the various reforms on his fingers, has a less than four month "window" to secure approval of these complex changes before Congress goes into recess and becomes preoccupied with the October elections, when about one in five congressmen is expected to run for municipal office.

The last, high-profile congressional inquiry, a 1993 investigation into politicians' corrupt meddling in the government's budget, brought all other congressional business to a standstill for three months. A new investigation might not be

men would be in the dock. Mr Cardoso is also far better at keeping Congress working than his mercurial predeces-

sor, Mr Itamar Franco. But Brazil's banking system is so interlinked with complicated political relationships that an investigation could seriously stall wider government policy.

Bankers are concerned the investigation could undermine the credibility of the country's banking system, especially if politicians demand publication of sensitive information and continue attacks on the central bank's performance.

More than 10 banks and financial institutions were shut during last year's liquidity crisis, and others were rumoured to be in trouble. Most analysts think the crisis bas passed. But allegations at Banco Nacional, and the central bank's inability to spot the fraud apparently for many years, have prompted worry over whether other institutions have hidden problems.

Mr Cardoso's second defeat, on the social security reforms. came as a surprise to the government. The proposals are intended to end special pensions for privileged groups and raise contributions to finance the government's ever-higher

The proposals were opposed by some unions and congressmen themselves who stood to lose privileged pension But after a year of negotia-

tion, the government thought it had enough support to pass

That it did not, and was opposed by members of its own ruling coalition, reflects congressmen's unease in voting for unpopular measures so close to elections. Mr Cardoso insisted, following the defeat, that the government would try again to negotiate a new pack-

# manners Trom scores neaven.

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# Blizzards push US index to lowest level for 2 years

By Michael Prowse in Washington

Severe winter weather contributed to a 0.5 per cent fall in the US index of leading indicators in January to its lowest level in more than two

The Conference Board, the New York business analysis group that compiles the figures, said the decline largely reflected a sharp—fail in the average factory working week, bwing to

blizzards on the east coast. Other sources of weakness included declining building permits, a fall in consumer

confidence and higher claims for state unemployment insur-The January drop followed a gain of 0.2 per cent in December and a decline of 0.2 per cent in November. Since other

economic data was affected by the weather, most economists predicted a fall of about 0.6 per cent in January. The index is meant to predict months in advance, but many analysts regard it as an indicator of current conditions.

The index has fallen in four of the past six months, mirroring the sharp slowdown in economic growth evident since last summer.

Economists yesterday were awaiting the release today of employment data for February to judge the likelihood of an economic rebound this spring following weakness during the

# China pressure on Taiwan voters

China has stepped up pressure on Taiwan by explicitly linking planned missile tests off the island, due to begin today, with a campaign to intimidate voters in presidential elections being held later this month.

"The actions we are taking are evidence we cannot allow [Taiwan's President] Lee Tenghui to carry out his 'two Chinas - one China, one Taiwan' policy in the international arena," Mr Tang Shubei, dep-

Previously, Chinese officials avoided making a direct connection between military exercises in and around the Taiwan Strait and events in Taiwan. They had described the exercises as routine

Mr Tang, also Beijing's chief negotiator in cross-strait talks with Taiwan, called on the Taiwanese president to "end the tense situation" and allow resumption of talks broken off last year. He made the remarks

uty director of China's Taiwan in an interview with CNN. Bei-Affairs office, said. in an interview with CNN. Bei-jing suspended talks on such issues as air, sea and postal links in protest at President Lee's visit last June to the

> Mr Tang's forthright comments were echoed yesterday by Mr Shen Guofang, China's foreign ministry spokesman "The exercises will be useful not only to safeguard China's sovereignty and territorial integrity, but to stamp out efforts to create two Chinas, or

Mr Tang also rejected US criticism of the decision to conduct the missiles tests, "China will never accept the representations and protests from the US side on this issue," he declared.

"It is China that should lodge a protest, because the question of Taiwan is entirely China's internal affair, in which other countries have no right to interfere."

The US state department described the missile tests as

if the tests went wrong. Taiwan has expressed alarm over the possibility that China's M-9 missiles might stray off course and land in popu-

Mr Shen played down these concerns. "The missiles will pose no real danger." he declared. China has said it will conduct the tests in waters north and south of Taiwan from March 8 to 15. It warned ships and aircraft to keep

# Beijing plays to weaken Lee's hand

#### But the reaction has been defiant, write Peter Montagnon and Laura Tyson

appeared on the streets of Taipei this week. It shows President Lee Teng-hui dressed in Superman garb and single-handedly holding back a Chinese missile as it burtles through the sky. Behind him is a flock of admiring doves. It would be pure kitsch if the

message did not have more than a ring of truth. The response of ordinary Taiwanese to China's missile tests. due to start today in waters near the island, has been one of defiance and resentment

rather than fear.

Opposition politicians such as Mr Chiou I-jeo, secretarygeneral of the Democratic Progressive party, admit the effect may be to boost Mr Lee's standing with voters. Mr Lee offers both stability and the authority to deal firmly with China. China's tests could thus fail in their apparent objective presidential elections on March

Because of their proximity to Taiwan's main ports, China's tests mark a rise in tension across the Taiwan Strait. The immediate impact on shipping and air transport looks likely to be smaller than initially expected, requiring only relatively minor detours.

However, China has shown it has the capacity to blockade

That will further erode eco-nomic confidence. The central bank intervened heavily this week to prevent Talwan's currency falling below its target

floor of T\$27.5 to the US dollar. new election poster Share prices recovered slightly yesterday after two days of sharp falls, largely because of buying by the official stabilisation fund.

Moreover, conviction is growing that the pressure will not end with the elections. If China's move does turn out largely ineffective, it may feel obliged to ratchet up its

Though close to Taiwan's coast, the missile tests will be just in international waters. That puts them at the boundary of what is legal and there-fore technically permissible. Defence analysts fear the next escalation may cross that boundary.

China would not risk an lnvasion, says Mr Andrew Yang of the Council of Advanced Policy Studies, because it lacks amphibious troop transport capacity. Taiwan's air force could stop an invasion before it arrived.

Instead, he says, China could seize an uninhabited island off Taiwan which would almost certainly provoke a military response. There would then be the gruesome prospect of mili-tary action in one of the world's busiest shipping lanes. But China's real thinking is impossible to fathom, forcing people to rely on rumours and

China's leadership is seen to be lacking in self-confidence and vulnerable to pressure on Taiwan from the military, one western analyst says. Reunification with Taiwan

Taiwan's cabinet yesterday approved a record hudget for 1996-97 and set aside a special fund to buy fighter jets as tensions with China intensify, Reuter reports from Taipei. The cabinet set the budget for the year to June 1997 at T\$1,212bn (£28.8bn), up 6.8 per cent. Defence spending is set to rise 3.8 per cent to a record T\$255.3bn, accounting for 21 per cent of total spending. A special budget of T\$166.2bu was set up, of which T\$58.2bu is earmarked for US and French fighters. The government bopes the budget can boost GDP growth, which eased to 6.06 per cent in 1995 from 6.54 per cent in 1994. The deficit will be T8153.8bn. Some T\$110bn in construction bonds will be issued, and T\$43.8bn from previous surpluses used to balance the budget. The budget needs

approval by parliament, which can amend it. has shot up the priority list leadership, but that does not mean the eventual successors of Deng Xiaoping will take nearly such a hard line.

On the most sanguine interpretation, that could mean China is responding simply to the election, which it sees reflecting a drift towards formal independence.

President Jiang Zemin also needs a show of strength to bolster his domestic position during the current National People's Congress. The tension should abate once thesa events

The snag is the depth of mutual suspicion. Mr Tang Shubei, a senior Chinese official, told a television interviewer yesterday that "a split [of Taiwan and China] cannot be permitted".

China would resume talks with Taiwan only after Mr Lee reaffirmed his commitment to unification and promised to stop his campaign for independent recognition.

news agency has called Mr Lee "a sweet-talking chameleon" simply does not accept his for-mal position which remains in favour of eventual unification.

Nor does it appear to have noticed that Taiwan has in recent months scaled back its campaign to join the United Nations. It believes, as indeed do many Taiwanese voters, that Mr Lee's secret goal remains full independence.

For his part Mr Lee has offered a peace treaty, which China has forcefully rejected. He says Beijing is attempting to thwart Taiwan's democrati-

One of the government's first reponses to China's test announcement was to affirm the elections would go ahead. "If we give up democracy as they demand, we will end up like Hong Kong," Mr Lee says. With the two sides so much

at loggerheads, it is difficult to see what concession either could make to calm matters, especially since China's state-ments on Taiwan have begun to carry much greater urgency.

Among more pessimistic observers, Mr Peter Kurz, head of ING Barings in Taipel, says China appears determined quickly to force Mr Lee to strike a deal, giving at least a broad timetable for unification.

Beljing is concerned, he argues, that if it waits too long after Taiwan is democratised the opportunity may slip away. It is therefore in China's interests to step up the pressure as far as it dares, both during and

after the election campaign. Taiwan's official mainland affairs council, which deals with China policy, says Mr Lee will make a conciliatory ges-ture after the election, offering a resumption of contacts, pos-sibly with an expanded agenda and broader participation to include government officials.

China's response is highly oncertain. It broke off previous informal talks on fishing disputes, illegal immigrants and repatriation of hijackers, after Mr Lee's visit to the US last year. It has since ostentatiously ignored Taiwan's proposal for direct shipping links. Much depends on the strength of support for Mr Lee in the election. His Kuomintang party aims to win more than 50 per cent of the total votes in the election. That would help him take a firm

Chinese intimidation seems partly intended to reduce that share as far as possible. If Mr Lee loses ground, particularly to the New party which advo-cates conciliation with China, his hand may be weaker. must get official approval for



Okinawans reacted angrily yesterday to the Naha district court's seoten seven years' prison for three US servicemen found guilty of raping a 12-year-old local girl, (Americans) Get Out," said one banner near the court (above). "Prison will be too bearable, unlike the pains inflicted on the girl and her family," Okinawan Women Act Against Military Violence said.

Okinawa Governor Masahide Ota said he

military bases from the island. "The prefecture will work on the base problem." he vowed. The rape has put Japan-US ties under pressure and is expected to feature in a summit between US President Bill Clinton and Premier Ryutaro Hashimoto in Tokyo next month.

US Navy seaman Marcus Gill, 23, and Marine private Rodrico Harp, 21, were each sentenced to seven years, and Marine private Kendrick Ledet, 20, to six-and-a-balf years.

## Tokyo to relax currency curbs

By William Dawkins in Tokyo

Japan's finance ministry intends by the end of this month to issue plans to ease some curbs on currency transactions by securities houses and other companies with foreign husinesse

Senior officials said yesterday they accepted in principle proposals by a working party of the ruling coelition to allow companies to "net out" foreign exchange transactions between different subsidiaries, to reduce the number of transactions necessary with authorised foreign exchange

The coalition called for an end to the present ceiling of Y100m allowed for such offset deals and an end to the present requirement that companies

foreign exchange transactions carried out two years after the original deal was struck.

Economists in Tokyo said these were minor technical changes but nevertheless significant as the latest in a series of steps to encourage free trade in the yen.

The Health and Welfare

Ministry is to lower mandatory prices on drugs covered by public health insurance by an average of 6.8 per cent, effective from April 1, Kyodo adds. The decline is larger than the previous decrease of 6.6 per

cent two years ago. Market prices of these drugs are often lower than the mandatory prices set by the ministry, providing room for private hospitals to make a profit because public heath insurance

#### Asean forum to fight Internet sleaze

Association of South-East Asian Nations agreed yester-day to set up a forum to con-sult each other on frying to prevent an influx of pornography and other "negative ele-ments" from abroad through the Internet, Kvodo reports from Singapore. The ministers said at the end

of a one-day meeting in Singa-

pore that they have also agreed to set up an Asean satellite television channel to promote programmes from an "Asian angle" and expand the Asean home page on the Internet to include more information about Asean countries.

The decisions underscore concern among Asean govern-ments about "an invasion of information from America and

Europe morally objectionable or politically subversive from an Asian viewpoint, amid an over-rapid advance" in infor-mation technology. The seven member associa-

in the region and the rest of

ernment officials and experts. The first meeting is expected to be held in Singapore some

ministers had expressed conrespective countries.

The forum will enable ascent The forum will enable Asean other's experience, particularly from Singapore, which while promoting information technology extensively, recently introduced a regulation requiring all Internet service operators to obtain a government licence; and for political and religious groups to register to run their Internet web sites.

The ministers agreed a group of Asean experts will meet in Malaysia some time this year to discuss details of setting up the Asean satellite television channel. They aim to launch it within two years.

They also said the ministers agreed to meet when necessary in between their regular conference to keep pace with advances in information tech-

Singapore, three Asean members. agreed yesterday to expand an economic co-operation area to include larger areas in Indonesia and Malaysia, AP adds from Jakarta.

city of Bukittinggi among offi-cials of the three countries.

Pahang states in Malaysia.

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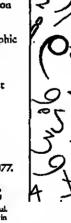
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# Indians look to highest court for governance

aced with discredited politicians across the political spectrum, and a parliament that has failed to the more the other arms of the state gain in power and status. The Supreme Court has acquired almost mythical static risis caused by demolition of a able to it, Indians are increasingly turning to the Supreme Court to ensure good goverпапсе.

In recent months, the country's highest court has responded to litigation brought by members of the public to direct the government on issues ranging from removing garbage from Delhi, to shutting polluting industries and endorsing the government's method of privatising its telecommunications services.

Previously, such suits were largely confined to areas such as human rights and the environment. But what has made the judiciary particularly powerful in recent months is a series of judgments in cases involving alleged corruption at the highest levels.

A Supreme Court order in January forced the Central Bureau of Investigation, the government's investigative agency, to take action against top politicians in an \$18m (£12m) "payments" scandal, though the case came to light five years ago. Nobody in the executive, it seemed, was willing to take action against some 115 politicians and bureaucrats who had allegedly accepted bribes from Mr Surendra Kumar Jain, a Delhi businessman, because leaders from almost every political party were said to be involved.

The court's intervention, following a public-interest suit filed by two journalists, has shaken India's political establishment to its foundations. Nearly a quarter of the cabinet of Mr P V Narasimha Rao have resigned, 45 politicians and bureaucrats have been charged, and more heads are expected to roll.

Mr Justice Jagdish Sharan Verma, one of three Supreme Court judges bearing the case stemming from Mr Jain's alleged hawala fillicit currency exchange) activities, defends the court's new assertiveness. "There is a much greater awareness among the people, an awareness that change can

be brought about." Mr Ashis Nandy, political scientist and director of the Centre for Developing Societies in Delhi, says: "The more poli- rot in the political system. ticians discredit themselves,

sader". This reflects in part the appointment to the bench in recent years of a number of independent-minded judges. The court's justices owe their elevation to the president, a figure ebove party politics

Shiraz Sidhva looks at the growing power of the judiciary

appointed by the upper house

of parliament. Once installed, they serve for a fixed five years. Attempting to remove them would be messy. Last week, the court made it clear that nobody, not even the prime minister, was above the law. It directed the bureau to take no instructions from any authority allegedly personally interested in, or likely to be affected by, the outcome of the investigations into the hawala case. The order sparked a heated debate on the judicia-ry's unprecedented activism, and furore in parliament.

A petition filed before the court cited allegations in the media that the bureau was let-ting Mr Rao off the book while other politicians were being penalised. Mr Jain, the main accused in the scandal, was said to have told bureau officials in an oral confession in March 1995 he had paid the prime minister \$1m. Investigators brushed aside the claim, saying the charge had "no rea-sonable basis". But the court's order may force the bureau to investigate the charge further.

It was essential for the court to eliminate any impression of bias and avoid possible erosion of credibility of the ongoing investigations" in the case, the ruling said. Though the howala case is the most drataking on the executive, the court has recently responded to public interest litigation to rule on other cases of corruption in high places, which Indians hope will help stem the

The court has passed land-

mosque in Ayodhya in 1992. Last month, the court ordered the bureau of investigation to conduct an inquiry into what it termed a "housing scam", in which officials of the urban

The court has ordered the

government to remove those

development ministry allegedly allotted more than 8,700 government bouses out of turn to MPs, officials and former ministers "for extraneous considerations".

who allegedly bribed their way to prime property in the capi-tal. In January, the Supreme Court ruled that political parties must file tax returns stating the amount and sources of their funding. Some parties had not filed returns for over a decade. That order was in response to a petition filed last year by Mr H D Shourie, a retired civil servant who heads Common Cause, a public-interest organisation using public interest litigation to fight an unresponsive govarnment since 1983. "The executive has become impervious to public grievances, so people are forced to knock at the doors of the court, where they are beginning to get positive reac-tions," Mr Shourie says.
"As a result, the Snpreme

Court has virtually become the government, which is not necessarily a good thing." Fears exist that the balance of power with parliament and the executive as envisaged by the Indian constitution could be upset.

Mr Justice AM Ahmadi,
chief justice of India and head of the Supreme Court, says: "Fears of judicial tyranny are really quite nnfounded. because judges themselves are aware of the fact that the nonelected judiciary is neither meant nor equipped to act as a

nolicy-making body."

According to Mr Justice
Ahmadi. "by virtue of the fact
that the present situation is a corrective measure, the phe-nomenon of judicial activism in its aggressive role will have to be a temporary one."

The court has felt obliged to "expand its jurisdiction by, at times, issuing novel directions to the executive - something it would never have resorted to had the other two democratic institutions functioned effec-

tion wants to take advantage of the new technologies to promote so-called "Asian values"

the world "Balance must be struck between free access to informathe values of society," Mr Goh Chok Tong, Singapore's prime minister, said when opening the meeting, held once every

The forum will comprise govtime this year.
All the Asean information

cern about "information contamination" through the Internet and agreed on the necessity to introduce seme kind of regulation in their

Indonesia, Malaysia and

The agreement on the "growth triangle" reaching across the Strait of Malacca came at the end of a two-day meeting in the west Sumatran

. Under a 1994 agreement, the area included Indonesia's Riau Islands, Singapore and Malaysia's Johore state. Added to the area were West Sumatra and Malacca provinces in Indonesia, and Negri Sembilan and LEMME PHILES COMMEN 413 300

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Stricken tanker

The master of the Sea Empress - the tanker which ran aground in the entrance to Milford Haven harbour in south Wales last month - had not agreed a plan of approach with

The Department of Transport's marine accident investiga-

tion branch made no comment on the reasons for the grounding, which led to the loss of 60,000 tonnes of oil, in its interim report. But the absence of a plan appears to be the only area

A plan of approach would not necessarily be drawn up every

time an experienced master made an approach to a port but it

The investigators' report described "a shuddering vibration"

as the Liberian-registered tanker came alongside of the mid-Channel rock lighthouse. This was followed by "a sound from the deck below of liquid being forced under pressure and a strong smell of oil. The Sea Empress had no known deficien-

cies when the pilot went on board and all certificates relating

A £100m price-tag has been pinned on Scotland's largest port-folio of industrial property, ranging from small workshops in Aberdeen to large headquarters outside Glasgow. SPP, the Swedish life insurer, has decided to sell the portfolio, which

covers 4.5m sq ft of industrial buildings and 110 acres of land

centred on Glasgow's Hillington industrial estate. The huyer will receive rent of about £10m a year from tenants ranging

from multinational companies such as Rank Xerox to dozens The portfolio last changed hands in 1990 when the govern-

ment instructed the Scottish Development Agency to sell its property holdings. The buyer was London & Edinburgh Trust,

then one of the brightest stars of the 1980s property bull market. SPP took control later the same year following its

A Northumberland town once reputed to be the world's hig-

of its first big inward investment project for 20 years. Wausbeck district council said the choice of Ashington by Simula

Inc of Arizona for the company's first manufacturing opera-tion outside the US was a "breakthrough" for the area, which has lost 5,000 manual jobs, mostly in coal mining, since the

Simula Automotive Safety Devices, a subsidiary of Simula

will make side impact head protection air bags in a 30,000 sq ft

factory on the Wansbeck Business Park. The £4m investment

The government has relaxed its rules for the granting of work

permits for foreign footballers. The change will allow like Dumitrescu, the Romanian international, to move from

Tottenham Hotspur to West Ham for £1.5m and Swiss star Marc Hottiger to join Everton from Newcastle United for 2750,000. They had been unable to play for their new clubs for more than a month after their transfers had been blocked

under the old rule that foreign international players would be

refused new work permits if they had not played in at least 75

The British took more than 86m holidays last year - more

than three holidays per household - compared with 74m in 1990, according to Mintel, the market analysts. Holiday expen-

diture totalled more than £25bn (excluding fares to foreign destinations), but only 40 per cent of this was spent in the UK.

The West Country was the most popular region in England for

holidays, followed by the southern region and East Anglia.

London appealed for short breaks only. The main reasons for choosing a British holiday were convenience, visiting "my

Patrick Harverson

Work permit rules relaxed

Britons take more holidays

per cent of their previous club's games.

own country", and cost.

Top 10 English destinations

is expected to create 180 jobs.

sterday, cei

Arizona firm boosts pit town

Charles Batchelor, Transport Correspondent

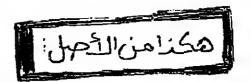
would be sound practice, marine industry experts said.

the vessel and its crew were valid, the report said.

Scots property on market

the port's pilot, a marine accident report said yesterday.

'had no plan'



# Retail optimism fuels rate cut expectations | Clinton snubs

Bank of England met yesterday to discuss a further cut in interest rates, as the number of retailers expecting to increase sales reached a seven year

Economists expect bank base rates to be cut by a quarter of a percentage point today - to 6 per cent - notwithstanding evidence of robust consumer spending. This would be the third reduction in four months and proba-

but it was not calling for one as a matter of urgency. Ms Kate Barker, the CBI's chief economist, said a quarter-point cut would pose no inflation-

ary danger.
The CBPa latest distributive trades survey, meanwhila, painted an upbeat picture of activity in Britain's shops. For the fifth month running more retailers reported rises in sales over the preceding year than reported sales

Some 52 per cent of retailers expect

the biggest in any survey since the end of 1988.

Sectors linked to the housing market did particularly well, perhaps reflecting a pick-up in the number of people moving house in January.

Retailers still report that stocks of unsold goods are excessive relative to expected demand. They axpect to reduce their stock overhang this month, but the proportion of retailers planning to order more from their suppliers rose uonetheless to its highest level since the 1980s.

reporting they had raised prices in the past year reached its highest level in nearly two years. But the CBI said this increase was below average and was from a low base.

**NEWS:** UK

Mr Alastair Eperon, chairman of the CBI distributive trades panel, said price increases were unevenly distributed between sectors of retailing and conditions in most parts of the market remained competitive.

Mr Richard Jeffrey. of Charterhouse Bank, said the survey pointed to sharp consumer spending growth this year, perhaps eveo exceeding the

"Further rate cuts would be entirely inappropriate at the momaot," Mr Jeffrey said. He added that if rates were cut today, it would be almost inevitable that they would have to rise again

later this year.

Mr Clarke is expected to justify any rate cut by arguing that inflationary pressure remains subdoed. The Bank said last month that inflation was back oo course to hit the chancellor's target. The Central Statistical Office said the so-called "longer leading indicator" - supposed to predict economic turning points a year in advance - was flat last month, the first time

Labour market

21 24

Self-employed 11 13 13.5.

cent since 1984 but "this is as

much a reflection of changes in

the number of employees as

any increase in labour market

The survey looks in particu-

lar at future employment pat-

terns in business and financial

services. It suggest that two-

thirds of those working iu

these areas will be in perma-

nent full-time jobs in 2005,

compared with 68 per ceut

ees ou short-term contracts

will account for 3 per cent of

workers in business and finan-

cial services compared with

2 per cent today. Some 15.7 per

cent of the sector's workforce

will be self-employed compared

with 14 per cent today.

Ten years from now, employ-

Part-time

Temporary\*

flexibility".

# **Adams over** IRA ceasefire

By John Kampfner, Chief Political Correspondent

Mr Bill Clinton, the US president, is planning to invite Mr David Trimble, leader of the Ulster Unionists, and other promineut Northern Ireland politicians to a White House St Patrick'a Day party oext week but not last year's star of the show, Mr Gerry Adams, Sinn Fein president

Mr Trimble is understood to he ready to accept the offer and is preparing to take with him a typical Ulster present of damask lineu from a factory in his constituency. The Rev Ian Paisley, leader of the Democratic Unionists, is also being

urged to attend. The atteodance list for the Marcb 15 party reflects a new mood in the US administration following the IRA's Docklands bombing which ended its

Mr Clinton's advisers bave stepped up their already close monitoring of Northern Ireland affairs with a series of meetings with the province's leaders in recent weeks.

Although Mr Adams' US visa has been renewed, the administration has made clear he is oot welcome at the White House until the IRA re-establishes its ceasefire. Fundraising has also been banned.

Mr Trimble may leave for Washington on the day the British government announces its choice for an electoral mechanism for Northern Ireland.

The UUP leader received no assurances from Sir Patrick Mayhew, Northern Ireland sec-

proposal for Westminster-style constitueucles may win government support.
Conservative backbenchers

have warned Mr John Major, the prime minister, that a perceived souh to Mr Trimble might jeopardise his support for the government, whose majority has shrunk to only

Mr Major has made clear. however, he will not take party in "gruhby deals" over Ulster to preserve his majority, especially at a time of renewed IRA

in what was seen as its response to last week's Anglo-Irish announcement of allparty negotiations on June 10. the IRA made clear last night that the used for armed struggle remained "given the current political conditions".

A year ago, Mr Adams was feted at the White House in the event that is top of the calendar for all Irish-Americans. He was even called upon to sing a duet with Mr John Hume, leader of the moderate nation alist Social Democratic and Labour party, for the guests Unionist leaders refused to

Last November, Mr Clinton made a point of stopping his cavalcade through west Belfast, during his ground-break-ing visit to the province, to drop into a cafe with Mr

However, Mr Adams has refused to coodemn the bombings and to deliver what many Irish-Americans hope will be a second ceasefire.

By Robert Chote, Economics Editor

Petras y Syrap

Asean

forum

to fight

Internet

sleaze

The chancellor and governor of the

bly trigger cuts in mortgage and

**UK NEWS DIGEST** 

where all was not well.

The Confederation of British Indus-try said it would welcome a rate cut, balance expecting an improvement is

sales this month to be up on a year ago, compared to 7 per cent predicting

#### Treasury's 3.5 per cent forecast. Retailers have been finding it easier Workers 'will remain full-time'

By Robert Taylor,

The vast majority of British workers will still be in perma-uent full-time joba 10 years from now, with less than 6 per cent employed ou temporary contracts, according to a government-supported study of

the future of work. Its findings - based on the data from official government Labour Force survey statistics - question the widely held assumption that a highly flexible labour market is rapidly being created in the UK.

The survey is published today by Business Strategies, the independent private coosultancy company. It forecasts that as many as 79.2 per cent of all employees will still be in full-time, perma-

uent jobs in 2005 compared with 82.1 per cent today and 83.9 per cent 10 years ago. "Our forecast certainly does not indicate an end to permanent employment," the report

It also says that the expansiou rate in part-time johs,

Deep divisions in the cabinet emerged last night over proposals hy Mr Michael Heseltine, the deputy prime minister, to strip workers in small businesses of their employment rights. The plans to exclude over 7m workers in small firms from the

protection of UK employment law have prompted fierce opposition from both cabinet colleagues and trade unions. Under the plan, staff would no longer be able to seek damages for unfair dismissal or contest non-payment of wages and cases

of racial discrimination before an industrial tribunal. short-term contracts and self-employment was faster during the past 10 years than it will be between now and 2005.

It predicts that the number of temporary employees with contracts will increase from 1.5m at present to just more than 2.5m hy 2005, a growth from 6.9 per cent to 8.3 per cent of the total labour force.
"Whilst the number of tempo-10 years. rary workers has undoubtedly risen, there is no clear evidence that this has been at the expense of permanent employ-

ment," says the survey. The growth rate of selfemployment is also expected to slow from 23 per cent during the past decade to 9.6 per cent between now and 2005. Some

the workforce, will be selfemployed 10 years from now compared with 3.3m, or 13.1 per cent of the workforce

The survey also forecasts a slowdown in the growth rate of part-time permaneut employees from more than 20 per cent over the past 10 years to 10.7 per cent during the next

This means the proportion of part-time employees in the workforce will increase by only l perceotage point to 24.8 per cent in 2005 from 23.8 per ceot today, a rise from 6m to

The survey says that tha number of people in their job for less than two years has 3.6m people, or 13.5 per cent of risen from 24 per cent to 28 per

# £490m takeover of LET, just as the UK property market started up 15%

By Tim Dickson

ment consultancy is a growth business was provided yester-day in the 1995 results from members of the industry's main trade body.

belonging to the Management Consultancies Association jumped 15 per cent to £1.25bn (\$1.91bu) last year. Income from ontsourcing showed a 46

The three activities that the

Mr Harvey believes "all the traditional indicators of a growing economy" are reflected in the 1995 results. Income from corporate strategy and organisation development was up 40 per cent at £138m. Marketing and corporate communication was up 50 per cent at £28m, and human resources work pulled in £61m, up 52 per cent on a year ago. Financial and administrative systems income, mainly connected with work for City institutions, rose by 42 per cent to £82m last year.

# Business advisers' revenues

Confirmation that manage-

Aggregate revenue of firms per cent growth.

MCA says are associated with an expanding economy - strategy, marketing and human resources - also showed a strong advance. However, revenue from public sector work fell £71m to £182m. Overseas growth was also minimal. Recent criticism at Westmin-

ster of the amount spent on outside consultancy by government departments is thought to have had an effect.

"There is political pressure to reduce the spend on consul-tancy irrespective of whether there is a need, and also to avoid consultancies with brand names," Mr Ian Harvey, the MCA president, said yesterday.

#### Thailand Hong Kong Hong Kong Private Placement of Shares of Placing and New Issue of Asian Bonds of Initial Public Offering of H-Shares of Hong Kong Telecommunications Limited Tonayong Public Co. Limited ingwei Textile Machinery Company Limited Jonuary, 1996 January, 1996 January, 1996 US\$465,707,000 Baht 3,200,000,000 US\$29,902,000 Peregrine Copital Limited Peregrine Fixed Income Limited Peregrine Copital Limited Sole Underwriter and Placing Agent International Lead Manager/Arranger Sponsor and Lead Underwriter 6 Hong Kong Asia Hong Kong Placing and Subscription of Shares of The Asian Infrastructure Fund Private Placement of Shares of CITIC Pacific Limited Final Closing Cheung Kong (Holdings) Limited January, 1996 January, 1996 February, 1996 US\$692,307,000 US\$779,500,000 US\$679,487,000 Peregrine Investments Holdings Limited Peregrine Capital Limited Peregrine Copital Limited Sole Underwriter and Placing Agent Underwriter and Placing Agent **AIF Asian Focus** with Global Distribution brings new opportunities to investors all around the world.

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# Banks consider launching 'electronic purse' system

By Alison Smith, Investment Correspondent

Four UK high-street banks are in detailed talks on launching a stored-value smart card or

"electronic purse". A decision whether to proceed is likely to be taken in June, and a pilot project could be launched around the turn of

the year. The four - Barclays, Lloyds TSB. Abbey National and Royal Bank of Scotland - are considering setting up a competitor to the Mondex card, which is backed by National Westminster Bank, Midland

Bank and British Telecom. The electronic purse could be a separate card or an extra function on credit cards. Like purchases on different cards.

Mondex, customers could load up the card with money and then spend it in any shop where there is a matching handling machine.

But on current plans it would operate on a different basis from Mondex and use Visa payment systems. A Mondex card can be used to transfer value from one individual to another - for example within a family - as well as using it in the high street. The Visa system would require retailers to be registered, and records of all transactions to

be kept. If both systems develop separately, there is a risk that retailers would have to use different machines to handle

The Mondex card has been piloted in Swindon since July last year, and an extension of the pilot could be announced within the next few weeks.

One suggestion for piloting the new electronic purse is a "commuter card" scheme in which machines to load up the cards with cash would be located at rail stations and shops at stations would be equipped to take the card. Another prospect is of reaching agreements with food outlets particularly likely to

appeal to young people. He said it would be important for the hanks to make sure that retailers could take whatever mix of cards they wanted, without having to use different terminals.

# **NEWS: UK**

# Government poised to announce EMU referendum

Political Editor

The government is likely to announce a decision in favour of holding a single currency referendum in the next few weeks, following a review to he carried out hy the foreign secretary, Mr Malcolm Rif-

The prime minister wants to make such a commitment, in the hope that it would reduce the incessant hickering in the parliamentary Conservative party about European monetary

However, he is facing opposition from two of his most pro-European senior colleagues, the chancellor, Mr Kenneth Clarke, and the deputy prime minister. Mr Michael Heseltine.

Senior members of the government hope that Mr Rifkind's review will find a way of allaying their concerns. However Mr Clarke has made it clear that he regards the issue as of fundamental importance.

Mr Clarke is concerned at the government's drift in a sceptical direcreferendum commitment as the "final straw", according to one of his whatever decision is taken by the

It is believed ha may threaten to resign over the issue. However, a senior member of the government said last night that "Ken is far too sensible to push it to the wire in that

Mr Clarke and Mr Heseltine have become more isolated on the issue, following a change of heart by Mr Michael Portillo, the defence secretary and leading Eurosceptic member of the cabinet. Mr Portillo had also been arguing against a referen-dum, but has now decided to back prime minister.

A minister said yesterday that it was possible that a compromise agreement could be reached with Mr Clarke, so that when a decision on the referendum is taken, the principle of collective cabinet responsibility could be waived to allow the chancellor to signal his disagree-

Mr Clarke once again signalled his strength of feeling on the single currency when he accused Eurosceptics

In a BBC radio interview, he said it would he better to take the referendum decision "if and when it har-

The prime minister yesterday told the Commons that he had "made it clear on previous occasions" that he believed "a referendum on joining a single currency could be a necessary step" and he remained of the view that "it might be the right course". Late last year, he said that any

referendum would only take place after the cabinet had taken a decision to join the single European currency. Mr Rifkind's review will consider whether such a plebiscite would take place before or after the Commons has the opportunity to vote on the issue.

Eurosceptics were also yesterday lobbying the government to rush an act through parliament suspending the applicability of European Union law on the UK courts pending the outcome of the forthcoming intergovernment conference on reforming the EU's institutions.

Their moved followed widespread anger at the recent decision to allow Spanish fisherman to sue the British government for damages.

Value of exports to EU by commodity (Ebn, seasonally adjusted)

#### **Banking** regulator highlights failings

das doubles

By George Graham, Banking Correspondent

The UK's top banking supervisor yesterday called for better co-operation among regulators - and especially between banking and securities industry regulators.

In a speech to the International Swaps and Derivatives Association's annual meeting in San Prancisco, Mr Michael Foot, head of banking supervision at the Bank of England, said the collapse of the UK's Barings group and the bond trading losses incurred by Japan's Daiwa Bank in its New York operations bad pointed to shortcomings in the exchange of information between reguletors.

"Each hast country may have a piece of the jigsaw. Who is going to piece these together?" he asked. In the Daiwa case, Japanese

supervisors had failed to share information about the trading losses with their counterparts

Although cn-operation among banking supervisors nnw works reasonably well. Mr Foot indicated that there were still differences of

approach with securities ndustry supervisors. He urged securities regula-tors to accept that for each

financial group, there should he one lead regulator wbo takes charge of the exchange of information and takes a primary role in managing any emergency that might arise.

The lead regulator should take responsibility for the consnlidated snpervision of groups that may be spread across a range of countries and segments of the financial industry, he said.

Mr Foot said hank supervisors now-accepted the idea of a lead regulator, but not all of their securities counterparts did - "perhaps because they have the view that typically security firms' assets are more liquid and that, therefore, problems arising in the rest of the group will not prevent an orderly winding down of the securities operation."

# Rhetoric over single currency

As the preparations for any possible European single currency gather pace. Courtaulds. a UK producer of the man-made fibre Tencel, is watching the European rhetoric closely. Courtauld's other main Euro-

pean competitor in tencel, most of which is made into fab-

that, as a result, it any protectionist rhetoric ever emerged under Emn. Tencel might one day be affected.

tionism now and none threat-ened. But if some countries proceed with monetary union, the threat can't be dismissed, says Mr Huismans.

ful. given the multitude of uncertainties that still surround the single currency project. Far fetched or not, these concerns largely stem from rhetoric that has emerged from the continent Itself, particu-

The slide in value of the Italian. Spanish and UK currencies against the French and German currencies in the last two years has prompted howls of outrage from some Freoch companies.

in recent months the issue has faded slightly, as some of these currency swings have moderated. But the memory of the swings remains fresh leaving many business observers and French officials adamant that countries which remain outside a future single

exchange rate mechanism to guard against future "competitiva devaluations". The problem is that the UK is deeply opposed to any re-entry into a new ERM - a stance that many French observers believe would risk splitting the single market. Most vocal in tbese threats is Mr Jacques Calvet, director of Peugeot, who has warned that a failure

to create currency "order" could lead to protectionism. Meanwhile. Mr Gerard Soularue, of the Danone French food conglomerate and the country's accountants association. says: "France will no longer tolerate countries like the UK or Italy in a single market if they might engage in competi-tive devaluations."

Optimists at the European Commission insist it is unlikely this French rhetoric would ever lead to any action, not least because they are not currently matched by similar demands from Germany. If sterling remains strong - or a future UK government accepts a link to the Euro - the issue would disappear.

#### Business balks at anti-EU

A group of chemical executives recently paid a private visit to Mr Michael Portillo, defence secretary, to deliver a heartfelt warning.

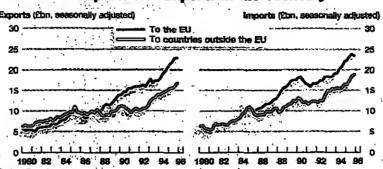
Unless the UK toned down its anti-European rhetoric in the single currency dehate. then the chemical sector and other British businesses operating in Europe could be seriously damaged, they argued. The plea, to one of the cahi-

net's leading Eurosceptics, appeared to fall deaf ears. 'Portillo seemed to he telling us that that was just the price to pay for being British," one participant mutters.

But the lobbying mission highlights growing concern within the chemical sector about some Conservative politicians' determination to ensure that Britain's single currency opt-out becomes permanent - and the impact this would have on the UK's success within the single market. On the face of it, these fears

so far have been relatively muted in the single currency debate in the UK. The Confederation of British Industry, for example, called earlier this week for a more "business-focused" debate on Europe, But with the CBI membership itself polarised, the organisation studiously adopted a pragmatic line, carefully following the government's "walt and see" approach to possible membership. The cautious stance has infuriated some businessmen. A group of senior executives opposed to Emu last month joined forces to decry the proj-

#### The role of exports and imports in the economy



Anti-Emu voices are apt to be loudest in the debate. However, an informal survey of 20 of the largest companies shows that although opinions remain very divided about the actual merits of Emu, several large groups are quietly stepping up their analysis of husiness scenarios if Emu goes ahead.

ICI recently created a task force to look at the issue, while British Airways made a similar move last year. Shell has discreetly done the same although it remains highly touchy about the project. Meanwhile, the banking sector has markedly stepped up its work since the Madrid Emu

summit at the end last year. For some companies, the conclusions of these studies are worrying. In particular the flurry of protectionist rhetoric that emerged from countries like France in the aftermath of the currency swings last year. has left some fearing that subtle forms of protectionism could emerge if the UK stays outside Emu. BAT, for example, is one

group that has given the mat-ter considerable thought, and is now trying to integrate its European treasuries to prepare for any monetary union.

It says that a single currency without the UK is unlikely to affect its core tobacco business. But it is alarmed about the threat of protectionism for its financial services group, as it attempts to expand into Ger-

However, it is the chemicals sector which is perhaps most vocal in its fears.

The chemical industry's awareness of the issue - and its willingness to lobby partly stems from bitter experience. For with 80 per cent of the legislation affecting the sector now emanating from Brussels, chemical companies believe that the UK's anti-European stance is already harming them. As Mr Bryan Sanderson,

managing director of British Petroleum says: "British companies now start every single dehate a few steps hack in Europe - that puts us at a real disadvantage." However, their fears also reflects the nature of their investments. The companies need to make large, long term investments that could be seriously affected by a single cur-

rency or rising protectionism. So far there is little evidence that these concerns have affected investment decisions yet: most executives insist that the short term difference in labour costs between the UK and countries like Germany ts still offsetting any longer term

Indeed, some foreign observers are even claiming that the UK staying ontside a single currency would boost foreign investment. Mr Haruko Fuknda, deputy chairman of Nikko Securities says: "Japanese investors would actually prefer Britain to stay outside the single currency so that their production hases here continue to enjoy the benefits of a competitive exchange

However this view remains rare: many foreign investors are now becoming more vocal about their desire to see the UK to stay at the heart of Mr Haruyuki Miyadai, head

of policy planning in Europe

Food, beverage

for Toyota, says: "For ns it is very important that the UK remains in the mainstream of the European Union like France and Germany. What concerns us is a worst case scenario where the UK opts out and political and emotional relations with Contental Europe worsen." Most companies might insist that this scenario is still hypo-

thetical. Indeed, a few like pharmaceutical group Zeneca and construction giant Tarmac are confident enough to argue that EMU will never actually But few companies in the chemicals sector are prepared.

to make such bold assumptions with so much business at stake whatever the twists in the UK political scene. Additional reporting by Michael Cassell, Jenny Luesby and

#### MANAGEMENT

#### Divergence of views: attitudes towards Tatar government policies



KAZAKHSTAN

#### Project surveyed 100 top political decision-makers and 200 business people in the three largest cities Stows pace of reform. complex, conscionalces like other parts of econom Keeps property rights :support large business: Focuses policies on maintaining standard of STRONGLY DISAGREE .... STRONGLY AGREE

# Tatars turn

#### The former Soviet republic is receiving western advice on improving competitiveness, explains John Thornhill

about the task with relish.

"In most cases we are normally twenking the existing market economy but in this case we were helpcreate a new system from the ground up." says Mark Fuller, Monitor's chairman.
It was immediately obvious that

Tatarstan boasts more natural advantages than most Russian regions. Tatarstan is one of the richest oil-producing areas in the former Soviet Union. Its annual output of more than 25m tonnes is expec-ted to last for another 30 years.

The republic was also a centre of high-technology arms production, turning out the Blackjack and Backfire bombers, and home to the giant Kamaz truck plant. That spawned many manufacturing plants as well as a large number of technical insti-tutes producing graduates with

exceptional skills. But Monitor perceived that Tatarstan was in danger of becoming an advanced backward economy which, despite its educated workforce and technological base, was dependent on crude oil to provide 90 per cent of its international

The region's abundance of natural resources could be as much of a curse as a cure for the economy. Reliance on oil could crowd out investments in other sectors as many Middle Eastern countries have discovered to their cost.

Monitor argued the region's stan-

dard of living would only rise if it could increase the export of sophisto encourage more international ticated goods. To this end, it is fleshing out proposals with the Tatar government to develop "clusters" of industries, adding more value to oil products within the republic and building on its auto-

motive industry infrastructure. Such advice would be familiar to students of Porter's thinking. But, perhaps more significantly in Tatarstan's case, was that the project stimulated fresh thinking among the 100 top decision-makers in the republic about how they could unleash their people's creative pow-

Alexander Tarkayev, chairman of the local Chamber of Commerce and Industry who worked closely on the project, says: "Monitor has been very important in changing our ideas about competition. A year ago I thought Tatarstan's competitors were France and Germany.
"I now realise that our real com-

petitors are neighbouring regions such as Yekaterinburg and Nizhny Noveorod. Monitor argued Tatarstan must aim to distinguish itself from neighbouring regions to attract increased international and domestic invest-

ment hy developing a supportive husiness environment. The government is already committed to investing \$50m (£34m) in a state-of-the-art wireless telecommunication network and is supporting

The Tatar government is actively courting foreign investors hy introducing tax holldays and is opening trade offices in several for-eign cities including Paris, Wash-ington DC, and Adelaide and promoting the region's attractions on

CD-Rom presentations.
It is also aiming to stimulate capitalistic change from the bottom up rather than imposing it from the top down. To this end, it has lit a bonfire of bureaucratic regulations to ease the formation of small businesses and is even encouraging students to work on projects to improve competitiveness.

But Soviet-era instincts run deep in the local population. The Monitor project met resistance from some Tatar leaders who cavilled at its \$1m cost at a time when government ministers earn \$200 a month.

Monitor's consultants say they learned much from the project. The most significant insight was that economic reform can only succeed if ordinary people participate on a

mass scale.
"The Tatarstan government wants to make as many people as successful as possible so that there is support behind the reforms," says Bruce Allyn, a Monitor consultant. "The most important thing is to change things so that they have

# Planning a move in the right direction

Business people need to stand back from their busy careers and take stock. Tim Dickson reports

hen Peta Lyn Farwagi approached George Bain six months ago with a plan to develop his personal "life strategy", the London Business School principal admits be was more than a touch sceptical.

"Tm not a touchy feely sort of person who sits around philosophising about life," he says. "If Peta hadn't been on the Sloan fellowship programme at the school a few years back I'd probably have written her a polite letter saying 'Nn thank yon'." Half a dozen counselling sessions later, however. Bain is

both happy to plug his alumna's unusual new consulting work and to talk publicly about how it helped bim re-think his own plans "for the next 20 years". Just turned 57 and due to step down from one of the bottest seats

in management education at 60, Bain has, for example, started to talk about "restructuring" his joh over the next three years so that he can concentrate his energies less on shaping the school's international strategy (a task which he believes is largely achieved) and more on raising

funds for LBS' future growth. After "retirement" he is now convinced that what he wants is not so much annther "big" job of the kind someone in his position could expect, as the opportunity to return to his academic roots, include his hobby of history and involve himself in a number of three- to five-year projects. One of these might be a book based on the observations he has been

gathering throughout his life. As to where he might base himself for at least part of what Charles Handy calls the "third age", his reflections with Farwagi will disappoint Vanconver estate agents but bring a fintter of anticipation to the hearts of those who sell island pied a terres an hour's drive from Winnipeg.

"T've always assumed that in time I'd spend a quarter of the year in Canada, which is why I say I'm 25 per cent Canadian," explains Bain. "The more we chatted about this aspect, though, the more I realised a lot of the resources I'll need, a lot of the



best networks for me are not on the western seaboard which I got to know in Navy days and where I thought I'd end up, but in the Prairies. I suppose the process w a hit like someone in the UK realising that, idyllic as it sounds. retiring to Cornwall also has its

Farwagi's conviction is that growing numbers of business people – not just senior and successful figures such as Bain nearing the end of their careers -need to step back from busy jobs in this way, consider what they want out of life, and decide whether they are heading in the right direction. "Change points". as she calls them, can come in early, mid and late career. Ironically, tha business school environment does offer just such

an opportunity for "students" if not for deans - participants on open executive programmes frequently comment on the advantages of reflecting away from the daily office pressures and rontines - but according to Farwagi, companies need to take life balance issues and individual strategies more seriously. Better managerial performance, reduced stress levels and a stronger alliance hetween employer and

employees will be the result. Born in California, she has had the sort of career which has, as

she puts it, has given ber "a big picture". A competitive ice skater in her teens - an art she still draws on in presentations – she has worked as travel editor and arts editor of Vogue (interviewing everyone from Mel Gibson to New Guinea tribesmen), run her own publishing company, written two books and trained for a year as an experiential psychologist. She has

behaviour and motivation was fed hy the Sloan programme experience when she noticed that a lot of ber peers "didn't quite

adds. "When the input gets too much for us to digest we run out of energy, forget how to laugh and lose a sense of being connected to those around us." Farwagi's other clients include

the business woman Prue Leith. Bain praises Farwagi as

worked in 65 countries. Her interest in buman

know where they were going". People are often "trying to balance disparate rhythms", she

whose non-executive board priorities she helped reorganise. facilitator not only for forcing bim and his wife to take time out explicitly to consider the issues and to think of them between sessions. He also believes it was valuable to engage in a dialogue with someone "who is disinterested, who has no axe to grind, who won't be judgmental".

# under scrutiny By Gilllan Tett,

currency must be tied into a Euro through some form of

rics, is based in Austria - a country which would almost certainly be part of any possihle single currency group. Mr Sipko Huismans, Courtaulds finance director, fears

There is no actual protec-

Such fears might seem fanci-

t might seem ironic that a group of American management consultants is advising a former Soviet republic about

But for the past year the Monitor group has been doing just that, helping the government of Tatarand devise a long-term plan to improve the competitiveness of local industries.

the virtues of central economic

Managemeot consultants are used to re-engineering corporations hut in this case - to paraphrase Stalin they were more in the husiness of "re-engineering human souls". Mon-itor's chief conclusion was that the most critical challenge facing Tatarstan was more political than eco-

A mutually-heneficial consensus must be forged between govern-ment officials, whose Soviet-era instincts are to regulate everything that moves, and the new emerging class of private entrepreneurs, who suspect the state of heing a dead, rather than a belping, hand.

The uld system of central economic planning - masterminded by Moscow ministries - has collapsed, resulting in massive declines in industrial output. The new forms of capitalism which have since emerged are proving unpredictable and often uncontrollable. Moscow's liberal ideologues, who

shaped Russia's economic agenda in

1992, were hostile to the idea of

developing a new industrial policy even to support strategic enter-

prises and regulate the nascent markets. They feared it would allow bureaucrats to "re-politicise" the economy through the back door and stifle entrepreneurial spirits. But Mintimer Shaimiev. Tatarstan's president who has won a large degree of economic autonomy from Moscow enshrined in a power-

sharing agreement signed two years ago, opposed the "shock therapy"

school of reform.

He sought to soften the policy using local tax revenues to maintain support for state industry and subsidise food and utility prices. That has helped preserve social cohesion absent in much of Russia. "We had a huge number of people working in large monopolistic enterprises in Tatarstan. You cannot turn them all into individual

conditions overnight. It takes time," he says, in an interview. While being chided for his reac-tionary "communist" practices by Moscow. Shaimiev hired Monitor in advise his government how it could

entrepreneurs and adapt to market

hesi shape the gradual development of the republic's market economy.

The Cambridge. Massachusettsbased Monitor, which has drawn heavily on the competitiveness the-

ories developed by Michael Porter

of the Harvard Business School, set

Banking

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FINANCIAL TIMES

# **COMPANIES & MARKETS**

Friday March 8 1996



#### IN BRIEF

#### Adidas doubles to DM245m for year

Adidas, the German sports goods maker, reported annual results at the top end of expectations. It said net income had more than doubled to DM245m (\$166m) in 1995, from DM117m in the previous year. Sales rose 9.5 per cent to DM3.5bn. The results coincided with announcement of the resignation "by mutual agreement" of Mr Pierre Galbois, the finance director. Page 18

Chargeurs to sell Walon unit

Chargeurs, the French media and textiles group which announced its intention at the end of last month to split into two quoted groups, said it intended to sell its Walon subsidiary, which provides overland transportation and distribution of cars from manufacturing plants or ports to dealers.

Avesta Sheffield gives best showing yet Avesta Sheffield, the Anglo-Swedish specialist steelmaker, reported its strongest full year profit performance since it was formed in 1992 by the merger of Sweden'a Avesta with the stainless steel operations of British Steel. Pre-tax profits in 1995 jumped almost threefold from SKrl.56hn in 1994 to SKr4.3hn (\$636m). Page 18; Krupp Hoesch reports signs of improvement in prices, Page 18

Hoogovens follows rise with warning Hoogovens, the Dutch steel and aluminium producer, reported a 43 per cent rise in 1995 net profits to FI 507m (\$307m), against FI 354m a year earlier, but warned of a probable slowdown for the first half of 1996. Page 19

Asturiana de Zinc shares take a dive The stock market career of Asturiana de Zinc, the

Spanish miner and metal refiner, have always been volatile. It proved so again this week after the company revealed it might have to provide Ptall 95bn (\$96m) for losses on a large position in zinc futures. Its market capitalisation plunged Pta13.5bn, or 27 per cent, in just two days. Page 19

Hongkong Electric rises despite slowdown Hongkong Electric Holdings, which owns the monopoly supplier of electricity to Hong Kong island, reported an 8.8 per cent rise in net profit to HK\$4.19bn (US\$542m) for 1995, in spite of decelerating sales growth. Page 22 ···

Trizec plans overseas expansion

Trizec, one of North America's higgest property developers, plans to expand overseas, combining its own expertise with contacts built up by other companies controlled by Mr Peter Munk, the Canadian entrepreneur. Page 23

Rowland vows to make a comeback

Mr Tiny Rowland, the 78 year-old former chief executive of Lourho, vowed to "start out all over again" 191m (\$140m) from the sale of most of his shares in the international conglomerate. "Don't think I'm going to retire. I've now got £450m in cash, I don't owe anyone a penny and I am going back into business," he said. Page 26

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# Chief price changes yesterday

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# Murdoch apologises for deal confusion

By Alice Rawsthom in London, Judy Demossy in Berlin, Andrew Jack in Paris, Neil Buckley and Raymond Snoddy in Brussels

Mr Rupert Murdoch telephoned senior executives of Bertelsmann, the German media group, and Canal Plus, the French pay-TV company, to apologise for the confusion over an announcement by BSkyB, his UK satellite company, that It had clinched an agreement to invest in a German

pay-TV channel.

BSkyB issued a statement on Wednesday saying that it was acquiring a 25 per cent stake in Première, the loss-making German channel, for \$270m by buy-

Sweeping

changes

expected

Wiggins

By Patrick Harverson in London

Sweeping changes are expected

by senior managers at Arjo Wig-

gins Appleton, the Anglo-French

paper company, when a strategic

review is completed this sum-

involve the sale of some of the

company's main businesses.

Arjo's European carbonless

paper business is regarded by

analysts as the most likely candi-

date for an outright sale or a

The review is being conducted by Mr Daniel Melin, Arjo's new

vice chairman, who is also chair-

man and chief executive of Saint-

Louis, the French paper and food

Arjo. The difficulty facing Mr

Melin was illustrated yesterday

when Arjo reported a 67 per cent

drop in annual pre-tax profits to £72m (\$109m). This was primar-ily because of falling demand and the cost of a £129m restruct-

uring of underperforming Euro-

An executive working with Mr

Melin said: "Shareholders were pretty unhappy with what was going on and Mr Melin is spend-ing a lot of time fundamentally

reassessing group strategy. There may be some quite radical

changes." He said following the

review, strategy would be more oriented towards sharebolder

value. "Some things may be sold

and some things may be bought.

Whatever bappens, the cards

will go up in the air and come

down differently from where

they are now."

Mr Melin was appointed vicechairman and head of a new
executive committee in Decem-

ber after a profits warning had

undermined sharebolder confi-dence and revived doubts about Argo's management. The shares deteriorated so sharply and its market capitalisation fell so far

last year that the stock was

pean operations.

merger with another company.

Acquisitions are possible.

at Arjo

mann and half from Canal Plus, both of which own 37.5 per cent

At the request of Bertelsmann and Canal Plus, BSkyB later released another statement acknowledging that the deal required the agreement of all Première'a shareholders, including Kirch, the German media group that owns the remaining 25 Mr Murdoch made telephone

calls on Wednesday night to Mr Pierre Lescure, chairman of Canal Plus, and Mr Michael Dornemann, a director of Bertels-

During those calls he apolo-

Bertelsmann and Canal Plus confirmed yestarday that they were still willing to conclude the Première deal with BSkyB. Kirch said that it had not yet been con-sulted about the proposed deal and declined to comment on wbether it would give Its

If Kirch refuses to consent, one option might be for BSkyB to hold the 25 per cent stake in Première indirectly, by investing in a holding company that owns the Canal Plus and Bertelsmann stakes. However, such a deal would leave it without representation on the Première board

Both Bertelsmann and Canal Plus confirmed that they were pressing ahead with a venture with BSkyB to develop digital pay-TV services in Europe. They will each own 30 per cent

of that venture while Havas, the French media group that owns 23.5 per cent of Canal Plus, will take the remaining 10 per cent. Mr Karel Van Miert, the Euro-

pean competition commissioner, yesterday warned that the venture, which is expected to start by launching a German service, would come under scrutiny from

The announcement of BSkyB's inclusion has enraged CLT, the Luxembourg broadcasting group

with BSkyB about a pay TV alliance. It had also previously considered investing in Premiere,

but decided against it. CLT yesterday publicly critic-ised Havas, one of its shareholders, for jeopardising its proposed alliance with BSkyB. Mr Michel Delloye, a CLT director, accused Havas of "betrayal" in Le Monde, the French newspaper.

The controversy deepened when Groupe Bruxelles Lambert (GBL), the Belgian holding company that owns stakes in both Havas and CLT, announced that it was considering selling its 4 per cent stake in Havas. Lex. Page 16

#### Lukoil looks to western groups for potential collaborators Searching for bigger fields

# Russian group breaks free of state straitjacket

ukoil, Russia's largest privatised oil concern, has achieved much since its creation five years ago. But it acknowledges it has hardly begun to realise its ambitions of becoming one of the world's most dynamic international energy According to one top Arjo executive, it is more wide-rang-ing than expected and is likely to companies.

Under the direction of Mr Vagit Alekperov, its energetic president, Lukoil has grabbed many of Russia's prime oil-producing assets and muscled its way into a 10 per cent share of an international consortium to exploit the vast oil resources under the Cas-

It has also raised its profile among international investors by selling 6 per cent of its equity to Atlantic Richfield, of the US, by means of a convertible bond for \$250m (£164m) and issuing proxy share American Depositary Receipts (ADRs) in New York.

Lukoil has led the pack of big Russian companies trying to wrench free from the quagmire of the planned economy to create western-style, market-driven enterprises. These are beginning to place shareholder profits above production figures.

In so doing, Lukoil has emerged as the most valuable company on Russia's ramshackle equity market, with a nononal value of more than \$30n, and is styling Itself as the first corporation of the modern era. Its red and allver corporate logo is mushrooming on billboards and garages across the country and is even plastered on the plant pots in the company's lavish headquarters opposite the Sandunovskie baths in central Moscow.

But, in an interview, Mr Alekperov is reinctant to dwell on this burst of past activity. The quietly-spoken oilman has his gaze fixed on the future. After securing its assets, Lukoil is now looking to diversify into north Africa, Iraq, and other countries in the Commonwealth of Independent States, and expand into cash-generative downstream activities, such as petrol retail-

Some of the rhetorical bravado removed from the FT-SE 100 Index in December. The review aims to restore the of Lukoil's early years appears to group's profits growth and have evaporated and there is a more sober realisation of what is left to accomplish. Mr Alekperov revive the flagging share price. Mr Melin is under pressure from his own shareholders at Saintsays Russian oil output is likely Louis because a 30 per cent fall in Arjo shares since last summer to bottom out this year at about 300m tonnes but will rebound has wiped more than £250m off the value of the French group's only slowly thereafter given the industry's ageing infrastructure, unhelpful fiscal and business cli-

mate, and lack of capital resources.

The most striking change is that Lukoil seems keen to work more closely with western companies, such as Amoco, BP, Atlantic Richfield, and Chevron, not just in CIS countries, such as Azerbaijan and Kazakhstan, but also within Russia.

Today, on all our important projects, we are co-operating with the most powerful American and European companies," he says. "It is essential to include partners who can contribute their own traditions and practices. Some of them have good technical skills, some geological, others

his co-operative spirit marks a seismic shift in the outlook of, at least, have been among the more nationalistic business leaders. But it perhaps reflects a growing realisation that Russian oil companies will not be able to generate sufficient cash flow or raise enough cepital to make large investments by themselves in the immediate future.

The Russian parliament recently passed an amended version of a production-sharing agreement which despite some imperfections, will give foreign investors greater confidence about the legal environment. It may lead to the realisation of some multi-billion dollar investments in the northern Timan-Pechora basin, western Siberia, and Sakhalin island in the east.

Mr Alex Knaster, the head of the Moscow office of CS First Boston, the international investment bank which acts as financial adviser to Lukoil, says it makes sense for Russian companies to parlay domestic political influence for economic advantage. "One of Lukoil's great strengths is its ability to get things done in Russia and that ability is worth money," he says. Lukoll is aiming to increase its

own firepower by selling 15-20 per cent of its equity this year. Mr Alekperov believes Lukoil can expect to raise \$4bn from the sale, which will be targeted at investors in the US, Europe and Russia - although this implies a substantial, and unexplained,

rise in Lukoil's share price. Mr Alekperov is concerned that the nocertain political climate in Russia, before the presidential





business activity. He suggests few western oil companies will make large commitments to Russia before the elections. They may wait even longer if Mr Gennady Zyuganov, the Communist party leader who has talked about renationalising some strategic oil companies, wins.

Mr Alekperov says Russia's market reforms have gone too far to be reversible but has no firm

idea about what the communists would do if elected.
"I do not think the communists

threaten us but they do threaten to change the rules of the game which will influence all economic activity," he says. "Only after three months would we discover whether Zyuganov is a reformer or a retrograde."

#### **DMG** launches country funds

Dentsche Morgan Grenfell, the investment banking division of Deutsche Bank, is launching a range of country-specific index funds which will trade on the New York Stock Exchange in the same way that individual stocks trade. The product, dnbbed CountryBaskets, is intended to give investors a more efficient method of taking an exposure to one country's stock market.

They are likely to be emulated by others and Morgan Stanley plans to launch World Equity Benchmark Shares (Webs), which will trade on the American Stock Exchange. The CountryBaskets funds will be based on the Financial Times/Standard & Poor's country indices.

Initially, the DMG index funds will cover nine countries, with launches timed for the week beginning March 25. The bank expects to raise \$300m-\$700m but sees opportunities for growth. Further funds are planned and DMG aims to have the shares traded in European and Asian time zones.

The funds will be open-ended, with shares issued or redeemed on a daily basis, while the net asset value of the funds will be calculated every 30 seconds.

The daily redemption or issuing feature will allow arbitrageurs to take advantage of any mis-pricing between the nav and the share price so any discrepancy between the two should be eliminated rapidly.

The funds will hold the underlying shares of the indices and will not use derivatives or leverage. This enables some institutional investors which are not permitted to use derivatives to gain an exposure to world markets. Investors will be able to sell the shares short, so that they can be used for hedging as well as investing. Mr Joseph La Corte, chief exec-

ntive of the index fund product, said he expected the shares to appeal to a broad range of inves-tors, from individuals to all but the largest institutional investors. The management costs of the funds will average 84 basis points of each fund's value per year, less any income the fund earns from lending the underlying stocks.

The nine stock markets to be covered are: Australia, France, Germany, Hong Kong, Italy, Japan, South Africa, the UK and US. These markets constitute 85 John Thornhill per cent of the world's market capitalisation.

# Restructuring provision pushes Aérospatiale into red for year

By David Buchen in Paris

Aérospatiale, the French state-owned serospace and defence group, yesterday reported improved operating profits in 1995, but said a FFr1.5hn (\$296m) provision for restructuring costs pushed it FFr981m into the red, double the 1994 loss of FFr483m.

Pretax operating profits rose from FFr26m in 1994 to FFr533m last year on turnover up FFr48.56bn at FFr49.23bn. Aircraft and space sales led the increase, while helicopter and missile sales fell.

Mr Louis Gallois, president, claimed an underlying profits improvement of about FFTIbn hecause the FFr500m rise in operating profit had been achieved despite a fall in the US dollar that had cost the company

However, in an interview yes-

terday with Le Figaro newspaper, Mr Gallois conceded the group

orders from the US - and that it remained undercapitalised. He implied that the heavy cost of restructuring, involving a 15 per cent cut in the workforce between 1995 and 1997, would keep the group in loss this year. He forecast it would break even

in 1997 and make a profit in 1998. At the government's instigation, Aerospatiale is to examine ways of merging its activities with the Dassault aircraft company in which the French state has a 46 per cent stake. Mr Gallois said there was "strong logic" to this at a time of falling French defence orders.

"The rapprochement with Dassault will, one way or another, lead to an opening up of the capi-tal" of Aerospatiale, which is 100 per cent state-owned, Mr Gallois said. Despite reducing its net debt by FFrl.1bn to FFr6.5hn at the end of last year, Aérospatiale

was still drawing in insufficient new orders – despite this week's announcement of new Airbus

has been asking the government to boost its capital by FFr10bn.

Dassault, which has yet to report its 1995 results, is said to have cash of about that amount, though much of it is advances on Mirage jet orders from Taiwan.

Under the government-brokered plan, Aerospatiale and Dassault are to set up a "pilot committee" to report by the end of June on ways of forming a joint company within two years. Mr Gallois said the timetable was "tight but tenable".

Mr Gallois stressed that Aérospatiale would pursue its plans to form joint ventures this year with Daimler-Benz Aerospace (Dasa) in satellites and missiles, and that only later might he respond to the interest of the private French Lagardère group in these areas of Aerospatiale's activities.

Aérospatiale's aircraft sales increased last year by 5.7 per

ZINCOCELERE \* LIT. 127,000,000,000 (£51,000,000) Management Buy-Out from Olivetti Led and arranged by Nat West Ventures Limited CVC Capital Partners Equity underwritten by Nat West Ventures Funds managed by CVC Capital Partners Senior debt and working capital jointly arranged by Société Générale Banque Indosuez Nat West Markets CVC CAPITAL PARTNERS NATWEST VENTURES Ventures Laured, regulated by IMNO, is part of Net West Markets, corporate CVC Capital Partners Limited is a member of the SBL. 之一次上升。1900年,1900年,1900年,1900年,1900年,1900年,1900年,1900年,1900年,1900年,1900年,1900年,1900年,1900年,1900年,1900年,1900年,1

#### **EUROPEAN NEWS DIGEST**

## Casino ahead and plans overseas push

Casino, the French retail group, yesterday announced ambitious international expansion plans while reporting net income up 29 per cent at FFr633m (\$125m), Mr Antoine Guichard, chairman, wants to expand in Europe, Asia and the Americas. He emphasised the cash-and-carry market in the US, and further developments in Taiwan and Poland. The remarks come as French retailers are under increasing government attack. Casino's turnover rose 2.6 per cent to FFT64.1bn, or 3.6 per cent excluding currency effects, and operating profits were up 7.7 per cent at FFr1.5bn. Andrew Jack, Paris

#### Ahold targets Asia

Ahold, the Dutch food retailer with six supermarket chains in the US and growing husinesses in southern and eastern Europe, said it planned to generate 10 per cent of annual sales in the Asia-Pacific region within 10 years. The company announced it had signed a joint venture agreement with the Kuok Group, an Asian multinational involved in shipping. finance and leisure businesses, to develop a chain of supermarkets in Malaysia and Singapore. The group posted an 11.5 per cent rise in group net profits to FI 456.6m (\$276.5m). The results were aided by a strong fourth quarter, when net profits rose 16.4 per cent.

Ronald van de Krol, Zaandan

#### Copenhagen Airport profits up

Copenhagen Airport increased pre-tax earnings by 36 per cent from DKr277m to DKr376m (\$66m) last year, while turnover increased 17 per cent from DKr1.02bn to DKr1.20bn. The board of the state-controlled, part-privatised airport company proposed an increase in the dividend from DKr6 to DKr7 per share. The state holds 75 per cent of the shares in the airport but the government has indicated it will reduce its bolding this spring by a further privatisation issue. Turnover from traffic operations increased 6 per cent to DKr662m. Turnover from tax-free sales and other business increased from DKr114m to DKr416m. Hilary Barnes, Copenhage

#### Capital gains boost Codan

Codan, the Danish insurance group controlled by the UK's Sun Alliance, reported an increase in group net profits from DKr2m to DKr561m (\$98.4m) last year, while pre-tax profits increased from DKr5m to DKr741m. The results were strongly influenced by capital gains on the securities portfolios of the Danish accident and life assurance operations. Premium income slipped for the second year, from DKr3.76hn to

#### Scor doubles and sees recovery

Scor, the French reinsurance group, yesterday indicated signs of recovery in the sector and reported net income of FFr522m (\$104m) for 1995, up from FF7282m in the previous year. Mr Jacques Blondeau, chairman, sald reassurance in most markets was showing positive growth. Turnover rose 6.6 per ceut - at constant exchange rates - to FFr11.85bn,

Fokker, the ailing Dutch aircraft maker, said a decision about its future would be taken next week. Ronald van de Kroi

#### Correction

The table of pharmaceuticals company market shares that appeared in yesterday's Financial Times was supplied by IMS International.

# Chargeurs to sell Walon car distribution business

By Andrew Jack in Paris

Chargeurs, the French media and textiles group which last month announced its intention to split into two quoted groups, yesterday said it intended to sell its Walon car distribution

It said the decision reflected the logic of its move to focus on its core areas of operation, each of which would be held throngh a separate company.

Walon, which claims to be the European market leader. provides overland transportation and distribution of cars from manufacturing plants or ports to dealers. In the 1995 results, published yesterday. Walon reported a net loss of FFr90m (\$17.8m), against a deficit of FFr78m in 1994.

Under the deal announced last month. Chargeurs interna-tional will hold the textile the current chairman, will take charge of Pathe, which will hold its media interests including a 17 per cent stake in BSkyB, the satellite TV group.

The move by Chargeurs was heralded as the first significant move towards demerger by a French group, after similar initiatives in the Anglo-Saxon world, including AT&T. ICI and Hanson.

A number of other French companies have considered the idea, but have been beld back by tax considerations. However, Chargeurs managed to seek pioneering approval by the authorities before its deci-

The deal is subject to shareholder approval in June, and will be preceded in April by a detailed document on the financial aspects of the two groups, as required by French stock market regulations. Chargeurs yesterday also FFr7.1hn to FFr8.3bn.

provided fuller details of its 1995 financial results, including a net loss for the group of FFr574m, compared with a profit in 1994 of FFr344m, on turnover up from FFr8.1bn to FFr9.9bn. The dividend is unchanged at FFr14 a share.

The losses came after a FFr140m charga against its investments in Liberation, the daily left-wing French newspaper, in which it is becoming majority shareholder in an attempt to prevent closure.

There were also exceptional

charges of FFr334m against its purchase of Pathé Cinema, and FFr62m in provisions to restructure its textile arm. Its communication division

reported losses up from FFr3m to FFr492m for 1995, despite turnover of FFr1.1bn against FFr651m. Textiles lost FFr22m. compared with a profit of FFr258m, on sales up from



Jérôme Seydoux: will take charge of Pathé, the media arm

# Avesta Sheffield surge is below expectations

By Hugh Carnegy in Stockholm

Avesta Sheffield, the Anglo-Swedish specialist steelmaker, yesterday reported its strongest full-year profit perfor-mance since it was formed in 1992 - despite a sharp drop in prices in the fourth quarter of

Pre-tax profits for 1995 jumped almost three-fold, from SKr1.56bn in 1994 to SKr4.3hn (\$630m), comfortably the best return achieved since the group was created by the

merger of Sweden's Avesta with the stainless steel operations of British Steel. Group sales rose from SKr16.8bn to SKr22.5bn. But the steady rise in profits

the group enjoyed from early 1994 until the middle of last year was reversed in the latter half of 1995. It emerged that much of the strong demand experienced earlier in the year for the cold rolled flat stainless steel products had gone to build up inventories. This was followed by falling demand for

SKr852m were ahead of the SKr707m reached in the same period of 1994, but were down from the SKr1.1bn of the third books which were strong in the quarter. The fall left the fullyear figure slightly below mar-ket expectations, although the

SKr64.50. Avesta Sheffield, in which British Steel holds a 51 per cent stake, said a 19 per cent rise in cold rolled deliveries in the first nine months in Europe was "followed in the

share price ended unchanged

yesterday in Stockholm at

fourth quarter by a sharp stock draw which is continuing at the start of 1996". "As a consequence, order

summer are now very short. The market price for standard cold rolled products fell 7.5 per cent in the final quarter of 1995 and has since fallen a further 25 per cent. The trend was not reversed by production pauses." Profits would suffer as long as inventories were being drawn down. It was not clear how long this would last. But it stressed that It

helieved underlying demand for stainless steel was growing. Although the European pattern of inventory build-up had been followed in Asia, stock adjustments in the US had been much less severe and appeared close to balance.

In other product areas, Avesta said there had also been a weakening in orders and prices near the end of last year for bot rolled coil, long products and tubes. But demand for quarto plate and special stainless steel grades

#### Adidas doubles to **DM245m** for year

By Wolfgang Münchau

Adidas, the German sports goods maker, reported annual results at the top end of expectations. It said net income had more than doubled to DM245m (\$166m) in 1995, from DM117m in the previous year. Sales rose 9.5 per cent to DMS.5bn. The results coincided with

announcement of the resignation "by mutual agreement" of Mr Pierre Galbois, the finance director.

The resignation of Mr Galbois, who has been credited with reforming the company's outmoded accountancy procedures, will take effect at the end of April. His successor will be Mr Dean Hawkins, a senior executive at Union Bank of Switzerland.

Sogedian, the investment group led by Mr Robert Louis-Dreyfus, chairman of Adidas, has reduced its stake from more than 95 per cent before last year's flotation to about 25 per cent. The remaining shares are spread among national and international investors. Mr Louis-Dreyfus confirmed yesterday that he would "stay until the [soccer]

world cup of 1998 in Paris". In Europe, sales rose 11.2 per cent to DM2.3bn, with strong gains in Germany, France and the UK. North American sales were static because of the strong D-Mark. Expressed in US dollars, they rose 13.7 per cent. The divi-dend goes up 18.5 per cent to

# Krupp Hoesch reports signs of stainless steel price rise

By Michael Lindemann in Bonn

Krupp Hoesch, the world's leading producer of stainless steel, yesterday said stainless steel prices showed the "first tentative signs of an upward trend" in February, but analysts warned there was no indication that the rises would spill over into the broader steel market, regarded as a barometer of economic health.

News of improved prices at Krupp Hoesch emerged on the same day as Avesta Sheffield, the Anglo-Swedish

stainless steel producer, said it also saw a turnaround in prices and four US producers said they would raise prices by 5 per cent in May.

However, analysts remained wary about the possible implications of a rise in stainless steel prices, pointing ont that the increases may mark a welcome respite for producers, which have seen basis prices for stainless steel collapse from about DM3,700 (\$2,508) a tonne early last year to as low as DM2,800 last month.

"I think the market is turning, but

it's turning from a low base," said Mr Alan Coats, a steel analyst at Merrill Lyncb in London. "At DM2,800 everybody is losing money." Steel prices are being watched care-

fully for any sign of upward move-ments which may hint at a pick-up in European economies generally, after growth came to a sudden standstill in the fourth quarter of last year.

Germany's biggest steel producers, which include Thyssen and Preussag, as well as Krupp Hoesch, put part of their workforces on short-time work-

indicated any return to normal hours. While the market for lower grade steels is generally driven by the antomotive and construction sectors, stainless steel prices are also affected by other smaller markets such as hospital and kitchen equipment,

Krupp Hoesch has about 16 per cent of the world stainless steel market, ahead of Usinor Sacilor, the recently privatised French steel producer. However, analysts said these larger

ing in November and have not yet Europe from smaller steelmakers, such as the Spanish Acerinox group and the Finnish steelmaker Outokumpu, operating with more modern and efficient plants.

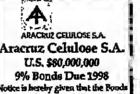
· Hopes for an early pick-up in the German economy suffered a further setback when the ZVEI umbrella group representing Germany's elec-tronics industry said it expected production this year to be only about 1.5 per cent higher than last year, The industry said it expected to lose about producers still faced pressure in. another 30,000 jobs this year.

# Zeneca: the year's

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- ✓ Record Pharmaceuticals sales of over £2 billion.
- 3 new anti-cancer products commercialised.
- Product acquisition programme strengthens medium and longer term prospects.
- Completed partnership with Salick Health Care, the leading US multi-site provider of comprehensive cancer diagnostic and treatment services.
- Strong Agrochemicals performance aided by new products and broad geographic presence.
- ✓ New fungicide 'Amistar' on track for 1997 launch.
- New joint venture negotiated with Suiker Unie will create a leading international seeds business.
- Rigorous Specialties portfolio management to enable the business to compete more effectively on a global scale.
- 'Quorn' sales doubled.

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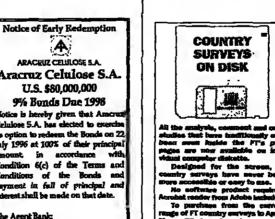
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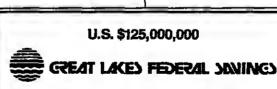
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(the "Bonds") Hanwha Chemical Corporation

(the "Company") NOTICE IS HEREBY GIVEN to the holders of the Bonds that the Rights issue (7,000,000 common shares) was authorised by the resolutions of the Board of Directors of the Company dated on 20th September, 1995 and

1st December, 1995. The record date for the Rights issue was 31st December, 1995. Pursuant to the provisions of the Trust Deed constituting the Bonds, the Conversion Price of the Ronds has been adjusted as a result of the Rights use from Won 12,696 to Won 12,244 effective from 1st January, 1996 (the day after the record date for the Rights issue).

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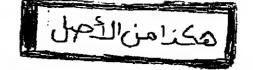
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trip



# Hoogovens ahead 43% but warns of slowdown

By Ronald van de Krot in ljmulden

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10 Aug. 10 Aug

Adidas

Hoogovens, the Dutch steel and aluminium producer reported a strong increase in 1995 results, but warned of a probable slowdown in earnings growth in the first half of 1996 because of generally weaker economic conditions in Europe

in particular. Net profits coared from FI 354m to FI 507m (\$307m), an increase of 43 per cent, with the steel sector posting record results and aluminium swinging comfortably into the black from losses in 1994. The dividend is to be raised from F12 to F13 per share.

Turnover was up 2 per cent at Fl 8.1bn, but would have shown a 7 per cent increase had it not been for disposals. Profits were also held back by

the guilder's strength. The company calculated that the net negative effect of currency movements amounted to

Hoogovens' figures were in

line with analysts' predictions but its comments on early 1996 led to a drop in its share price in Amsterdam. The shares closed down F12.10 at F162.90. Mr Maarten van Veen, management board chairman, said net profits before any extraordinary items would be "clearly lower" in the 1996 first half compared with the second half of 1995, which itself was

months of last year. He attributed the slowdown since mid-1995 to weaker economies in Europe but also in the US. "So far we see few concrete signs of an upturn in the econ-

weaker than the first six

since the middle of last year, burting margins, but Mr van Veen noted that prices appeared to have stabilised. Demand for the company's products for the antomobile industry and aircraft construc-

tion, as well as for packaging, is holding up well," he said. Mr van Veen also said that Hoogovens, after a period of cost-cutting, belt-tightening and raorganisation, was preparing to step up investment and boost its presence in Asia.

markets but will entail following our customers and developing new industrial activities in those countries, in most cases in collaboration with local

Operating profits in steel and

"This will not involve a selland-ship approach to these

COMPANY PROFILE: Hoogovens -Historic P/E Gross yield . Earnings per share 11995 estimate Current share price Share price relative to the 1991 92 93 94 95

steel-related sectora surged from Fl 456m to a record Fl 720m in 1995. Aluminium

INTERNATIONAL COMPANIES AND

operating results swung from a

# Poland may have to drop bank consolidation plan

By Christopher Bobinski

The Polish government could be forced to abandon a controversial plan to hand treasuryowned stock in listed private banks to state-sector institutions as part of a bank consolidation programme, a sanior financial official has admitted.

The admission comes after a a parliamentary subcommittee working on enabling legislation for the programme decided this week to exclude all but banks which are 160 per cent treasury-owned from the

This has been greeted with relief by the Krakow-based Bank Przemyslow Handlowy (BPH), which was privatised a year ago. The state treasury retained a 46 per cent stake. which the government said last December would be handed to the state-owned Bank Handlowy as part of

mation of two strong banking groups, headed by the Bank Handlowy and the PKO SA: These two were to take over several smaller state sector banks and minority stakes in the Polish Development Bank (PBR) and the BPH.

The BPH's shareholders include ING of the Netherlands and the European Bank for Reconstruction and Development. Both made little secret that they were unhappy at the proposal

This week's decision, which is expected to be approved by parliament as whole, immediately accelerated the upward movement of BPH's stock on the Warsaw Stock Exchange. It also means that the treasuryowned stake could be offered to an outside strategic investor, "We have had an offer," a senior finance official said vesterday, though he declined to disclose details.

The price of BPH stock yes-

The plan envisaged the for- terday reached 124.5 zlotys, rising by 9.7 per cent, or near to the bourse's 10 per cent daily limit for a second day running. The prica represented a ing in BPH stock accounted for almost 20 per cent of the stock market's turnover.

The BPH price began to edge upwards at the end of last week in anticipation of the parliamentary decision and has risen by 23 per cent since last

The npward movement, which yesterday left the PBH on a price/earnings ratio of 5.1, reflects a conviction among foreign analysts that the Krakow bank is in similar shape to its nearest rival Bank Slaski. This is currently trading on a multiple of 7.4.

However, uncertainty about the BPH's future bad, until this week, held the bank's stock down in a market which has risen 54 per cent since the

# Media triptych catches critics unawares

#### Andrew Jack on this week's link-up between Bertelsmann, Murdoch and Canal Plus

hain-smoking cigars and pacing up and down excitedly in front of the hank of television screens in his modernistic Paris office yesterday morning. Mr Pierre Lescure, chairman of Canal Plus, looked delighted after the announcement of his company's involvement in one of the most significant European media deals.

By this autumn, the consortium of Canal Plus, Bertelsmann of Germany, Mr. Rupert Murdoch's BSkyB and another French group, Havas, plans to launch a subscriber satellite television service for Europe's largest potential market, Germany. It is almost certain to expand into other countries in the coming years. .

The intense negotiations of the last few weeks were not easy. "It was not a club of poets, as we say in French." says Mr Lescure, instead describing the the three principal investors "a good triptych". He is proud of the fact that

so few people were aware of the deal in advance, with the announcement apparentlycatching unawares sensitive.

cians, and media group Compagnie Luxembourgeoisa de Télédiffusion, a board member of which yesterday described the deal as "a clear betrayal".

The news was unexpected, in part because CLT and Mr Murdoch had only last month agreed a protocol to work together. That decision triggered an uproar in France. Rival broadcasters and media organisations, film producers and even Mr Philippe Douste-Blazy, the culture minister, attacked what they saw as the threat to the European market.

Mr Lescure himself took a more moderate line, refusing to indulge in criticism of Mr Murdoch in the press, and instead praising the US-based Australian entrepreneur for his intelligence and business savvy. He says that last year Mr Murdocb had decided not to encroach on the French mar-

ket, after realising that Canal

Plus had the rights for football

and other sporting events tied up until the year 2000, and offered, instead, to sell rights to the French broadcaster. Mr Murdoch's interest - like that of rival broadcasters.

apparently much more focused on Germany, which Mr Michel Thoulouze, managing director of Canal Plus, says will represent half of the European market by 2010.

Mr Murdoch, therefore, entered discussions with Bertelsmann on its home territory, Canal Plus was a logical partner, given that it had already developed a workable encryption technology which will be at the core of its own French satellite service to be launched at the end of next

n Germany, the same technology is to be used on the new satellite service. through MMBG, the digital decoder consortium in which Canal Plus holds an 8.8 per cent stake.

The urgency of developing an operation was driven home on Monday, when Mr Leo Kirch, the German media operator who holds a 25 per cent stake in the country's Première pay TV service, formally ruled out taking up his 9 per cent option in MMBG. He plans to use a rival encryption tech-

does not rule out launching a rival service before the end of this year.

A deal with BSkyB was attractive for Canal Plus and Bertelsmann as a way of staying off a third satellite operation in Germany or elsewhere in Europe by Mr Murdoch in conjunction with CLT - an alliance which now seems to be in This waek's deal was also

attractive for Mr Murdoch becausa of the prospects of bnying a quarter stake in Première from Bertelsmann and Canal Plus, which currently hold 37.5 per cent each. It seems clear that this is still the intention in the medium term, although Mr Leo Kirch appears to want to block the arrangement.

Under the original deal thrashed out between the three partners in the last few weeks, each would have held a onethird stake in the joint venture. But Havas, the French media group, also wanted a piece of the action after being informed of the alliance last week. It has long-standing links with Bertelsmann protectionist. French politi including Mr Lescure - was nique. Mr Thoulouze, in turn, also a shareholder in Canal See Lex

Plus. Its difficulty is that it also has an investment CLT, forcing it to choose hetween

two rival alliances, The final version of the agreement, which runs to just five pages, gives Havas what Mr Thoulouze describes as an "arbitrator's role", with a 10 per cent stake and its voting rights held by Canal Plus, The rest of the shares are equally divided between Bertelsmann. Canal Plus and Murdoch,

There is also no blocking veto - something partly reflecting the three partners' frustration with Mr Kirch's use of his abstention powers in Première in the past.

Mr Marc André Feffer,

vice-president of Canal Plus, says the new satellite service is likely to offer at least 30 channels, to compete with the 28 currently available on German cable television. He estimates costs for the consortium excluding the technology over the next five years at DM500m (\$339m); after that it should be profitable. By 2005, he predicts the service will have between 5m and 8m

#### Asturiana shares tumble

The stock market career of Asturiana de Zinc, the Spanish miner and metal refiner, has always been volatile. It proved so again this week after the company revealed it might have to provide Ptall.95bn (\$96m) for losses on a large position in zinc futures.

Asturiana's shares dropped on Monday by the maximum permitted under bourse rules, ending at Ptal,055, down Pta185, or 14.9 per cent. On Tuesday they lost another Ptal54, or 14.6 per cent, to Pta901,

While the group may post a potential loss of Pta12bn, the company's equity market capltalisation had plunged by Ptal3.5bn, or 27 per cent, to Pta36bn in just two days. The provision represented 42 per cent of end-1995 shareholders'

This was only the latest trial for shareholders. They began to suffer soon after Corporaclon Banesto, the Spanish industrial holding offshoot of Credito, sold 23 per cent of January and February.

Asturiana de Zinc



1994 Source: FT Extel

Asturiana, Europe's largest zinc producer, to a group of financial institutions for Pta10.6bn in mid-December

The shares had hit Pta1,700 just before that. Banesto said it was prepared to sell at Pta1,600 share. It settled for Ptal,515 and kept 43 per cent of the equity, which slumped to Ptal,000 by the end of March last year after three-month zinc dropped by a fifth on the

Shareholders hoped the zinc price would recover. It did not. Asturiana'a share price stayed extremely volatile through 1995 as these hopes waxed and waned. Incredibly, the stock mounted a new, ill-fated offensive in January and February of this year after it was dropped from the Ibex list of the 35 top Spanish

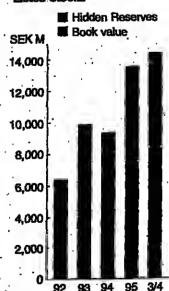
stocks on January 2, Banesto held on to 43 per cent of the Asturiana equity, With outside shareholders, it might be relieved that the company - which chose Palm Springs, California, as a venne to announce its withdrawal from zinc options trading on February 26 - confirmed on Wednesday evening it had sold the offending zinc futures position to Glencore last Decem-

Ironically, there is bope for zinc. Overnight on Wednesday in New York, Pasminco, the world's biggest zinc producer, said that Asturiana's position might have been acting as a lid on price increases - explaining wby the commodity price had eant fall in LME stocks.

# INDUSTRIVÄRDEN

#### **Continued Earnings Improvement**

Market Value and Hidden Reserves in the Portfolio of



Not Worth Per Share

and CPN

- Consolidated earnings after financial items amounted to SEK 1,765 M (1,517).
- Earnings after financial items, but before gains on sales of stocks and nonrecurring items, totaled SEK 484 M (1994: SEK 775 M, including SEK 382 M from PLM), which is in line with the forecast.
- The value of the portfolio of listed stocks on December 31, 1995, was SEK 13,775 M (9,487), of which SEK 1,839 M pertained to PLM. Adjusted for purchases, sales and PLM, the value of the portfolio increased by 20 percent (-7) compared with the beginning of the year. The General Index rose by 18 percent [5].
- The value of the portfolio of listed stocks on March 4, 1996, was SEK 14,675 M. Adjusted for purchases and sales, the increase compared with year-end 1995 was 6 percent, compared with 10 percent for the General Index.
- Net worth at year-end was calculated at SEK 333 (314) per share and CPN Net worth on March 4, 1996, was calculated at SEK 348 per share and CPN.
- The Board of Directors proposes that the dividend be increased by SEK 1 to SEK 11 per share. The interest per CPN would thus amount to SEK 12.65. In addition, as an extra dividend for 1995, one subscription right for stock in PLM was issued for each share or CPN held. The average value of one subscription right was SEK 11.90 in connection with PLM's stockmarket introduction.

AB INDUSTRIVÁRDEN (PUBL), BOX 5403, S-114 84 STOCKHOLM, PHONE +46 8 666 64 00, FAX +46 8 661 46 28

# Zeneca: the year's performance

# 1995 Financial Highlights

	1994	1995	Change
Sales	£4,480m	£4,898m	+9%
Research and Development	£518m	£549m	+6%
Profit before Exceptional Items	£763m	£878m	+15%
Pre-tax Profit	£659m	£619m	-6%
Earnings per Ordinary Share*	55.2p	62.0p	+12%
Dividend per Ordinary Share	28.5p	31.0p	+9%
Return on Sales*	17.8%	18.3%	
Gearing	0.3%	0.5%	
*Refore Exceptional Name			

#### David Barnes, Chief Executive of Zeneca, said:

"1995 was another year of strong growth for Zeneca with results at the top end of market expectations. With the new products in Pharmaceuticals and Agrochemicals, and the clear strategic decisions we have taken in respect of Seeds and Specialties, Zeneca has a strong platform for ongoing growth in 1996 and beyond."

#### **ZENECA BRINGING IDEAS TO LIFE**

The 1995 Annual Report will be mailed to shareholders on 25 March. Non-shareholders may obtain copies by writing to The Secretary, Zeneca Group PLC, 15 Stanhope Gate, London W1Y 6LN Global market share

Hoechst Marion Roussel

Novartis

Where Novartis appears in the field

# Basle braces itself for big job cuts

News of the merger between the two Basle chemical giants came as a bolt from the blue they were doing their best to come to terms with the potential loss of thousands of

One in five of the 132,000-strong Basie workforce is employed in the chemicals and pharmaceuticals sector. which is dominated by Ciba, Sandoz and Rocbe. Unemployment in the city is close to the Swiss average at about 4.6 per cent.

The merger is expected to lead to the loss of about 13,000 jobs - or 10 per cent of the combined workforce - over the next three years, with Basle, site of both headquarters, likely to be worst hit.

Mr Mathias feldges, the city's economy chief, appealed to Ciha and Sandoz to act responsibly towards the workers "who had made them prosperous". He nevertheless saw the

Ciha's speciality chemicals husiness, which Novartis plans

to spin-off, is so similar to the

chemicals company Clariant, divested by Sandoz last year,

that analysts yesterday dubbed

very similar companies, facing

the same issues, both sitting in

Basle," said Mr Peter Mackey,

European chemicals analyst at Kleinwort Benson. "It's bound

to raise questions about indus-

It is as a result of timing that

the two companies will be sep-

arate entities. Sandoz divested

Clariant on July 1, It started

talking to Ciba about a merger

But the reasons for getting rid of Ciba's industrial chemi-

cals may be even more compel-

ling than those which saw

Sandoz spin off Clariant, say

some analysts, who yesterday described the results for Ciba's

industrial division as "very

India and other low-cost coun-

tries in Asia have anyway

moved into a position of mar-

ket dominance, as Asian textile producers capture markets pre-

On the chemicals side, Ciba

supplies the paper and leather industries, as well as textiles.

viously beld by Europeans.

struggling for some time.

There are going to be two

it "Clariant Mark 2".

trial logic".

in December.

■ SPECIALITY SPIN-OFF - By Jenny Luesby

Tough logic of

'Clariant Mk2'

merger and redundancies as unstoppable. Mr Feldges said it was

difficult to predict the long-term consequences of the latest merger, though in the short term there would he costs. He drew a parallel with the successful merger of Ciba and Geigy in 1970, which had at the time prompted similar

Employees at Ciba and Sandoz were surprisingly philosophical yesterday, calling the merger "good for the future of the enterprise", despite the threat to jobs.

Many workers had heard the news first on the radio that

"A merger was probably inevitable." said one worker, adding: "It's better than merging with an American Another company.' commented: "It's fantastic for those who will stay on, and good for Basle." His colleagues were not all so enthusiastic. Mr Hans Schäppi, of the

all of which are in difficulties.

It also makes whiteners and

brighteners for detergents, a

fiercely cost competitive market. But yesterday's figures

suggest that some of the stron-

ger businesses in the division, such as additives, plgments

and polymers, are also suffer-

ing from the European slow-

down. As a whole, Ciba's industrial division reported a

10 per cent fall in operating

profits last year, to SFr834m (\$1.02bn), on sales down 3 per

Four-fifths of this division

will go into the new speciality

chemicals business, with Met-tler Toledo, the weighing

equipment producer, and Ciba's composites business set

SFr1.01bn last year, is to be

launched as a stand-alone pub-

three months, Ciba said yester-

nesses, textile dyes, chemicals,

closed cash payments.

cent at SFr7.9hn.

union, which represents blue-collar workers at the companies, said yesterday he feared a large number of job losses because of the synergies between the two groups in the

He called on the new company to avoid redundancies and to continue a dialogue with the unions on the issue, adding that he hoped Ciba's more enlightened personnel policy would prevail

Analysts said yesterday that one motive for the merger was to slash high coats in Switzerland. "Financially, it's a merger made in heaven. A large part of the companies' costs are in Switzerland, so these can be taken out," said Mr Peter McDougall, of Barclays de Zoete Wedd.

However, some analysts said job cuts in Switzerland would be expensive and could lead to higher initial costs for

ROLE OF THE BANKS - By Nicholas Denton

# US groups pull off European coup

Stanley - advisers to Ciba and Sandoz, respectively, on their merger - have carried the battle for dominance of global investment hanking right to the gates of the European

In some European countries such as Italy, Spain and Sweden, US investment banks have made inroads because they faced weak domestic opposition. But in Switzerland the situation was different.

The three large Swiss bank groups - Swiss Bank Corpora-tion, CS Holding and Union Bank of Switzerland - have put significant resources into investment banking, in part to service the increasingly complex financial needs of their domestic clients. Moreover. they had every opportunity to influence the two pharmaceuticals companies' choice of

Mettler Toledo, with sales of SBC's headquarters in Basle is a few minutes from those of Ciba and Sandoz. And a web of lic company within the next board links ties together the day. Meanwhile, the composbanks and the large Swiss ites business, with turnover of pharmaceutical companies. For instance, Mr Alex Krauer, Ciba dyes and chemicals, have been ferred to Hexcel, of the US, in chairman, sits on SBC's board ruggling for some time. return for 49.4 per cent of Hex-Textile dye producers in cel's common stock, and undisof directors.

of interest which prevented the Swiss banks competing, the unfolding under their noses of Europe's higgest merger is

additives, pigments and poly-mers, had combined sales of galling. European competitors con-SFr6.5hn last year, and analysts yesterday estimated the cede the deal is a coup for the new company's worth as US banks. "The two pharmaexactly equivalent to sales. ceuticals companies are very

investment banks is a revoluassociated with the deal. Involvement in the merger is

particularly significant for J.P. Morgan at a time when it is mounting a push in Europe and challenging Goldman Sachs, Morgan Stanley and Merrill Lynch for dominance in global investment banking.

In mergers and acquisitions in Europe, J.P. Morgan has broken through. In recent months It advised TSB Group on its deal with Lloyds Bank, which created the biggest UK retail bank. Mr Roberto Mendoza, vice-chairman of the bank, co-ordinated the highly-regarded, ultimately unsuccessful, defence of Forte from Granada's hostile bid. The bank also advised on the acquisition by Hoechst, the German chemicals company, of Marion Mer-rell Dow of the US.

In 1995, J.P. Morgan advised on \$40.3bn worth of acquisitions in Europe, second only to Morgan Stanley, according to IFR Securities Data. With the Ciba deal and others J.P. Morgan says it is working on that level will be surpassed in 1996. Success, unless you blow it, tends to lead to success," says Mr Terry Eccles, head of the bank's financial institutions

group.
With J.P. Morgan's new prominence in investment banking, history has turned



J.P. Morgan's men (left to right): Klaus Diederichs, co-head of M&A Europe, Terry Eccles, head of the financial institutions group, and Rod Peacock, co-head of M&A Europe

Glass-Steagall Act of 1933, as a result of which the company was broken up into a securities business - which became Mor-gan Stanley - and a commercial banking rump.

J.P. Morgan returned to investment hanking in the 1980s, as application of the act was relaxed, and has devoted particular attention to Europe. It had the benefit of a banking presence in Europe going back 130 years and the freedom there to pursue securities business forbidden to it in the US.

ft has taken time to overcome the commercial banking legacy. When J.P. Morgan began to offer advice on acquisitions in 1986, its investment bankers had to channel communications with clients through the sometimes unsympathetic commercial bankers who managed relationships. be more aggressive. If we And, in the US at least, it is didn't do something about per-It was the premier deal-maker in the US until the still widely thought of as a ceptions, we would be lagging

commercial bank

But as one executive says: "In Europe we don't have that baggage." Mr Rod Peacock, co-head of M&A Europe, says the bank has transcended its origins. "It's so long in the past that we were simply a commercial hank that I've stopped thinking in those terms," he

While seeking to retain its team-playing ethic, the bank is embracing the investment hanking culture. But competitors say the firm has lost its reputation for "white shoe" civility. One rival involved with J.P. Morgan bankers in a recent deal says: "They behaved like streetfighters."

J.P. Morgan's bankers quietly relish their new pushy image. "We are trying to play catch-up. We had to go out and be more aggressive. If we

three years behind reality rather than 18 months," says

Competitors still question that reality. Mr Jacques Aigrain, head of J.P. Morgan's pharmaceuticals practice in Europe, and Mr Eccles, command widespread respect. "But," one rival says, "I'm not sure whether two industries and two bankers a global investment bank makes

The US group rejects that contection with a list of deals in other sectors, But opponents also say its relative weakness in equities makes it more of a mergers and acquisitions houtique" than an investment hank able to provide the full range of services.

J.P. Morgan lags well behind

Goldman Sachs, Morgan Stanley and Merrill Lynch in lead maging privatisation issues and other equity offerings. However, the bank led Europe's largest high-tech flotation last year, the \$469m stock market sale of MEMC, the subsidiary of Veba. And, while it inclines against an acquisition of a European securities operation, it is adding to its 200 equitles staff in the region at a rate of 30 per cent a

"Expansion of equities is my number one priority," says Mr Walter Gubert, head of Europe, "People have seen what we have achieved in mergers and acquisitions. And now we will show them what we can achieve in equities. It's

RESULTS

#### **Strong** profits growth reported

Sandoz and Ciha yesterday nnveiled douhle-digit profits growth last year, despite declining sales caused by the strength of the Swiss franc. writes Jenny Luesby.

At Ciba, pre-tax profits rose by 13 per cent to SFr2.91bn (\$2.42bn) from SFr2.57bn the previous year, on sales down 6 per cent et SFr20.7bn.

On a like-for-like basis, sales fell by 3 per cent, the company

Meanwhile, the company reduced its cost of sales by per cent, its overheads by 11 per cent, and its financial charges by 14 per cent. Mr Alex Kraner, chairman, said this demonstrated that Ciha had "learned to live with currency factors".

In local currency, Ciba's like-for-like sales rose by 6 per cent and its operating profits by 42 per cent.

By business, the strongest performance came from the agricultural division, where operating profits advanced by 33 per cent to SFr969m. in Swiss francs. This rise had been "fuelled by the extraordinary performance of Program", the flea treatment for cats and dogs.

In healthcare, operating profits were up by 12 per cent to SFr1.9bn. However, the industry division reported a 10 per cent decline in operating profits, to SFr834m.

The additives, pigments, polymers, composites and Met-tler Toledo divisions had all "delivered positive results", the company said. But textile dyes and chemicals "continued to be challenged by difficult market conditions".

Meanwhile, Sandoz, which spun off its chemicals business on July 1 last year, reported an 11 per cent increase in operating profits, excluding net gains from the divestiture of Clariant, its chemicals

The gronp's consolldated sales, including chemicals until June 30, fell by 4 per cent, to SFr15.2bn. But on continuing businesses, sales were np hy 4 per cent in Swiss francs, to SFr14.11hn, and 14 per cent in local currency.

On a consolldated basis. operating profits in the pharmacenticals division increased by 12 per cent to SFr1.76bn. Sales of Neoral and Sandimmun had increased by 10 per company said, while Lamisil

rose hy 22 per cent, and Lepo-nex/Clozaril by 19 per cent. In nutrition, nperating profits rose hy 60 per cent, to SFr445m, helped by the acquisition in mid-1994 of Gerber, the infant untrition producer. However, in the agriculture

and building division, operat-ing profits fell by 16.2 per cent In local currencies, seeds

sales grew hy 2 per cent, driven by demand for vegeta-ble and flower seed in Europe. The agrobusiness lifted sales by 9 per cent, thanks to strong sales growth for the herbicide Frontier and the fungicide Alto. The building chemicals husiness, MBT, raised sales by 4 per cent.

Income of SFr460m on the divestiture of Clariant was offset by restructuring charges of

Going public in spring 1996

Two of its businesses, textile SFr391m, was last week trans-

50,000 40,000 30 000 20.000

in 1995, it generated net profits of CHF 2.7 million (up 56%) on sales of CNF 54 million (up 102%) with 400 employees at four sites in Finland, Swilzerland, Scotland

#### Forging ahead in fast-growing markets

The semicanductor market is forecast to double or even triple in size to about USD 300 billion over the next five years. Micronas is active exclusively in mixed signal ICs; in 1994 this segment accounted for 17% of the semiconductor sector and is growing even faster than the market - at 20% p.a. in the past five years. With its products, Micronas is very well represented in the fast-growing telecommunications business, in particular mobile phanes. But it is also well positioned in other key sectors such as the automotive industry, consumer goods and industrial applications.



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World Trade Center

MICRONAS

# Meeting of two equals creates a tax-free fit

HOW THE COMPANIES GEL - By Motoko Rich

merger is in its simplicity: it has global implications without the cross-border complica-

The main benefit of a merger between two companies based in the same country is that the deal between them is tax free. Both companies will he absorbed into a new legal entity, which will be listed on the Swiss Stock Exchange.
As a merger of equals, the

deal has many advantages. Because the transaction has been structured as a share issue, It allows two companies of compatible size to combine without an outlay of cash that an acquisition would entail. In addition, there will be no

goodwill to write off, leaving the merged company's balance sheet virtually intact. The deal is unlike Glaxo's acquisition of Wellcome last year, which entailed more than £5bn (\$7.6bn) in goodwill being writ-ten off by Glaxo.

Shareholders in Ciba, which has 29.1m shares in issue, will receive 11/15 Novartis shares for each Ciba share, while shareholders in Sandoz, which has 38.9m shares in issue, will receive one Novartis share for each Sandoz share.

Following the transaction, Ciba shareholders will hold 45 per cent of the new company, while Sandoz holders will hold 55 per cent. Prior to the merger

announcement, Ciba had a market value of SFr32.9bn (\$27.4bn) against Sandoz's capltalisation of SFr43.6bn. Based

represant 43 per cent of the combined market value, while Sandoz would represent 57 per

According to advisers to both companies, however, Ciba shareholders will hold a slightly higher proportion of the combined company because it is believed Ciba is under-rated due to its speciality chemical holdings. Once the chemical busi-

nesses are spun off, it is believed Ciba would warrant a higher rating, justifying the increased representation in Novartis. When the speciality chemi-

cals businesses - most of which are held by Ciba - are spun off and floated on the stock exchange, Novartis shareholders will receive shares in the demerged company in proportion to their Novartis holdings.

It is expected that the chemicals company, which is expec-ted to float within the next 12 months, will be valued at about SFr6.5bn. Both companies will pay

their own dividends for 1995. The first joint dividend payment will be made in about April next year for the finan-

Pro-forma 1995 sales in the new company were SFr36bn. Taking into account the demerger of the chemicals business and Sandoz's construction chemicals businesses, proforma sales were SFr26bn\_ Proforma operating income was

The new group expects to make annual savings of about SFr1.8bn after three years. Half of those savings will be real-ised within 18 months.

"The savings will be cumulative," said Mr Raymond Breu, who will be chief financial officer of Novartis. Mr Breu said that restructuring and redundancy costs,

which will affect the merged group's 1996 results, will be of the order of SFr2bn. The group expects to reduce its workforce by about 10 per cent. Novartis plans to set up a fund to help those who lose their jobs in the rationalisation

to find new jobs. Mr Breu said: "This fund is designed for people to use for job training or to finance start-up companies if they want to found them. We will use the fund like a venture capital fund." The costs associated with the fund will be included in the restructuring About 90 per cent of the

shares in both companies are registered sbares (for which the sbarebolders' names are held in a central register within the companies) and 10 per cent are bearer shares (for which the shareholders are not required to disclose their identities).

Neither class of shareholder will be able to exchange shares for the other class.

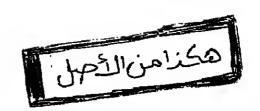
Both companies have granted each other the right to buy 270,000 shares in treasury from the other. It is understood this a sym-

as is the tra ef pharmace.

tecently-m is a partnersh remarkable working h

is not magic.

Encement she taked medical



# In the fight against disease, this could be the most powerful weapon yet.



It's not magic. But it may yet work miracles.

Strong

profits

growth

This is the trademark of a completely different kind of pharmaceutical venture.

The recently-merged Pharmacia & Upjohn.

It's a partnership that has created a company of quite remarkable depth and scope: over 30,000 people working in 50 countries and serving 200 million people around the world.

And it's for those 200 million people that this announcement should come as very good news.

Because the merger will give two pools of specialised medical talent the opportunity to work together for the first time ever.

Resulting in real, tangible benefits in the fight

against cancer, AIDS, infectious diseases and many other medical conditions.

This merger is not simply a matter of shared resources, however.

It is also about shared ideals.

Our trademark stands as a symbol for humanity, hope and inspiration.

Values that we intend to apply to every single aspect of the way we do business.

You are surprised to hear such sentiments coming from a global pharmaceutical company?

This is not the last time we'll be surprising you.

You'can be sure of that.



Pharmacia &Upjohn

#### Forex gains boost Korean Air Lines

Korean Air Lines, the South Korean carrier, reported a 187 per cent jump in net profits to Won105.9bn (\$136m) for 1995, mainly because of foreign exchange gains of Won89.5bn. Sales rose 11 per cent to Won3,380bn. Earnings were also helped by an sharp increase in overseas travel by Koreans, with the operating profit rising 7 per cent to Won291.6bn.
The results, which were better than expected, make Korean

Air one of the most profitable airlines in the world. However, soma analysts warned that future profitability for the carrier largely depended on currency movements. Although overseas travel by Koreans is expected to continue increasing because of the buoyant economy, Korean Air faces cost pressures with its plans to spend Wonl1,000bn by 2005 to modernise its fleet John Burton, Seoul by purchasing 150 new aircraft.

#### McDonald's surges in Japan

The changing tastes of Japanese youth and a sustained campaign of price-cutting belped McDonald's Co (Japan) to another year of record profits in 1995. Recurring profit, before extraordinary items and tax, rose 53.9 per cent to Y18.8bn (\$179m), on sales 17.4 per cent higher at Y253.4bn, to give the third successive year of record sales and profits.

Twenty-five years after the first McDonald's was opened in Japan, the proliferation of outlets has hardly proved sufficient to keep pace with demand, and despite sluggish economic conditions and depressed consumer spending in the past few years, the company has forged ahead. Gerard Baker, Tokyo

#### **Housing downturn hits Boral**

Boral, the Australian energy and building materials group, yesterday announced a 10.5 per cent fall in first-balf profits to A\$169.7m (US\$129.2m) after tax. Sales in the six months to end-December fell 5.2 per cent to A\$2.42bn. The result included an abnormal surplus of A\$31.2m and a sharply reduced tax charge of A\$36.6m, against A\$94.2m. Before tax and abnormals, Boral showed a much larger 38 per cent fall in profits, from A\$288.1m to A\$178.5m.

The company blamed the poor figures on the "severity and intensity of the housing downturn in Australia and Europe". It said the December 1994 half-year had been the peak of the building cycle, making the comparisons particularly adverse. However, it noted that its recently expanded energy group, plus the benefits of acquisitions and rationalisation in the US-based operations had partially offset the "harsh domestic building and construction industry climate". The interim Nikki Tait, Sydney dividend is held at 10.5 cents a share.

#### Mixed performance at Amcor

Amcor, the Australian paper and packaging group, yesterday posted a 9 per cent improvement in profits after tax at A\$213.5m (US\$162.7m) in the half-year to end-December, Group sales rose from A\$3.16bn to A\$3.23bn, with fully-diluted earnings per share rising to 34 cents, compared with 32.1 cents

Amoor said its various business units had achieved mixed results. The paper operations had generally fared well, and pre-tax profits rose from A\$153.8m to A\$173.2m. But the packaging side performed below expectations, with the Australian business encountering slowing demand, a competitive market and rapidly rising raw material costs. Pre-tax profits from this division stood at A\$192.6m, compared with A\$186.4m last time.

Amoor said the slowdown in profits growth had continued into the first few months of 1996, and added that it did not foresee demand improving in the immediate future. It warned that "in view of the decline in prices in many of the key fibre-based segments of the business and overall pressure on volumes", it would be difficult to keep profits in January to June 1996 at the level of those in the same period last year. Its shares slipped 16 cents to A\$9.19 on the news.

#### New Japanese equities fund

A new investment trust concentrating on Japanese equities will focus on the country's service and leisure industries, which should grow as Japan's traditional manufacturing industries decline,

managers in the Japanese stock market, said yesterday that he expected manufacturing to gradually fall from 27 per cent of Japan's GDP to a level more in line with the US and Germany, of between 17 and 21 per cent. He will run the fund for Atlantis Investment Management, a London-based investment boutique which he joined last month.

# Hongkong Electric rises despite slowing demand By Louise Lucze in Hong Kong Hongkong Electric Holdings, which was the monopoly supplier of electricity unit sales at Hongkong Electricity to Hong Kong sland, yesterday sported an 8.8 new formal and the monopoly supplier of electric grew just 1.5 per cent figure which

reported an 8.8 per cent rise in net profit from HK\$3.85bn to HK\$4.19bn (US\$542m) in the year to end-December 1995, in line with market fore-

However, the trend of decelerating growth in sales - already witnessed by China Light and Power, which supplies the more densely populated and factory studded Kowloon peninsula

out, is much lower than the company's long-term forecast of 5 to 7 per cent growth a year from 1994 to 1998. The company itself attributed the modest growth to a "cool and wet summer", adding that the slowing economy also took its toll.

Maximum demand was likewise depressed, registering a marginal year-on-year drop of 0.7 per cent from

ings coming on stream in the colony's expanding business districts would ensure the long-term growth projections were met.

Failure to meet the projections, which are submitted to government, could impact on capital expenditure plans from 1999 onwards. Slowing demand has already prompted CLP to delay a number of its projects.

expansion plans and proposals for a number of site options. Once government approval is secured, the first generating unit would be commissioned in 2003. The project will require "very substantial ongoing

investment", said Mr Magnus. Mr Andrew Hall, head of research at Kleinwort Benson in Hong Kong, conceded that growth rates in the

the sale of the last seven blocks of South Horizons, a mass-residential venture jointly developed with Cheung Kong and Hutchison Whampoa, fellow companies in the Li Kashing stable.

Earnings per share rose from HK\$1.90 to HK\$2.07 and a final dividend of 70 cents is proposed for a HK\$1.11 total against HK\$1 last time.

#### Ashanti determined to run its own show

The Ghanaian group is aiming to become the leading goldminer in Africa, writes Kenneth Gooding

umours have been swirling around Ashanti Goldfields of Ghana. Some analysts suggest Anglo American Corporation of South Africa is on the prowl, looking for a substantial sharebolding in a company poised for growth on Anglo's doorstep in Africa.

Questions are also being asked about the future of Mr Sam Jonah, Asbanti's chief executive, who in the past few years has driven the company into the world's small and exclusive club of 1m-ounce a year producers.

This speculation seems to stem from the recent announcement by Lonrbo, the UK-based conglomerate, that it aims to demerge its mining interests, which include a 37 per cent of Ashanti, the biggest single shareholding. At the same time, Mr Dieter Bock, Lonrho's chief executive, indicated he would davote little time to the mining business after the demerger. "I am not a miner," he said. Some observers suggest Mr

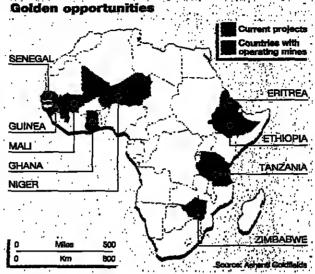
Bock might be persuaded to sell Lonrho's Ashanti stake. Potentially interested parties include Barrick Gold of Canada, Gencor of Sonth Africa and RTZ-CRA, the Anglo-Australian group. But Ashanti has particular attractions for Anglo, which wants to expand in Africa for strategic reasons. Closer links with Ashanti might also help Anglo solve some of the management prob-lems in its gold division.

There are, however, some considerable obstacles in the path of any predator. By far the most important is the atti-tude of Flight Lieutenant Jerry Rawlings, president of Ghana, who has taken a close personal interest in Ashanti's development and promoted its interests. He sees Ashanti as an "African success story" whose recovery from a relatively moribund state reflects Ghana's trail-blazing toward African economic reform.

Privatisation of Ashanti in 1994, when it was re-floated in London and in Accra, in no way indicated a willingness by the president to see Ashanti lose its independence. The objective was to speed up its expansion plans. Ashanti already contributes more than 25 per cent of Ghana's foreign exchange earnings and is its biggest employer.

Ghana's mining regulations insist that any change of controi at a mining company oper-eting in the country must have government approval. When Ashanti was floated the government not only retained a substantial shareholding - still about 20 per cent - but also kept a "golden share" to block any unwelcome predator. In London, meanwhile, Lon-

rho recognises that the demer-ger proposals have focused attention on some prime mining assets that previously were rather shrouded by Lonrbo's myriad - other operations. Nevertheless, it stresses: "[We do] not intend to entertain



offers for bits of [our] mining

Where does this leave Mr Jonah? He leaves no room for doubt. "Ashanti has been my life since I left school in 1969. It put me through university. My commitment is to Ashanti. All my hopes and dreams flow from this company." He points out that Ashanti's

annual gold output has increased at a compound rate of 15 per cent for the past 10 years, and earnings by 20 per cent. The response to Ashanti's recent fund raisings, particu-larly last week's £175m (\$268m) convertible, when \$1bn was offered by would-be investors. shows "our shareholders have an appetite for growth". Mr Jonah insists there is no

reason Ashanti sbould not emulate the performance of Barrick Gold, which in 10 years - from scratch - became the

biggest gold producer outside South Africa. "We have a better start than Barrick had. In future there will be a handful of international mining companies operating world-wide and Ashanti will be one of them, We will be the leading player

r Jonah has drawn together a management team that has a clear strategy for achieving these objectives. The strategy has three elements. First, Ashanti will nurture

Obnasi, the 100-year-old Ghana mining complex that until recently was providing all its gold production. The company will spend \$140m a year for the next 21/2 years to ensure that Obuasi can continue producing at the 1m ounce a year rate far into the future. Second, Ashanti intends to

build a portfolio of mining and exploration projects through-out Africa. African countries already have been queueing up to encourage Ashanti's heavy involvement in developing their gold mining industries.

Mr Jonah says there is tre-mendous goodwill towards Ashanti because it is an indige-nous African company, but the interest in having his company involved springs from a growing recognition of its tremendous technical expertise both in mining - nearly every type of mining method is employed at Obuasi, including bacterial leaching of ore – and in financial engineering

The third element in the strategy is the acquisition of interests in African projects or companies operating in Africa where Ashanti's range of skills, not only technical but also in such areas as procurement (it is among the world's biggest buyers of mining consumables such as cyanide, explosives, fuels and mechanical equipment) and hedging can quickly find synergies.

For example, after the recent \$86m acquisition of Cluff Resources, the UK-based company with African operations, Cluff's production was immediately hedged to produce a minimum of \$415 an ounce instead of being sold at spot prices.

There are few Cluffs available, but Ashanti is looking for projects at an early stage where it can take control and be operator. In future, says Mr Jonah, Ashanti will not have to concentrate all its efforts on one mine in one country. "Now every time we have a dollar to spend we have tremendous flexibility to get the maximum

#### Issue plan hits shares in Thai Telecoms

By Ted Bardacke in Bangkok

Shares of Thai Telephone and Telecommunications (TT&T), a private installer of fixed telephone lines in the Thai provinces, fell by their legal limit of 10 per cent to Bi95.50 on news of a capital-raising plan.

The plan, designed to raise about Bt5.5bn (\$218m) to additional 500,000 telephone lines, involves the issue of 290m new sbares. Of these, 250m will be offered to existing shareholders at Bt10 each, in a ratio of one new share for each two shares held.

The remaining 40m shares will be reserved for the conversion of a new convertible debenture, worth Bt3bn, that the company also plans to

The expected dilution effect of the capital raising plan is about 5 per cent, according to Mr Dan Fineman, a telecommunications analyst with Jardine Fleming Thanakom. The market had overreacted, he said, especially given that the company's need to raise capital has been known since it was awarded the extra 500,000 line installation concession nine months ago.

The extra lines require an

investment of about Bt15bn and TT&T said it would cancel its 1995 dividend payment to

raise extra funds.
TT&T's move has workled many investors that Telecom-Asia (TA), another private fixed line company, will introduce a similar capital-raising scheme to finance the extra 600,000 lines it was awarded last year. But TA's cash needs were not as urgent. Mr Fineman said, noting that in addition to holding 2 per cent of United Communication which it can unload to raise cash, TA has a net debt to equity ratio TT&T's 73 per cent.

# Goodman Fielder registers 5.2% gain in first half

By Nikki Talt In Sydney

Goodman Fielder, Australia's biggest food manufacturer which has been the subject of managerial changes recently, yesterday reported a 5.2 per cent improvement in profits for the first half to end-December, to A\$52.9m (US\$40.2m) after tax but before abnormals.

Profits for the same period a year ago were A\$50.3m. After

abnormals, the net profit in the higher to 4.4 cents from 4.3 latest half was A\$45.9m, against A\$20.3m a year ago. The main abnormal item this time was a A\$7m provision relating to Goodman's new snack food venture in Indonesia after a "lower-than-expected performance" in its first year of operation.

Sales for the group overall rose by 5.8 per cent, to A\$2.08bn, while earnings per share (before abnormals) edged

cents. There will be an interim dividend of 2.5 cents a share. The company said the result was achieved after a sharp rise in raw material costs - notably wheat.

Despite this, the milling and baking unit held profits at A\$42.6m, while the European businesses boosted their contribution from A\$19.2m to A\$24.8m. The Meadow Lea oils and margarine division also Australia. The original deal,

improved to A\$22.1m from which would have seen these A\$13.9m. Ingredients, however, slipped from A\$19.1m to A\$16.3m, while the poultry business slipped to A\$3.2m

Mr David Hearn, Goodman's new managing director, said the company had struck a new agreement with Bunge, the South American group, over the companies' respective milling and baking operations in

pooled into a joint venture controlled by Goodman, was blocked by Australia's competi-tion authorities. Mr Hearn said the new agreement had been approved by the competition watchdog, but he declined to describe its structure until due diligence has been completed.

Looking ahead, Goodman said it expected the second half to be tougher, and full-year profits were likely to be flat.

However, TA is branching out into other areas such as cable television and satellite tial investments in India. These could push the capital needs higher, analysts said.

This announcement appears as a matter of record only

March 1996

#### **BANCA ROMANA DE COMERT EXTERIOR S.A** (BANCOREX)

US\$ 50,000.000 Medium Term Promissory Note Issue

**Providers** 

Creditanstalt-Bankverein

Banco Italo-Romena

Bank Austria AG

Bank Austria Handelsbank AG

Dresdner Forfaitierungs AG

WGZ-Bank Westdeutsche Genossenschafts-Zentralbank eG

Bank für Kärnten und Steiermark AG

March 1996



**CREDITANSTALT** 

arranged, underwrote and placed this facility

OHNNIES INDUSTRIAL CORPORATION LIMITED (Incorporated in the Republic of South Africa - Reg. No. 01/00429/06)

Highlights from the Interim Results for the six months ended 31 December 1995

SUSTAINABLE EARNINGS INCREASE 46% **NET ASSET VALUE PER SHARE UP 38%** 

	Six months ended 31.12.95 Reviewed Rm	Pro-forma Six months ended 31.12.94 Unaudited Rm	Twelve months ended 30.6.95 Audited Rm
Profit before taxation and non-trading	34.4	35.4	94.5
Attributable earnings after non-trading items	31.7	182.9	248.1
Share of retained earnings of associated companies	115.7	32.8	109.9
Equity accounted earnings	147.4	215.7	358.0
Earnings per share (cents) - Sustainable earnings - After non-trading items	99 98	68 145	203 240

Capitalisation shares have been awarded to shareholders registered at the close of business on 22 March 1996. Shareholders may, in respect of all or part of their shareholding, elect instead to receive an interim dividend of 18 cents per share. Shareholders making this election will then be given the opportunity to use the dividend to subscribe for new ordinary shares in the company.

Documentation, which is subject to the approval of The Johannesburg Stock Exchange, containing full details of the right of election will be posted to shareholders on 29 March 1996.

8 March 1996

The full interim report will be posted to shareholders and copies can be obtained from the London Secretaries, JCI (London) Limited, 6 St James's Place, London SWLA 1NP. COMMERCIAL UNION PRIVILEGE PORTFOLIO SICAV

Registered Office: Galerie Kous, 4th floor, 26, place de la Gare L-1616 LUXEMBOURG R.C. Luxenbourg B32640

NOTICE OF ANNUAL GENERAL MEETING The Annual General Meeting of shareholders of COMMERCIAL UNION PRIVILEGE PORTFOLIO SICAV will be held at its registered office, 26, place de la Gare, L-1616 Luxembourg, Grand-Duchy on Toesday 2nd April 1996 at 15:00 C.E.T. for the purpose of considering and voting on the following mattern:

To receive and adopt the Directors' Report and the report of the Aux year ended 31 December 1995. To receive and adopt the Statement of Net Assets, Statement of Operations and Statement of Changes in Net Assets and in Issued States for the year ended 31

Discharge of the Directors and of the Audit To re-appoint the existing Dire

Voting arrangen

in order to vote at the meeting, the holders of bearer shares must deposit their share later than 29 March 1996 either at the registered office of the Fond, or with any ba financial institution acceptable to the Fund, and the relative deposit receipts (which he obtained from the registered office of the Fund) must be forwarded to the regis ers of bearer shares must deposit uses seeks any bank or registered office of the Food, or with any bank or blocked until the day following the meeting or any adjo-The holders of registered shares need not deposit their certi-person or represented by a duly appointed proxy.

Proxy forms will be sent to the register be obtained from the registered office.

The Board of Directors

Halifax Building Society US\$ 500,000,000 Floating rate notes 1999

Notice is hereby given that the notes will bear interest at 5.29297% per annum from 8 March 1996 to 10 June 1996 interest payable on 10 June 1996 will amount to US\$13.82 ner US\$1.000 note, US\$138.21 per US\$10,000 note and US\$1,382.05 per US\$100,000

Agent: Morgan Guaranty Trust Company **JPMorgan** 



The notes will bear interest at 5 16797% per annum from at 5 16797% per annum from 8 March 1996 to 10 June 1996. Interest payable on 10 June 1996 will amount to US\$13.49 per US\$1,000, US\$134.94 per US\$10,000 and US\$1,349.41 per US\$100,000 note. Agent Morgan Guaranty Trust Company

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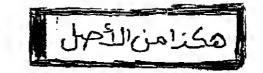
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#### INTERNATIONAL COMPANIES AND FINANCE

# Trizec plans to build up its overseas operations

By Bernard Simon in Ottawa

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Trizec, one of North America's biggest property developers. plans to expand overseas, combining its own expertise with contacts built up by other companies controlled by Mr Peter Munk, tha Canadian entrepreneur.

Mr Greg Wilkins, who was named chief executive yester-day, said that Trizec would seek both acquisitions and new projects, probably in partner-ship with institutional inves-

tors as well as local interests.
The Toronto-based company. which has interests in 75 office towers, shopping malls and other properties in North America, aims to garner between 20 per cent and 25 per cent of its cash flow from international operations over the next three years. The focus will be on central Europe, south-east Asia and Latin America.

Mr Wilkins, who has worked for Mr Munk since the early 1980s, replaces Mr Bill L'Heureux, a merchant banker who joined Trizec before a financial restructuring in mid-1994.

Trizec was previously controlled by Toronto's Brontman family. The restructuring left Horsham, Mr Munk'a investment holding company, with a 48 per cent stake. Mr Gerald O'Connor, a New York financier, is the next biggest sharebolder with 26 per cent.

Mr L'Heureux will spearhead Trizec's international drive.



Peter Munk, whose Horsham group owns 48 per cent of Trizec

decision to expand overseas was prompted partly by limited opportunities in the US and Canada,

"We have this great development skill in Trizec and it doesn't get used in North America," he said. However, he added that new offshore projects would require higher returns than Trizec's existing properties "to compensate for the risk".

Trizec hopes to benefit from the wide international contacts established by Barrick Gold, the gold producer which is also controlled by Horsham, Mr Munk has attracted a number well-known people to the Hor-According to Mr Wilkins, the sham and Barrick boards, Trizec at some point.

including Mr Karl-Otto Pohl, ex-Bundesbank president, and Mr Brian Mulroney, former Canadian prime minister.

Horsham earlier dipped its toes into the international property market by developing a large industrial and commercial park on the outskirts of Berlin. The project was initially a disappointment but has bloomed in recent years.

In partnership with Warner Brothers, the US entertainment group, Horsham is currently seeking approval to build an entertainment and restaurant complex on the site. Horsham is expected to fold the German subsidiary into

#### AMERICAS NEWS DIGEST

#### Mexico approves Kimberly link-up

Mexico's Federal Competition Commission has approved a planned merger between Kimberly Clark de México and Crisoba, an affiliate of Scott Paper of the US, but it has ordered the sale of many brands and paper plants to safeguard competition in Mexico's consumer paper products industry. The planned link-up is a result of the proposed merger

between Kimberly Clark Corp and Scott Paper in the US, in which Kimberly Clark de México (KCM) will indirectly acquire part of its smaller rival Crisoba. The Mexican companies are fierce competitors in the market

for bathroom and facial tissues, paper napkins and feminine care products. KCM is also the market leader in baby diapers, notebooks and printing and business paper. Their merger would create the seventh-largest company on the Mexican stock exchange, with a combined capitalisation of about \$3hn. The Federal Competition Commission said it had ordered

Crisoba to sell its feminine care brands to reduce the combined market share of both companies from about 63 per cent to the 38.4 per cent currently held by KCM. In the paper products sector, where both companies would

control around 80 per cent of the market, the Federal Competition Commission has ordered the sale of KCM's Regio toilet paper brand, which has an 18 per cent market share, and Crisoba's Scotties and Suavel brands, as well as the divestiture by the two firms of 80,000 tonnes a year of tissue paper production capacity.

KCM yesterday accepted the competition watchdog's merger conditions. Mr Sergio Paliza, KCM's financial director, said both companies would still benefit from the merger despite the very strict conditions" imposed by the government. Leslie Cronoford, Mexico City

#### Dismal quarter for Kmart

Kmart, the struggling US discount store group, yesterday reported dismal quarterly results but predicted that it was on the brink of an upturn. "These results represent the bottoming out of Kmart's financial decline," said Mr Floyd Hall, who took over as chairman and chief executive last year. "We are confident that our 1995 actions, our new management team, and an intense customer focus will produce a return to profitability in 1996 and longer term."

Net losses of \$420m were reported for the fourth quarter to January compared with net profits of \$145m a year earber, Net losses on continuing retail operations were \$369m against losses of \$18m a year earlier, Full-year net losses were \$571m against profits of \$296m the year before.

Richard Tomkins, New York

#### New York SE ahead

The strength of the securities markets last year helped the New York Stock Exchange report net income for the year up from \$44m to \$56.7m, on revenues ahead from \$452m to \$501m. Average daily volume of shares traded rose from 291m shares in 1994 to 346m shares. Fourth-quarter net income rose from \$1.4m to \$13.5m with average daily shares traded up from 301m

The Securities Industry Association said the industry's net income totalled \$7.4bn in 1996, still below the \$8.6bn record achieved in 1993, a banner year for the markets. But in terms of return on equity 1995 ranked fourth for the industry, which earned a better return in 1991 and 1992 as well as 1993.

Strong secondary markets led to \$17.5bn in trading profits for the industry in 1995, close to the 1993 level. But a slow first half for underwriting acted as a brake on total profits. Maggie
Urry, New York

#### CIBC up 37% in first quarter

second-biggest bank, said better credit quality and strong investment banking revenues sparked a 37 per cent jump in first-quarter profits. Earnings soared to C\$1.53 a share in the three months ended January 31, up from C\$1.03 last year and much higher than the C\$1.26 estimated by industry analysts.

# Sadia turns in record result

By Jonathan Wheatley in São Paulo

Sadia, Brazil's biggest meat packing and processing company and a leading soya producer, announced record profits for 1995 after a strong recovery in the fourth quarter, traditionally a peak season for the industry.

Net profits rose from R\$68.3m in 1994 to R\$107.5m (US\$109.3m) on turnover of ity was, increased without job R\$2.82bn - down from cuts. Sadia also spent R\$2m R\$2.88bn in 1994. Return on on automation and other proper, cent. against 8.9 per cent; dividends per 1,000 shares were R\$49.84, up from R\$20 on D shareholders equity was 13.6 two years is complicated by Brazil's accounting rules and 1994's change of currency.

Over 70 per cent of profits resulted from strong fourth- turnover in 1995, up from 33 quarter sales in the run-up to

the end-of-year holidays. "This is not at all atypical for the company or the industry," said Mr Arlén Aloisio Arnhalt, director of market relations.

Mr Arnhalt said profits were helped by gains in productivity. Operating costs were 7 per cent lower than in 1994. We spent R\$7m on training

last year we are already seeing a return on the investment," he said, noting that productlyon automation and other productivity improvements Margins in 1995 averaged 4.3

per cent, up from 2.7 per cent in 1994. Mr Arnhalt said the increase in profitability was largely due to better sales of processed products with higher added value. Processed goods accounted for 38 per cent of

cost goods have benefited more than those of higher-cost items following the end of high inflation with the introduction of Brazil's new currency, the Real. Sales suffered in the middle of last year, however, when

the government acted to con-

tain a consumer spending

Sales of foods and other low-

spree that threatened to overheat the economy. "Average consumption was higher last year than in 1994," Mr Arnhalt said, "and consumers spent more on better qualproducts, which is where Sadia has an advantage over

its competitors. The one black spot was exports, which fell from \$567m in 1994 to \$397, their lowest level since 1991. This mirrors export performance across the economy which was hurt by tha strength of the Real against the US dollar.

#### Canadian Imperial Bank of Commerce, the country's

# Death of US chemicals dynasty looks imminent

Grace has been astonishing. Only a year ago Grace, a world had been credited with slim-leader in speciality chemicals ming down the company's and health care, was a family firm ruled by the founder'a grandson. Now, its 142-year history as an independent company seems over.

The immediate evidence is this week's news of a bid approach from a smaller US from the company for such rival. Hercules. The approach expenses as a private murse, a has been rebuffed; but Wall Street is convinced that a bid is coming, from Hercules or others. Grace's atock price stood yesterday at \$80, up 17 per cent on the week and twice the level of a year ago.

The company's remarkable soap opera began last March. with the sudden resignation of the company'a chief executive,

ven by the standards of corporate America, the apparent demise of W.R. Mr J.P. Bolduc. The news disturbed Grace's big shareholders. Mr Bolduc, an outsider with two years in the top job. highly diverse portfolio of busi-

Within days, matters turned ugly. It emerged that the chair-man, 81-year old Mr Peter Grace, had apparently failed to "report generons payments cook and a Manhattan apartment. It also emerged that Mr Boldne had been accused of sexually harassing employees.

By late April, Mr Grace was dead - three weeks before the shareholders' meeting to confirm his enforced resignation and his elderly friends had been cleared from the board. There was then a brisk tussle

FIDELITY DISCOVERY FUND

Société d'Investissement à Capital Variable

Registered office: Kansallis House - Place de l'Etoile

over who should succeed him. A leading candidate was Mr Constantine Hampers, founder and head of Grace's National Medical Care (NMC) subsidiary, the biggest US provider of kidney dialysis. But the job went to an outsider, Mr Albert Costello, former chairman of

American Cyanamid. r Hampers promptly bid \$3.5bn to take NMC private. The new Grace board rejected this, and instead announced NMC would be spun off free to share-

This plan also ran into trouble, not helped by news that NMC was being investigated by the US anthorities for

alleged over-charging.

Last month, the healthcare group Baxter International hid \$3.8bn for NMC. Grace immedi-

ately produced a new proposal: NMC would be merged with a rival kidney dialysis company, Fresenius of Germany, with Grace to receive \$2.3hn cash and a 45 per cent stake in the merged company.

Baxter bowed out, and the Fresenius deal went ahead. This left the rest of husiness one of the world's higgest suppliers of speciality chemicals on the block.

On Monday, Hercules announced it had made an unspecified offer for the chemicals business, and that Grace had refused it.

This raised some ethical questions. Hercules' highly regarded chairman, Mr Tom Gossage, had been invited on to the Grace board by Mr Costello 8 months ago. On Monday, Mr Gossage duly resigned from Grace, thus freeing him-

self to pursue a hostile btd (Hercules will not comment on its plans).

What happens next is open to speculation. A bidder for the chemicals business would have to decide what to do with the 45 per cent stake in the Fresenius healthcare merger. The chemicals business itself could be further broken up.

Perhaps the chief moral of the story is one of old men clinging to power. When Mr Grace died, he had been running the company for 47 years. Company founders, or their descendants, all too often remain to the bitter end. helfeving that only they can guarantee the survival of the business. More often than not, they doom it to extinction.

Tony Jackson

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Herring Baker Harris Group pic Acquisition of Lumbert Smith Hampton Group Limited to be satisfied by the issue of a maximum of 13,429,316 New Ordinary States of 10p each at 95p per share

Placing of 3,157,895 New Ordinary Shares of 10p each at 95p per share Capital Reorganisation, Capital Reduction and other Proposals including Change of Company name to

Lambert Smith Hampton plc

Sponsored by Brown, Shipley & Co. Limited

BAKE CAPITAL BESEDIATELY ROLLOWING THE CONCLETION OF THE ACQUIRTION MARGINERIC FOLLACCEPTANCE AND THE PLACENCE

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The Company provides properly related consultancy services. Copins of the Listing Particulars published on 7 March 1996 may be obtained during normal business hours on any weaking (Sanashays and public beliefnys excepted), up to and including 1 April 1996, from the Company Australasments Office of the London Stock Enthunge. London Stock Personnel Technique Tweet, Capel Court mensors of Bartholouriew Lane, London, ECEN 1979 (by collection only) and up to and including 1 April 1996, from the Company's registered office at 26-25 Suckeille Street, London, WIX 201, and from the

Smort, Shipley & Co. Lineage Founders Count ECOR THE

Teather & Greenwood Satisbury Home Cierus Place Entence London Well 8 March 1996 This advertisement has been approved by Itoma, Shipley & Co. Limited, a member of The Securines and Faunts Authority Limited.

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#### Golden Hope Plantations Berhad (Incorporated in Malaysia)

Directors: Tun Ismail hin Mohamed Ali (Chairman Zain Azebari bin Zainal Abidin Mohammad him Abdullah Howe Yoon Chang Dr. Ng Chong Kin Maznah binti Abdul Hamid Abdul Rahman bin Ramli

Megat Dzieuddin bin Megat Mahume

Registered Office: 13th Floor Memora PNB 20t-A, Jalan Tun Razak 50400 Kuala Lumpur

To the Members,

Golden Hope

INTERIM REPORT FOR THE SIX MONTHS ENDED 31ST DECEMBER, 1995 The Directors announce that the unaudited results for the six months ended 31st December, 1995 were:

	Group			Company			
	6 months ended 31.12.95 RM'000	6 months ended 31,12,94 RM'000	%	6 months ended 31.12.95 RM'000	6 months ended 31.12.94 RM'000 %		
Furnover	560,218	487,215	15	107,717	93,634 15		
investment and other income	22,297	6,918	222	32,905	11.723 181		
Operating profit	153,462	126,638	21	48,906	12,655 286		
Associated companies	5.103	1,045	388		~ -		
Profit before taxation (See Note 1)	158,565	127,683	24	48,906	12,655 286		
Taxation (See Note 2)	46,628	34,508	(35)	12,055	3,800 (217)		
Profit after taxation but before							
extraordinary items	111,937	93,175	20	36,851	8,855 316		
Minority interests	4,310	4.887	12		<b>-</b> -		
	107,627	88,288	22	36,851	8,855 316		
Extraordinary Items (See Note 3)	5,520	3,810	45	246	- 100		
Profit attributable to shareholders,	113,147	92,098	23	37,097	8,855 323		
l) After eharging							
- interest	1,608	1,042		504	274		
- depreciation	17,275	17,985		2.330	2.699		
2) Taxatioo includes					_,		
- eurrent	47,054	35,175		12,055	3.800		
- deferred	(595)	(734)		· _	_		
- associated companies	169	67		_	_		
3) The extraordinary items comprise:							
Gain on compulsory land acquisition,	5.520	2.880		246	_		
Surplus on disposal of investments		930			~		
	5,520	3.810		246	<del>_</del>		

There were no pre-acquisition profits included in the results for the	e half year.		
	Gro	ար	
	6 months ended	ended	
Profit after taxation but before extraordinary items	31.12.95	31.12,94	
as a percentage of turnover	19.2%	2t.2%	
extraordinary items as a percentage of shareholders' funds	3.6%	3.8%	
Net earnings per share (in sen)*	10.7	8.8	
Net tangible asset backing per share*	RM295	RM2.33	

The net earnings per share and net tangible asset backing per share are calculated based on the share capital of 1,002,240,499 (1994: 1,001,242,499) shares in issue.

The increase in profit is mainly attributable to higher prices of palm products and rubber although generally crop production is lower. Higher investment income and profit from property operations also contributed to the improved profit of the Group, Plantation profit for second half of the year is expected to be lower with the decline in palm prices. Manufacturing, property and overseas activities are however, expected to perform better than the first half and these will compensate the profit. Group profit for the year is expected to be about the last financial year.

**HARVESTED CROPS - TONNES** 

	Group				
	6 mouths ended 31.12.95	6 months ended 30.9.94			
FFB	684,592	689,534			
Palm oil	128,842	134,085			
Paim kemel	39,035	40,518			
Rubber	16,817	17,449			
Cocoa	2,053	2,070			
Copra	2,034	1,958			

Cop DIVIDEND

An interim dividend of 5 sen less income tax at 30% has been declared in respect of the financial year ending 30th June, 1996, payable on Friday, 26th April, 1996. Duly completed transfers received by the Company's Registrars up to 5.00 p.m. on Thursday, 4th April, 1996 will be registered to determine shareholders' emittement to the Dividend.

COPIES OF THE COMPANY'S INTERIM REPORT A copy of the Company's Interim Report will be posted in shareholders on 12th March, 1996. Copies will also be available from the Company's registered office and the Branch Registrar, Barclays Registrars, Bourne House, 34, Beckenham Road, Kent BR3 4TU, United Kingdom.

KUALA LUMPUR. 7th March, 1996

By Order of The Board Norlin binti Abdul Samad Secretary



Floating Rate Notes 1999 In accordance with the

sions of the Notes, notice is hereby given that, for the three month period 6th March, 1996 to 6th June, 1996, the Notes will bear interest at the rate of 6,125 per cent, per annum. Coupon No. 9 will therefore be payable on 6th June, 1996, at #1 post of 2100,000 reprint and £153,96 per compan from Notes of £10,000 nominal.

S.G. Warburg & Co. Ltd. Agent Bank

-- IRISH PERMANENT Irish Permanent

Treasury plc \$100,000,000 Guaranteed floating rate ootes 1997

The notes will bear interest at 6.225% per annum for the interest period 6 March 1996 to 6 hme 1996. Interest payable on 6 Jane 1996 will be £156.48 per \$10,000 note and \$1,564.75 per \$100.000 note.

Agent: Morgan Guaranty Trust Company **JPMorgan** 

Thia advartisament ia issued in complianca with the requirement of the London Stock Exchange Limited. It does not constitute an invitation to any person to aubscribe for or ourchase securities. Application has been made for the entire ordinary share capital of Fairway Group Pic as enlarged by the Rights Issue to be admitted to the Official List. Subject to auch admission becoming effective, it is expected that dealings in the ordinary shares and the ordinary shares issued pursuant to the Rights Issua, nil paid, will commence on 26th March, 1996.

#### FAIRWAY GROUP PIC

(Incorporated and registered in England under the Companies Act 1985 with registered no: 1670622) INTRODUCTION TO THE OFFICIAL LIST RY

N M ROTHSCHILD & SONS LIMITED OF THE WHOLE OF THE ISSUED ORDINARY SHARE CAPITAL OF 5P EACH

SHARE CAPITAL

Authorised Issued and tully paid Number Amount Number Amount ordinary shares 39,872,056 £1,983,603 55,500,000 £2,775,000 of 5p each

Copies of the Prospectus may be obtained during normal business hours on any weekday (Saturdaya and public holidaya excapted), from 8th March, 1996 up to and including 25th March, 1996 from the company announcements office of the London Stock Exchange Limited, London Stock Exhchange, Capel Court Entrance, off Bartholomew Lane, London EC2N 1HP (by collection only) and from 8th March, 1996 up to and including 25th March, 1996 from the company's registered office and from N M Rothschild & Sons, Limitad, New Court, St Swithins Lane, London EC4P 4DU.

8th March, 1996

L-1021 Luxembourg R.C. No B 22250 NOTICE OF EXTRAORDINARY GENERAL MEETING NOTICE is hereby given that an Extraordinary General Meeting of Shareholders of Fidelity Discovery Fund (the "Fund") will be held at the registered office of the Fund in Luxembourg on Friday, March 15, 1996 at 4.00 pm to consider the following agenda: 1. To resolve on the liquidation of Fidelity Discovery Fund. 2. To appoint Fidelity Investments (Luxembourg) SA as the liquidator. 3. To fix the date of the second shareholders meeting to hear the report of the liquidator and to appoint Coopers and Lybrand as the auditors of the Fund. 4. To fix the date of the third meeting of shareholders to hear the report of the auditor and to decide the close of the liquidation of the Fund. Since the net assets of the Fund have decreased below two thirds of the equivalent of 50.000.000 Luxembourg francs, no quorum is required for the meeting and the resolutions will be passed with the consent of a simple majority of the shares represented at the

Subject to the limitations imposed by the Articles of Incorporation of the Fund with regard to ownership of shares which constitute in the aggregate more than three percent (3%) of the outstanding shares, each share is entitled to one vote. A shareholder may act at any meeting by proxy.

BY ORDER OF THE BOARD OF DIRECTORS

February 16, 1996

Fidelity Investments

# Wessex Water bid for SWW tied to charges

By Paggy Hollinger and George Parker

The water industry regulator is expected to demand cuts in charges of more than 15 per cent as the price of allowing Wessex Water to proceed with its proposed bid for neighbouring South West Water.

While most water company shares soared on the news of the proposed bid, prompting hopes of a flurry of takeovers in the sector, Wessex lost 20p to close at 324p, partly due to the view that the regulator would impose tough conditions

South West, which yesterday described Wessex's intentions as "unsolicited and unwelcome", saw its shares leap 70p to 608p, valuing the group at

The Office of Water Services last year demanded a 15 per cent price reduction over six years for allowing the merger of the relatively small North East Water and Northumbrian Water last year. It said yesterday the first merger among the big 10 water and waste compa-nies might result in deeper

The market speculated that or largely in cash, would Ofwat could demand cuts of up depend on the reductions



Nicholas Hood, Wessex chairman, is looking for cost savings

to 20 per cent.

Wessex said yesterday it expected considerabla cost savings as a result of merging the two companies. However the price it paid, which would be at a premium to Tuesday's close of 508p and either wholly demanded by the regulator and the approval of the Monopolies and Mergers Commission. Under current regulation all water company bids must be

examined by the MMC. Analysts speculated that Wessex would have to pay between 600p and 660p to win

# Zeneca claims independence

Zeneca yesterday proclaimed its determination to remain independent as the drugs industry consolidates, by gen-erating "double digit growth in earnings per share" over the next few years, writes Clive

As Ciba and Sandoz got together to form Novartis, a huge new Swiss competitor. the pharmacenticals and agro-chemicals group announced a 15 per cent increase to £878m. (\$1.35bn) in 1995 profits before tax and exceptional charges.

The results were broadly in ing to Mr David Barnes, chief line with market expectations, executive. hut the shares rose 96p to £13.77p in response to renewed takeover speculation.

It also announced the sale of two businesses following a review of its specialty chemi-

Specialty inks will be bought by Sun Chemical of the US for \$62m (£40m).

In addition, "discussions are well advanced with a number of parties" for the sale of the textile dyes business, accord-

Zeneca continues to pursue cost savings through cutting its workforce; 550 jobs will be lost this year from a worldwide staff of 31,500.

Sales of all Zeneca's main harmaceutical and agrochemical products grew in 1995. Its biggest seller, the heart drug Zestril, rose 12 per cent to £547m; cancer drugs were up 16 per cent to £630m; and sales of the Diprivan anaesthetic rose 22 per cent to £300m.

#### **National** Lottery restrains

Ladbroke

A combination of the National Lottery and scratch cards knocked back betting profits at Ladbroke, the hotels and gaming company that has been the subject of bid

rumours for several months. Mr Peter George, chief executive, admitted the group had been vulnerable after a tough year, but dismissed the recent talk of bids. "We are not

aware of anyone out there." Rumoured bidders include Bass and Hilton Corporation, the US hotels group. Ladbroke, which owns the Hilton name outside the US, has been seeking further co-operation with

the US group.

The profits fall was flagged last November, when the group warned that profits before exceptionals would be "somewhat lower" than the previous year's £128.5m. Yesterday it reported pre-excep-tional profits of £121.3m on unchanged sales of £3.75bn. Operating profits in the betting and gaming division, fell from £97.7m to £58.1m on sales of at £2.67bn (£2.69bn).

In contrast, the Hilton International bote)s division improved profits from £126.8m to £150.2m on sales of £997.1m Last month, Mr Stephen Bollenbach moved from Disney to become chief executive of Hil-

ton in the US, replacing Mr Barron Hilton, son of the late Conrad Hilton. Mr George said Mr Bollenbach shared the Ladbroke view that the two had more to gain hy working together than by working apart." But be would need some time before definite proposals emerged.

Profits before tax after £25.9m of exceptionals were £95.4m (£229.8m loss).

Acquisition needed to give group a presence in global market

# F&C in talks for fund manager

By Norma Cohen

Foreign & Colonial, the UK's largest independent investment trust manager, yesterday said it was in talks to acquire ESN Pension Management Group in a deal which would create one of the UK's largest fund managers.

If the deal is completed, F&C would acquire a badly needed significant presence in the UK pension fund market, a sector in which it has made negligible headway. F&C has 278 employees and £12.3hn under manage-ment, of which about £1.5hn is that of UK pension funds. ESN is the in-house manager

of the £14.4bn in assets of the now privatised electricity industry which put itself up for

employees and manages 23 separate pension funds for about 162,000 members, making it the UK's third largest pension

As part of the deal to sell ESN, trustees to each of those schemes have signed an agree-ment not to withdraw their funds from ESN before March

While other leading UK fund managers have suffered from over-reliance on a single prodnct in a single market - that is, UK pension funds - F&C draws 52 per cent of its assets from clients based abroad. It has by far the largest share of the UK investment trust market and is the UK's largest manager of amerging markets

It has benefited from its relationship with its 50 per cent shareholder Bayerische Hypotheken-und-Wechsel-Bank (Hypo Bank) which has acted as a distributor for F&C's retail products in Germany. Some 35 per cent of F&C's assets are

those of Hypo Bank clients. However, its aspirations to have a genuine global presence have been hampered by its inability to break into the institutional market in its home country. The drive for critical mass in the fund management industry is fuelling merger and acquisition activity, much of it from non-do-

mestic huyers in the UK. Since announcing it was seeking a buyer, ESN has had

four of which were viewed as serious. It is understood that US-based Invesco, and two German-owned fund management companies Kleinwort Benson Investment Management and Jupiter Tyndall had also been contenders for the purchase.

Final terms of the deal have yet to be agreed. However, it is expected to be below the 2 per cent of assets under manage-ment agreed in some recent fund management acquisitions. Also, payment is likely to be structured so that the final price is dependent on funds remaining under management following the expiry of the electricity pension schemes agreement to continue with ESN.

							-		- Dividends -		
	Torse	mr (2m)		e-tax it (Exa)	94	(p)	Current payment (p)	Date of payment	Corresponding dividend	Total for year	Total la
Ario Wiggins	3.586	(2,915.)	724	(217.14)	2.3	(17.9 )	4.6	May 24	4.6	7.5	7.25
Clerica (1) Yr to Dec 31	50.2	(45 )	1.211	(0.826)	7.02L	(4.1)	2.81	May 7	2.81	4.07	4.07
Confister Trust® Yr to Dec 31	4	(3.24 )	0.776	(0.251 )	3.88	(1.26 )	1.6	Apr 26	0.6	1.6	. 0.8
Courad 6 mths to Dec 31	3.95	12.32	0.041	10.061	0.04	(0.07 )	No.		nii		nit
Cookson Yr to Dec 31	1,800	(1,567 )	168.34	(51.14)	161	(2.5)	4.5	May 30	3.8	`a	. 7
Contworth Yr to Dec 31 +	70.5	(58.3)	4.94	(2.15)	15.5	(72)				-	
Patrway S Yr to Dec 31	57.6	(49.6 )	2.93▲	(2.91 )	5.58	(6.16 )	2.55	-	24	3.85	. 3.6
Salliford 5 mths to Dec 31	89.9	1108.9	0.42	(0.942*)	0.32	(0.71 )	0.5	ADT 4	0.5		1
Ships & Bandy Yr to Dec 31	27.4	125 )	1.09	(1.12)	9.7	(1.9)	2.1	May 10	1.8	3.5	· 3
BOX Yr to Dec 31	3,305	13.090	322.44	(200.34)	53.9†	(28.3 )	15.25	May 17	13.5	24	21.5
erring Baker Yr to Jan 31	6.3	(13.9)	1.3L	(7.7L+ 1	7.691	(45L )			•	-	
Sistem Yr to Dec 31	3,453	(4,262 )	11.1	(172.3 )	6.6L	(14.5)	7.3	July 1	. 7	9.5	9.2
W Yr to Dec 31	1,322	(1,161)	87.2	(50.34	1B.4	(6)	6.9	May 20	6.1	11.5	10.5
nd Central 6 mths to Nov 30	32.3	(43.4 )	2.12	(28)	3.66	(3.6)	1.5	May 3	1.5		3.6
ode inti Yr to Dec 31	19.4	(24.6 )	1.42	(9.1214)	9.9	(96.5L.)	1	ivag o	· of	. 1	nit.
enthroke Yr to Dec 31	3.848	14.414	95.44	(229.81.4)	5.14	(26,471)	3.6	June 3	3.6 .	. 6	5.
Ecrovitec Yr to Dec 31	55.1	(44.1 )	3.41	(2.56)	3.1	(3.1	0.45	July 1	0.4	0.85	0.4
fore O'Ferral Yr to Dec 31	67.3	(73.8 )	15	9.53	29.9	(16.6)	10.5	May 13	10	14	13.2
tricklow (A&I) 6 mits to Dec 31	10	(11)	5.05	(5.25	3.72	(3.91 )	3.2374	July 1	3.1431		6.474
orth Midland Yr to Dec 31	38.4	124.4 )	1.48	(0.353 )	9.53	[2.42]	1.25	May 24	0.4	2 "	0.6
cean	1,131	(1,026)	32.9▲	(19.94 )	10.4	(5.1 )	9.62	Jame 3		74,33	74.3
enishaw 5 raths to Dec 31	35.7		6.16	(4.37)	10.67	(5.06 )	2.89	Apr 22			6,41
		(27.4)	175	(101 )	10.251	(6.56 )	3	July 1	3	. 5	. 5
77-CRA Yr to Dec 31	3,597	(3,163 )	1.424		58.4	(55.5 )	21大	Apr 22	1ã 5	31.5	27.5
	5,155	(5,062)		[1,151]			2.67	May 1	23	· 3.3	4.5
enderson Bramell	516	[413 ]	9.29	(8.44)	20.09	(19.27 )			10.25	17.25	15.73
en Allance Yr to Dec 31 +	4,833	(4,639□)	546.3	(347 4 )	48.4	(30.8)	11.35	July 1		17.23	10.75
eleWest Yr to Dec 31	144.8	(721)	114.7L	(65.2L-X)	13.3	OIL )	-	•		-·· · · .	
ribune Newspapers 4 - 6 miles to Dec 31	3	(3.41 )	D,749L	(D.896L)	25 964	(31.1L)		-			. •
Schustery Yr to Dec 31 *	128	(9.13)	0.565L	(1.4L)	2.1L	(5.3L)					
enecaYr to Dec 31	4,698	(4,480 )	619 <del>*</del>	(6594 )	35.6	(48.6 )	19.75	May 7	17.75	31	28,5
rvestment Trusts	MA	f (p)		gs (2s)	9	(a)	Durant payment (p)	Date of payment	Consuponding dividend	Total for '	Total le year
From Dev Capital	58.13	(53.59 )	1.03	(D.046L)	2.09	(0.12L )	1.17	May 31	0.33	1.58	0.33
loves Senatter Yr to Jan 31	141.4	(117.1 )	0.952	(0.870 )	3.88	G.55 1	2.05	May 3	1.9	3.85	3.65
Perpetual Japanese 6 mths to Jan 31	88.37	(87.08 )	0.061L	(0.1531)	0.171	(0.421.)					

Earnings shown basic. Dividends shown red. Figures in brackets are for corresponding period. AAfter exceptional charge. \$\psi\alpha\text{After exceptional credit, 10n increased capital. \*Comparentation. \$\psi\subseteq \text{List}\text{ stock. "After adjusting for acrip issue. \(\frac{\psi}{\text{chronicy. \*Comparentation of 13p (11.5p).}\) Premium income. \$\phi\text{After exceptional credit, 10n increased capital. \*Comparentation.}

# FULL YEAR RESULTS





"I am encouraged by the advances during the year and look forward to further significant progress Sir Eric Pountain, Chairman

FULL YEAR TO 31 DECEMBER	1995	1994
Turnover	£1,322m	£1,161m
Profit before exceptional items	£105.8m	£85.3m
Profit before tax	£87.2m	£50.3m
Adjusted earnings per share	20.lp	16.4p
Earnings per share	16.4p	6.0p
Dividend per share	11.5p	10.5p
Gearing	2.6%	21.8%

- Profits and earnings increased by more than 20%.
- Dividend increased by 10%.
- A year of strategic change:
- the Group's largest ever acquisition, Heimeier.
- the merger of IMI's titanium activities with TIMET.
- Building Products maintained its excellent growth record.
- Fluid Power achieved substantial profit improvement.

Drinks Dispense consolidated record advances of the previous year.



Special Engineering

"Increased sales in each of our business areas contributed to a record turnover for the Group of £1,322 million in 1995. The Company's success in 1995 constitutes a solid foundation for continued growth in 1996." -Gary Allen, Chief Executive

IMI plc, PO Box 216, Birmingham B6 7BA, Telephone: 0121 356 4848

#### **BUSINESSES FOR SALE**

#### GREEK EXPORTS S.A. (A subsidiary of ETBA S.A.)

#### **ANNOUNCEMENT**

OF A PUBLIC AUCTION FOR THE HIGHEST BIDDER FOR THE PURCHASE OF THE TOTAL ASSETS OF

A. LEKKAS & BROS. TEXTILE CO. S.A. NOW UNDER SPECIAL LIQUIDATION

GREEK EXPORTS S.A., established in Athers at 1 Entorthenous & Ves. Communion Streets, in its especial sequencer is quadrater of A. LENKAS & BROS. TEXTILE CD. S.A., (established in Athers at 34 Averoff Street, Perisson) which has been placed under special liquidation within the framework of article 46s of Law 1892/90, supplemented by article 14 of Law 2000/91 as subsequently amounted and complemented and as in force,

#### ANNOUNCES

s public sections for the highest hidder with scaled, hinding offers for the purchase of the assets of A. LEKKAS & BROS. TEXTILE CO. S.A. either as a whole or per each of the killowing four self-evaluated production under

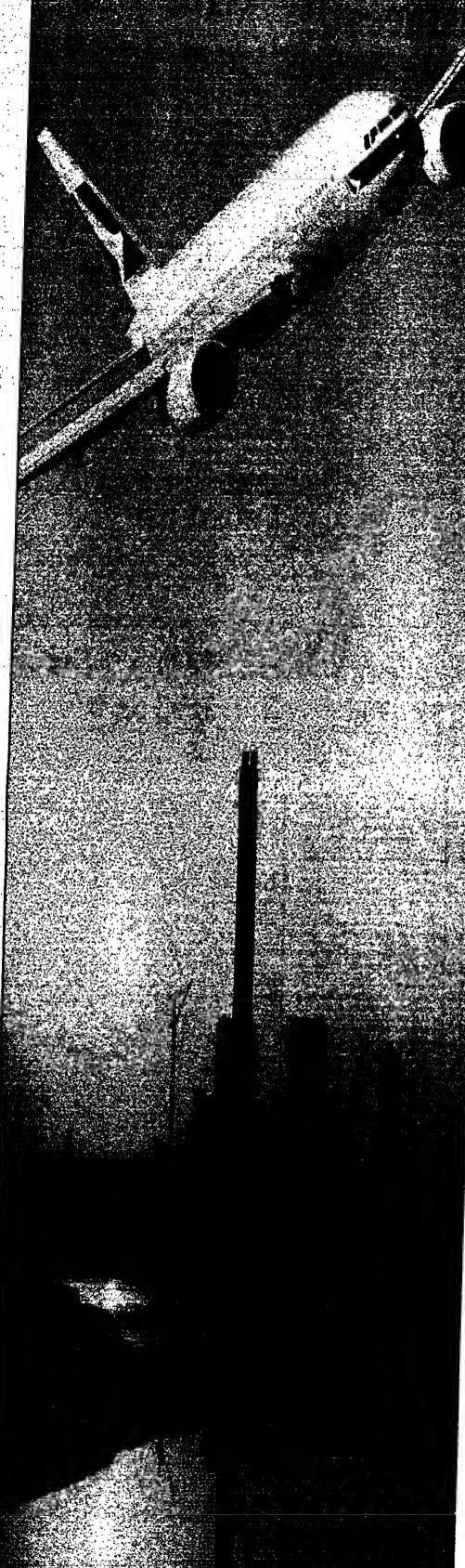
- A factory in the Antikalance Community of Message (5 km, from the centre of the lower of Kalamah) which actudes a plot of land \$1,500 aq. in. at zero of which a building of 22,000 sq. in. has been excited and at which a corton spinning, your spinning and dyeing plants have been installed with the necessary storage space.
- has been exceed and in which a wearing plant and a dycing and finishing plant for woven Divect, a price-dycing ann and a fin woollen fabries have been installed together with the necessary storage space, included in the above production unit, besides socks of raw insternals, finished goods, existing claims and three of the company's lornes described on page 19 of the Memora
- A Lactory for 19 Accord Street. New Jonia, Personal Affent which includes a plot of band 2,260 sq. m. in area on which a multi-store, building 2,000 sq. m. in area has been exected and in which are installed a dyeing-finishing plant for years and fabrics and a proof-dying built. Thus factory also contains storage varior for the storage, movement and wholesale actling of the enterprise's fabrics, yama, enc.
- A factory on 36 Averoff Street. New Joses. Perispect. Anises which includes a pion of land 6,303 act to, to area on which a building 8,000 act. to, are also been exected and in which are installed a tenting plant, a roady-made clothes plant, a year attentioning plant and the company's

#### ACTIVITY AND BRIEF DESCRIPTION OF THE COMPANY

In 1960, the brothers Atheraston, Lorents and Fotos Lother, founded A. LEKKAS & BROS, O.E. which in 1970 became a nocleat anonyme (S.A.) and which in 1972 absorbed G. LEKKAS & Co. O.S. in 1987 a merged with MESSINIA SPINNING S.A. to produce a now S.A. with the name A. LEKKAS & BROS. TEXTILE CO. S.A., with the object of manufacturing and relling weavable natural, symbotic and artificial fibres at the singes of gimning, spinning, weavang, lorening, threing, comobing and clothes manufacturing.

- TERMS OF THE ANNOUNCEMENT laseressed parties are award to receive from the Liquidator the Confidential Offering Memorandom in order to submit a scaled, binding offer to the Adrens notary public assigned to the action. Mr. Andrens A. Bouycukos, 4 Gambetts Street, set, +30-1-350.16152 up to 11.00 hours as Monday, 1-4-1996, Offers must be substitud in person or by a legally authorized representative. Offers submitted beyond the specified time limit will not be accepted or considered.
- The offers will be opened before the above-mentioned notary at 13.00 hours on Monday, 1-4-19% with the liquidator in attentioning submitted offers within the time limit are also erealed to attend.
- The sected, binding offers must clearly state whether they refer to the total assets or to separate production must, the off number of payment in each or on credut, the number of instalments and when they are to full due, the proposed rate of inten- On penalty of invalidity, offers must be accompanied by a lenter of guarantee from a bank legally operating in Greece, valid usual their return to the bank, to the amount of:
- \$50 million gracients for the 1st production unit (Kalamsta factory)
- 70 million drachmas for the 2nd production unit (Kuficsia factory) d) 30 million drachmas for the 3rd production twir (30 Averoff St. factory, Peru
- 50 million dractures for the 4th production and (38 Averall St. factory, Persons)
- In the event that the party to whom the assets for sale have been adjudicated falls in his-obligation to appear and sign the relative contract within twenty (20) days of being divited to do so by the Liquidinot, and abide by the obligations contained in the present anacommentati, then the amount of the guarantee stated above in forfeited to the Liquidinot to cover expenses of all kinds, time-spens and any real or paper loss a fulfirmed by himself and by the orbitions with no obligation on his part to provide evidence of such loss or consider that the amount has been logisted as a possity clause, and collect it from the guarantee bank. Letters of guarantee accompanying offers shall be retirred kinned tabely effect adjudication of the action, which the exceptions of the lower of the lower of guarantee of the party to whom the mexicon has been adjudicated and to whom it shall be returned on signature of the final contract.
- Evaluation guidelines: Among others, the following are to be considered as assential guidelines for evaluation b) The size of the amount offered
- b) The safeguarding of as many job positions as possible
- c) The business plan and the attestment programme of the buyer dy. The standing, business experience and reliability of the prospective buyer
- In order to guarantee the final settlement of the part for which used has been advanced, as well as any other terms that may have been agreed upon, the buyer must accept classes in this effect and provide guarantees toolisieral or other security) which will assignment adherence to In the every that payment is to be on creek, the current value will be taken into account, and will be calculated at a fixed pain of interest for all offers, this being the rate in force, at the time of submireson of the offer, for interest-bearing Greek State bonds of a year's duration.
- 10. The highest bidder is the one whose offer has been evaluated by the liquidator and judged by creditors, who represent at least 51% of the company's obligations, as being the most satisfactory. The Company's easets and all the separate fixed and curvulating assets that make them up, shall be a
  specifically, in their actual and legal condition and wherever they are on the date of augmature of the
- nidator, the Company under liquidation and its creditors representing more than 51% of its obligations are not liable for any legal or faults or any incomplete or inaccurate description of the assett for sale and rights in the Offering Memorandum or to any
- 13. Interspeed buyers must, on their own responsibility and due cure. And by their own means and at their own expense, impact of safe and form their own judgment and declare in their bulk that they are fully aware of the actual and legal condition of the safe. Offers must not contain terms upon which their bindingness may depend or which may be vague with respect to the amount and mining perpent of the offered prace or to any other essential matter concerning the sale. The liquidator and the creditors have the right, at a incontroversible discretion, to reject offices which contain terms and exceptions, reparties of whether they are higher than others, or light such terms and exceptions, at which case the offer remains busing as the as the rest of its content is concerned.
- The Liquidator and the creditors bear on responsibility or obligation towards participants in the ascisos, both with regard in the dro evaluation report on the bots or to the Liquidator's proposal regarding the highest bidder. Also they are not responsible and have not to participants to the accison in the event of a cancellation or availables of the accison of its result is decined unabsolutery.
- 16. These participating in the auction and who have submitted offers do not acquire they excidenced, claum or demand, on the strength of the present autouncement or their participation in the auction, against the liquidator or the creditors for my clause or resion. 17. The costs of transferring the ownership of the arsets for sale (VAT charges on the value of movable assets, stamp duties, notary, mortgagor, and invoces fees, etc.) are to be bonne by the buyer.
- 19. The present exponencement has been dusticed in Greek and to English in translation. In any event, however, the Greek text will prevail.

For any further information and for the Confidential Offering Memorandum interested parties may apply to the head office of the liquidating GREEK EXPORTS S.A., 1 Gralouthenous Street, 4th floor, Athens, Gr rel: +36-1-726.0218, 726.0278, and fau: +30-1-726.0864.



# ROLLS-ROYCE Annual Results 1995

- Profit before tax £175m (1994: £101m)
- Profit before disposal gains £143m (1994: £98m)
- Net cash balances £314m (1994: £285m)
- Order book remains strong, at £6.2bn (1994: £5.9bn)
- Sales per employee up by 15%
- Dividend maintained at 5p per share

#### Sir Ralph Robins, Chairman, said:

"I have been encouraged by the company's performance in 1995. We have made significant progress in some of the most challenging markets in the world and at the same time improved our financial performance.

"Allison has been successfully integrated within the Rolls-Royce Aerospace Group and made an important contribution during the year.

"Rolls-Royce continues to strengthen its competitive position and is well-placed as a world-leading power systems company."

For the year ended December 31	1995 £m	1994 £m
Turnover -continuing operations	3210	3163
-acquisitions	387	_
	3597	3163
Operating profit	155	97
Profit before taxation	175	101
Taxation	(31)	(20)
Minority interests	(2)	(20)
Profit attributable to shareholders	142	81
Dividends	(73)	(61)
Transferred to reserves	<del>- 69</del>	$\frac{(01)}{20}$
Earnings per ordinary share	10.25p	6.56p

#### Group Balance Sheet & Cash Flow

Net cash balances	314	285
Equity shareholders' funds	1345	1242

On March 24, 1995 the Group acquired Allison Engine Company, Inc. and on March 29, 1995 acquired the 60% of Rolls-Royce & Partners Finance Limited which it did not already own. All husiness acquisitions have been accounted for using acquisition accounting.

Profit before taxation for 1995 included profit on sale of businesses and property of £32m (1994: £3m) and a contribution of £33m from acquisitions.

The earnings per ordinary share for 1994 have been restated in accordance with Statement of Standard Accounting

Practice No. 3 to reflect the bonus element of the "placing and open offer" announced in March 1995. The recommended final dividend is 3p, making a total of 5p for the year. The final dividend is payable on July 1, 1996

to shareholders on the register on April 30, 1996. The ex-dividend date is April 22, 1996.

Rolls-Royce plc, 65 Buckingham Gate, London SW1E 6AT.

The comparative figures for the year to 31st December, 1994 have been abridged from the Group's accounts for that year, which have been delivered to the Registrar of Companies. The auditors have reported on those accounts: their report was unqualified and did not contain a statement under section 237(2) or (3) of the Companies Act 1985. Details can be obtained from the above address.



Telecom Sciences Corporation Limited

Management buy out/buy in from Philips Electronics UK Limited

Equity structured, led and arranged by:



Murray Johnstone Private Equity Limited Glasgow

Debt facilities arranged and provided by:



NATWEST MARKETS

Advisers to Equity and Debt Providers: Dickson Minto WS • Ernst & Young • Garrett & Co.

> Management advised by: Pinsent Curtis • Deloitte & Touche

> > Completed February 1996 This appears as a matter of record only

Murray Johnstone Private Equity Limited (an appointed representative of Murray Johnstone Limited. Regulated by IMRO). 7 West Nile Street, Glasgow G1 2PX, Telephone: 0141 226 3131, Fax: 0141 248 5636.

# Tiny Rowland vows to go back into business

for companies considering an offer for Lourho's mining assets ahead of their planned demerger. Brokers believe sev-

eral mining groups, including

Anglo American of South

Africa, are interested.

Lonrho confirmed that Mr
Rowland had exercised his

option to sell a near 6 per cent

stake in the company to Mr Dieter Bock, the German finan-cier who forced him off the

Mr Tiny Rowland, the 78-yearold former chief executive of Lonrho, vowed yesterday to "start out all over again" after raising £91m from the sale of most of his shares in the international conglomerate.

"Don't think I'm going to retire. I've now got £450m in cash, I don't owe anyone a penny and I am going back

with Sir Rocco Forte, who is raising money to buy former Forte hotels from Granada. But Sir Rocco's office said it was "as yet unaware of any offers of belp from Mr Rowland". Mr Rowland said he was

He said he had been in touch

examining other investment opportunities although some City bankers expressed doubts

inum. He aired his criticisms at last week's annual meeting Analysts welcomed Mr Rowland's decision to sell, arguing and was disappointed by the that he had been a disruptive lack of support from small influence on Lonrho since being ousted from the board shareholders. last year. There was specula-tion that it might clear the way

"It was a very good thing we started 34 years ago but in my opinion there is no sex left in Lonrho," he said yesterday. He will retain 5m shares. It is understood that Mr

Bock, who already has an 18.6 per cent stake, intends to retain the 6 per cent stake he is buying from Mr Rowland. Under the terms of a put and call option agreement Mr Bock could have required Mr Rowland to sell the stake from December 9 last year. It is understood that he waited for

Mr Rowland said his decision to sell reflected his doubts about Lourho's proposed merger of its platinum inter-ests with Gencor's Impala Platthe shares to be put to him.

Mr Bock peid 200.36p each
for the 45.5m shares against yesterday's price of 192%p, down %p.

# LEX COMMENT

Wessex Water has timed its bid for South West Water to perfection. With a chairman retiring, no chief executive, a finance director in the US and a string of public rela-tions blunders to its name, SWW has been caught on the hop. Its shares have underperformed the sector by 22 per cent since 1994, so its shareholders may be easy to please. SWW could stretch

to a 100p special dividend as s shareholder bribe. But it also has to address consumer interssts. Since s chunk of merger synergies from any bid would be

passed on to SWW consumers, who pay the highest water

passed on to SWW consumers, who pay the aignest water rates in the country, SWW management will be under pressure to secure a handsoms agreed bid.

Wessex's shareholders have less to be happy about. It is one of the smaller water companies, and has an under-leveraged balance sheet which is not reflected in its share price. It looked like e potential bid target itself. Still, its management has a good record, and it is sticking to a business it understands. So long as the deal offers greater earnings enhances. stands. So long as the deal offers greater earnings enhancement than a share buy-back, shareholders should come round. Clearly, the outcome of this bid-to-be will swing on the

decisions of the Monopolies and Mergers Commission and the regulator. At least £30m a year of cost benefits should be schievable, and the regulator will want consumers to get a large bite of the ple. But if the regulator is too greedy. Wessex will walk away. And that would leave SWW vulnerable to a bidder from outside the water industry, which could avoid the MMC and keep any cost savings itself.

# US acquisition helps lift Rolls-Royce 73% to £175m

By Michael Skaplnker, Aerospace Correspondent

Rolls-Royce yesterday announced annoal pre-tax profits up 73 per cent to £175m (£269.5m) but underlined the uncertain state of the aircraft industry's recovery by proposing an unchanged dividend for the year of 5p.

The UK aero engine and industrial power group has benefited from the recent upturn in aircraft buying, winning orders in 1995 from Singapore Airlines and this year from Malaysia Airlines and the International Lease Finance

Corporation of the US.
Rolls-Royce said it took 30 per cent of world-wide commercial aircraft engine orders in 1995, its best performance. The Rolls-Royce order book stood at £6.2bn at the end of 1995, compared with £5.9bn a year earlier. Further orders worth £1.4bn, including the Singapore, Malaysian and ILFC deals, are not included in the 1995

The Allison Engine Company of the US, which Rolls-Royce ecquired in March last year, contributed £30m of profits.

The results for the year to December 31 were in line with expectations. The shares closed up 4½p at 215p. Analysts had expected the dividend to be unchanged. Rolls-Royce said its policy was for the dividend to be increased only when it

was covered twice by earnings.
Sir Ralph Robins, chairman, said he believed the future of MTU, the German engine maker owned by Daimler-Benz Aerospace (Dasa). would best be secured by merging it with the BMW Rolls-Royce joint venture.

# **TeleWest** secures funding

TeleWest, the UK's biggest cable group, yesterday announced it had secured a new £1.2bn borrowing facility to complete the construction of its network

construction of its network.

The group also ruled itself out of bidding for Videotron
Holdings, the seventh largest operator, which was put up for
sale last month by Videotron, its Canadian parent company.

Mr Alan Michels, chief executive, said TeleWest would not
be used as a "stalking horse" to help Videotron to extract a
higher price from Bell Cablemedia, in which Bell Canada holds

a controlling interest, and which has a 27 per cent stake in Videotron Holdings and has a first option over the remainder. Mr Michels also denied any knowledge of recent speculation that it might be interested in acquiring Nynex, the second largest cable group.

His remarks came as TeleWest unveiled sharp increases in

1995 losses and revenues. Pre-tax losses soared to £114.7m . (£10.9m) after interest charges of £34.4m (£1.02m).

Mr Michels forecast that TeleWest would become cash flow positive during 1996, joining General Cable and Videotron out of the 12 cable operators to achieve the feat.

TeleWest's latest bank facility will be a syndicated loan spread over 9.5 years. The group extended its network from 35 to 53 per cent of its 4.7m-home franchise areas during the year. Capital expenditure of £269m during the year took the group's total outlay to nearly £2bn.

#### **RTZ-CRA** up 42% to \$2.47bn

Higher metal prices and increased sales volumes helped RTZ-CRA, the Anglo-Australian international mining group, lift profit before tax and exceptionals charges last year

by 42 per cent to \$2.47bn, writes Keuneth Gooding.

Mr Bob Wilson, chief executive, reporting the first combined figures since the merger in December, said the group was capable of earning more and would do so in 1996. Nevertheless, its shares in London fell by 19p to 918p. Analysis suggested earnings growth would slow in 1996 before pick-

ing up in future years. economy and demand for metals and minerals could be expected to expand gradually

He said projects worth \$5bn were in the pipeline and last year exploration spanding increased to \$317m before tax. Profits would have been higher but for problems at the Escondida mine in Chile, difficulties at the Kennecott copper smelter in the US and indus-

trial disputes in Australia.

#### Non-motor side helps GKN

Shares in GKN yesterday rose 31p to 873p after the motor components, defence equipment and industrial distribution group reported a 51 per cent increase in 1995 profits.

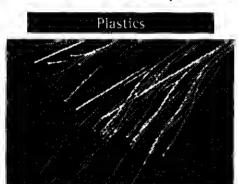
In spite of softening demand in the vehicle industry, strong gains by the group's aerospace and pallet hire businesses behad life are to ware fits from 6200 3mt to 5322 4m (2406 5m). helped lift pre-tax profits from £200.3m to £322.4m (\$496.5m) Sir David Lees, chairman, said it was a creditable result given the sluggish state of the automotive sector. "US and

European demand trailed off in the second half and some 70 per cent of our growth was in non-automotive areas. GKN predicted vehicle production in Britain would grow by no more than 2 per cent this year, and would not grow at all in

North America. The sharpest improvement was achieved in aerospace and special vehicles, where increased helicopter deliveries and accelerating armoured vehicle production for Kuwait helped more than double profits to £65m.



Electronic Materials



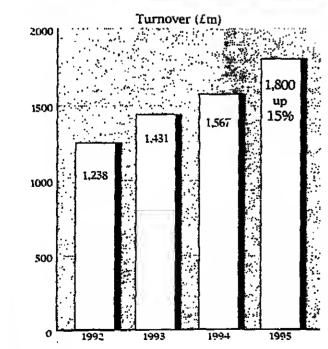
Ceramics

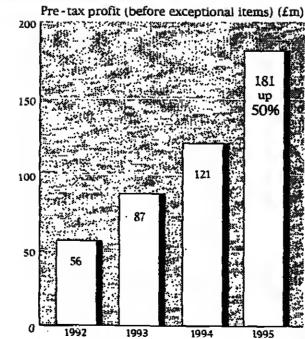
#### "Continuing progress towards superior performance."

Richarden. Cater Richard Oster: Group Chief Executive



#### Results for the year ended 31 December 1995





Copies of the Annual Report will be sent to shareholders and will be available from the Group Secretary, Cookson Group pic, 130 Wood Street, London EC2V 6EO.



#### PAN - HOLDING

Société Anonyme - Luxembourg R.C. Luxembourg: B 7023

7. Place du Théâtre, Boîte Postal 408, L-2014 Luxembourg Telephone: (352) 46 24 01/46 24 02 Telefax: (352) 46 25 27

At its Meeting of February 27, 1996, the Board of Directors finalised the accounts for the financial

The accounts show a net profit of US\$ 15,787,305.-.

The net asset value as of December 31, 1995 amounted to US\$ 308,984,925.-, equivalent to US\$ 364.78 for each of the 847,049 shares of US\$ 50 per value outstanding.

This compares to a December 31, 1994 net asset value per share of US\$ 329, 19. This represents a 10.81% rise over the previous year, or a 12.48% increase, if one takes into account the US\$ 5.50 dividend paid on June 1, 1995.

The Board of Directors decided to propose to the Annual General Meeting to be held on April 30, 1996: the payment to each Dividend Share outstanding as at the close of business of stock exchanges on May 31, 1996, of a dividend of US\$ 5.80 (five dollars eightly cents) for the 1995, to be compared with the dividend of US\$ 5.50 paid in 1995 for the year 1994;

the attribution of the amount corresponding to the dividend to the Capital Shares.

The dividend of US\$ 5.80 per Dividend Share is free of withholding tax in Luxembourg and would

The current geographical breakdown of assets is as follows:

17.5% North America On March 6, 1996, the net asset value per share was US\$ 375.34, showing an increase of 2.89%

compared to 31 December 1995. The repurchase price was US\$ 373.46 and the sale price US\$ 377.22 per share of US\$ 50 par value.

Following the resolution adopted by the Extraordinary Shareholders' Meeting of 2nd February, 1996, Pan-Holding's capital is represented by two classes of Shares: Capital Shares and Dividend Shares. The Shares presently issued and outstanding are classified as Dividend Shares. The Company reminds that shareholders who choose to exchange their Dividend Shares for Capital Shares should notify the Company or the Paying Agents of their choice prior to 30th

The Company reminds its shareholders that Shares of either class can be held either in registered or in bearer form, at the option of the holder thereof.

For further information, the shareholders should refer to the already published document on that subject or phone or write to the Company whose coordinates are mentioned above.

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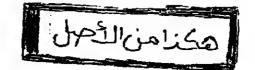
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# **Anglovaal Limited**

#### Interim report and dividend announcement for the half-year ended 31 December 1995

GIOL	тÞ	inc	om	e :	stat	em	e	nt
							•	Rev
					•			

Re	· Half-y	Unaudited ear ended ecomber	increase	Audited Year ended
	1995	1994	(Decrease)	1995
	Rm	Rm	%	Rn
Turnover	7 569,7	8 633,8	14	13 900,3
Operating profit before depreciation	648,3	614.0	. 8	1 237,8
Depreciation	144,1	117,8	22	246,2
Operating profit	504.2	496,1	. 2	001.0
income from investments	11,0	20.8	(47)	991,8 24.8
Profit before taxetion			<b>,</b> ,	
Taxation	51 <b>5,2</b> 1 <b>60.</b> 7	517,0		1 018,4
	100,7	155,1	4	<b>27</b> 1,7
Profit after taxation	354,5	361,9	(2)	744.7
Equity accounted earnings	107,5	59,1	(2) 82	127,2
Profit after taxation including				
equity accounted earnings	462.0	421,0	10	871,8
Attributable to outside .		11.10	,0	0,1,0
shareholders of subsidiaries	223,6	208,1	7	450,7
Earnings before exceptional items	238,4	212,8	12	421,2
Exceptional items	26,8	(1,7)		(67,4)
Earnings after exceptional items	265,2	211,2	26	353,8
Earnings per share				
<ul> <li>before exceptional items (cents)</li> </ul>	377	337	12	667
after exceptional items (cents)	420	335	25	561
Dividends per share (cents)	47	42	12	148
Number of shares on which				
	63 208	63 100		63 112

#### Group balance cheet

$g_{ij} \mapsto F_{ij} = \{g_{ij} = 0\}$	Reviewed 31 1995	Unaudited December 1994	Audited 30 June 1995
	Rm	Rm	Rm
Capital employed			
Shareholders' interest Outside shareholders' interest	3 736,5	3 124,7	3 497,8
In subsidiaries	3 072,8	2 415,7	2 859,4
Total shareholders' interest	6 809,3	5 540,4	6 357,3
Debt capital	200,8	200,6	200,6
Deferred taxetion	74,8	95,1	62,0
Long-term borrowings .	552,3	478,5	574,7
	7 637,0	6 312,6	7 194,8
Employment of capital			
Fixed assets	3 017,1	2 104.1	2 885.0
investments	1 922.5	1 812.0	1 863.8
	1 222,0	.1012,0	1 000,0
- associated companies end - mining subsidiaries	1 642,3	1 474,5	1 593,7
	109,1	101.3	. 105,1
-unlisted to the charge of the contract of the	171,1	236,2	165,0
Loans and long-term debtors.	119,5	148,3	118,2
Net current assets	2577,9	2 248,2	2 327,6
Current assets	5 404,3	4 934,2	5 318,5
- Inventories and debtors	4 185,1	3574,3	3 879.5
- deposits and cash	1 219,2	1 359,9	1 439,0
Current liabilities	2 826,4	2 686,0	2 990,9
- Interest bearing	602.4	361.2	382.8
- other	2 224,0	2 324,8	2 608.0
- omer	2 224,0		
	7 637,0	6 312,6	7 194,8
Listed investments, associated companies and mining subsidiantes			
- carrying value	1 302.8	1 167.5	1 259,2
- market value	3 576.1	3 574.0	3 040.1

	Revie	Year ended 30 June 1995				
· · · · · · · · · · · · · · · · · · ·	Rm	%	Rm	%	Rm	%
Composition of earnings before exceptional items						
Industrial	164,0	69	149,2	70	312,1	74
Anglovaal Industries Limited	153,8	65	138,2	65	293.5	70
Anglovaal direct investment in National Brands Limited	10,2	4	11,0	5	18,6	4
Mining	61,7	26	46,7	22	90,5	22
The Associated Manganese Mines of South Africa Limited	<b>33,</b> 5	14	11,0	5	16.3	4
Middle Witwatersrand (Western Areas) Limited	19,1	a	26.8	13	40,7	10
Anglovaal direct investments - other	8,1		8,8	4	33,5	8
Net interest end other	12,7	5	17.0	8	18,6	4
Earnings .	238,4	100	212,9	100	421,2	100
	Revie		Unauc	lited 94	30 .	lited lune 1995
	Film Film	*** ***	, Rm	<b>~</b>	Rm	7333 %
Net worth calculation*	2.5					
Net worth calculation* Industrial	8 178,7	56	5 612,0	57	5 772.8	81
-	8 178,7 5 878,0	55 53	5 612,0 5 311,3	57 54	5 772,8 5 472,1	81 58
industrial						
Industrial Anglovaal Industries Limited Anglovaal direct investment in	5 878,0	53	5 311,3	54	5 472,1	58
Industrial Anglovaal Industries Limited Anglovaal direct investment in National Brands Limited	5 878,0 300,7	53	5 311,3 300,7	54 3	5 472,1 300,7	58
Industrial Anglovaal Industries Limited Anglovaal direct investment in National Brands Limited Mining	5 878,0 300,7 4 510,7	53 - 3 41	5 311,3 300,7 4 051,9	54 3 41	5 472,1 300,7 3 410,3	58 3
Industrial Anglovaal Industries Limited Anglovaal direct investment in National Brands Limited Mining Anglovaal direct investments Mindle Witwaterstand	5 878,0 300,7 4 510,7 1 998,1	53 3 41 18	5 311,3 300,7 4 051,9 -2 104,5	54 3 41 21	5 472,1 300,7 3 410,3 1 809,1	58 3 36
Industrial Anglovaal Industries Limited Anglovaal direct investment in National Brands Limited Mining Anglovaal direct investments Middle Witwatersrand (Western Areas) Limited	5 878,0 300,7 4 510,7 1 998,1 2 512,8	53 3 41 18 23 2	5 311,3 300,7 4 051,9 2 104,5 1 947,4	54 3 41 21 20	5 472,1 300,7 3 410,3 1 809,1 1 601,2	58 3 36 19
Industrial Anglovaal Industries Limited Anglovaal direct investment in National Brands Limited  Mining Anglovaal direct investments  Middle Witwatersrand (Western Areas) Limited  Other	5 878,0 300,7 4 510,7 1 998,1 2 512,8 192,6 10 882,0 89,5	53 3 41 18 23 2	5 311,3 300,7 4 051,9 2 104,5 1 947,4 106,9 9 770,8	54 3- 41 21 20 1 99 1	5 472,1 300,7 3 410,3 1 809,1 1 601,2 174,3 9 357,4 25,9	58 3 36 19 17 2 99

\*Listed investments are stated at market value and unlisted investments at cost or

directors' valuation.

#### Comment **Group results**

Group eemings before exceptional items for the six months to 31 December 1995 increased by 12 per cent to R238,4 million from the R212,9 million in the comparable period. The interim dividend has been increased by 12 per cent to 47 cents (1994: 42 cents) per share.

Angiovasì Industries Limited (AVI) remeined tha principal contributor with earnings before exceptional items increasing by 11 per cent. in addition, The Associated Manganese Mines of South Africa Limited recorded substantially improved profits, and a higher royalty was received from De Beers Consolidated Mines Limited (De Beers) in respect of the Venetia Dlamond Mine. Tha contribution from realisation of portfolio investments of 33 cents per share made In the six months to 31 December 1994 has not been repeated.

Group Industriel companies experienced difficult trading conditions during the six months period, particularly in the July to September quarter. Consumer spending was depressed in many sarvad markets and increased competition placed edditional pressure on mergins in some sectors. Increased profits were recorded by Consol Limited, Grinaker Holdings Limited, the engineering sector comprising Beering Man Limited and Trident Steel (Ptv) Limited and by associated company, Anglo-Alpha Limited, which has now changed its nama to Alpha Limitad. Profits of Avtex Limited declined as a result of a slow-down in retail sales, exacerbated by increased unregulated and illegal imports, and Irvin & Johnson Limited reported aamings sharply down as a result of poor fishing conditions and the lower availability of contract distributed chicken product. Earnings at National Brands Limited also decreased dua to severe pressure on margins.

The businesses within AVI are facing considerable threats from cheap, often illegal imports, and from the re-entry into South Africa of foreignowned multinationals with aggressive pricing strategies in pursuit of market shares. Group companies continue to give urgent attention to programmes to achieve international levels of competitiveness.

#### Mining interests

Earnings from mining sources improved sharply from those of the comparable period.

On 31 August 1995, a half-yearly royalty payment of R58,4 million (1994: R31,8 million) was received from De Beers. This increase can be attributed largely to the delivery of additional rough diamonds by the Venetia Diamond Mine to the Central Selling Organisation in the first half of 1995. The royalty received amounted to 12,5 per cent of the mine's profits before appropriations for capital expenditure.

De Beers indicated at the time of the payment that diamond sales for the second half of 1995 would not match those of the first half. On tha basis of Information received from De Beers at the tima, it was anticipated that the point at which De Beers would recoup the capital expended to bring the mine into production, plus interest thereon, would be reached by December 1995 which in fact happened. After this point, Saturn Mining, Prospecting & Development Company (Pty) Limited and De Beers share equally the profits of Venetia.

On 29 Fabruary 1996 a royalty payment of R107,9 million (1995: R18,8 million) was received.

Earnings for the period to 31 December 1995 of the Group's 50.2 per cent held subsidiary. The Associated Manganese Mines of South Africa Limited, increased by 188 per cent from R24.4 million to R70,2 million, largely as a result of the substantially higher price of lerro-chrome received during the parlod by its subsidiary, Feralloys Limited. The recent reduction in ferro-chroma prices will adversely affect Faralloys' results for the second half of the year.

Improved earnings were also recorded by the Group's andalusite

Tha performence of the Group's investments in the gold sector was disappointing as a result of stagnant rand gold pricas prevailing in the period, and the failure to meet production targets. Incidants of abnormal industrial unrest affected some operations.

At Terget Exploration Company Limited, underground development from the neighbouring Loraine Gold Mines, Limited had reached the boundary by the year end and underground exploration drilling commancad in early 1996. Completion of the twin development declines will take longar than was envisaged, due to revisions in the interpretation of tha geological structure, and the identification of extensions to the gold-bearing fan and allowance for further areas of poor ground and water intersections. It is now expected that the project will be completed eighteen months later than originally planned. Funds available are considered sufficient to complete the exploration phase and to commence preparations for the subsequent exploitation of the area. The underground drilling and analysis will be completed in 1998, after which a decision on tha mining strategy to be adopted will be taken.

Expenditure by Target on the project in the half-year under review was R22,4 million. Expenditure for the full financial year to 30 June 1996 is estimated at R48,8 million.

Bulk samples of the ore bodies at the Nkomati nickel and cobalt prospect are in the process of being extracted and processed. Each of the threa bulk samples are being processed aeparately to compare the actual plant results with those results achieved through laboratory bench acale tast work with raspect to metallurgical efficiencies and process identification. This part of the programme will be completed in the first half of 1996.

The concentrates produced are to be used to conduct detailed smelting and refining test work. The results of these investigations will determine the most appropriate metallurgical route to follow in the exploitation of the resource.

Expenditure of R20,7 million (1994: R21,5 million) during the halfyear to 31 December 1995 on the Nkomati project was within budget. It is expected that a further R41 million will be spent on the project in the course of calendar year 1996 in order to complete all aspects of the final mine feasibility study. At that point, a total of approximately R130 million will have been expended on the project. This final total exceeds the estimate of R80 million to be spent over three years that was published in September 1993 and is due in the main to that addition to the project of the Uitkomst property and additional work undertaken on the possible development of the Massive Sulphide Body (MSB) which were not contemplated in the original plan. The joint vanture partners have now agreed to procesd with the immediate exploitation of tha MSB and members are refarred to a statement in this regard published in the press on 7 March 1996.

Forzando Coal Mines (Pty) Limited has made good progress in the development of its coal deposit near Bethal. A decision on whether to proceed with an enlarged mine, with production of up to 2 million sales tons per ennum, at a total cepital cost of approximately R350 million, will be made in the next few months. Detailed studies are presently underway.

The Group continued to contribute to expenditure on exploration activities on areas held under exclusive prospecting licences in Namibia

and Zambia. These activities include airborne and ground geophysical surveys, geochemical surveys and reconnaissance diamond drilling on selected base metal anomalies and occurrences. Tha Group also continued to contribute to expenditure on geological research to identify target areas with mineral potential elsewhere in Africa.

Exploration expenditura by the Group and its partners, including the acquistion of minerel rights and ancillary costs, amounted to R69.0 million (1994: R58.7 million) for the half-year period. It is axpected that expenditure for the half-year to 30 June 1996 will be at a similar level to that of the period to 31 December 1995.

#### Prospects for year

Tha Group is budgeting for increased earnings for the year to 30 June 1996.

#### **Exceptional items**

Exceptional items consist of the following:

-		
		ar ended cember
	1995	1994
	Rm	Rm
Net surplus on disposal of investments,		
subsidiaries and properties	59,5	6,4
Goodwill written off	(4,7)	(14,4)
Other, Including restructuring costs	(5,3)	(2,9)
	49,5	(10,9)
Attributable taxation credit	0.1	· · · <u>·</u>
Attributable to outside shareholders	•	
(1994: credit)	(22,8)	9,2
	26,8	(1,7)

#### Investments

During tha half-year anded 31 December 1995, tha Anglovaal Industries Limited group disposad of its entira interests in associated companies, Control Instruments Group Limited end Gearmax (Pty) Limited, A capital surplus totalling R48,2 million arose on these transactions and Is Included in exceptional items.

#### Capital expenditure

The capital expenditure of the Group was as follows:

		ar ended cember
	1995 Rm	1994 Rm
To maintain operations	170,3	139,0
To expand operations	123,9	85,1
·	294,2	224,1
Commitments for futura capital expendit	ure	
Contracted for	228,4	186,2
Authorised, but not contracted for	141,7	102,5
	370,1	288,7

#### Commitments and contingent liabilities

At 31 December 1995, commitments amounted to R10,3 million (1994: R76,9 million). Contingant liabilities amounted to R45.9 million (1994: R42.9 million).

Cartain Group companies entered into forward exchange contracts in the normal course of business.

#### Comparative figures

Items previously regarded as extraordinary have now been reclassified as axceptional items and reflected as such in tha Group income statement. The results for the half-year ended 31 December 1994 and the year ended 30 June 1995 have been restated accordingly.

The Group balance sheet at 31 December 1994 has been restated to raflect the change in accounting policy relating to accounting for goodwill arising on acquisitions which was effective 1 July 1994. The affect of this is a reduction of R560,7 million in the fixed assets previously reported at 31 December 1994, with corresponding reductions of R227,9 million in shareholders' interest and R332.8 million in outside shareholders' interest in subsidiaries. This change had no affect on earnings for the six months ended 31 December

#### Review by the independent auditors

The financial information set out herein has been reviewed, but not eudited, by Ernst & Young end KPMG, who have issued an unqualified review report.

#### Interim dividend declaration

Notice is hereby given that interim ordinary dividend No. 100 of 47 cents per ahare and interim N ordinary dividend No. 12 of 47 cents per share have today been declared payable to holders of ordinery end N ordinery sheras, salient dates related to the declaration being as follows:

1996

Last day to register for dividends and for change of address or dividand instructions	Friday, 22 March
Period during which transfer books and registers of mambers will be closed (both days inclusive) to determina which members qualify for the dividends	Saturday, 23 to Friday, 29 March
Currency conversion date for sterling payments to shareholders paid from London	Monday, 1 April
Dividend warrants posted/dividends electronically transferred	Friday, 19 April

The dividands are paid subject to conditions which can be Inspected at the registered office or the office of the London secretaries of the Company.

For and on behalf of the board

B E Hersov Chairman Clive S Menell Deputy Chairman

7 March 1996

Registered office London secretaries Anglovaal House Anglovaal Trustees Limited 56 Main Street 33 Davies Street 2001 Johannesburg London, W1Y 1FN South Africa United Kingdom

Directors: S E Hersov DMS, Hon. LL.D (Chairman), Clive S Menell (Deputy Chairman).

D O Barber, S L Bernstein Hon. LL.O, J J Geldenhuys, J R Hersov, Dr E J Mabuzo, R P Menell, J. C. Robbertze, R.S. Savege, R.T. Swemmer, R.A.O. Wilson



Gengold Limited ("Gengold")

#### **Buffelsfontein Gold Mining** Company Limited

("Buffelsfontein" or "the Company")

**RANDG@LD** 

Randgold & Exploration **Company Limited** 

("Randgold")

BUFFELSFONTEIN GOLD MINES LIMITED

#### **Restructuring of Buffelsfontein** and the listing of BGM

Further to the announcements dated a November 1995 and 16 January 1995, ordinary shareholders of Buttelstontein ("Buttelstontein ordinary shareholders") are advised that the details of the restructuring of Buttelstontein have been agreed upon and are set out

2. The restructuring of Buttelsfontein The restructuring of Buffelsfontein will be effected by

2.1 the sale of all the assets of the Buffelstontein mining division to and the assumption of all the liabilities of the Buffelsfontein mining division by a new company, BGM, in exchange for 11 000 000 ordinary shares in BGM ("BGM shares") in respect of which e fully paid renounceable letter of allocation ("the RLA") will be issued to Buffelsfontein; and

2.2 a scheme of arrangement proposed by BGM between Buffelsfontein and the Buffelsfontein ordinar shareholders ("the scheme") in terms of section 311 of the Companies Act, 1973, as amended, ("the Act"), pursuant to which Buffelsiontein ordinary shares with be converted into redeemable preference shares and redeemed at par plus a premium. The redemption proceeds, which comprise BGM shares, will be distributed to Buffelstontein ordinary shareholders, registered as such on Friday, 19 April 1996 ("the record date"), in the ratio of 1 (one) BGM share for every 1 (one) Buffelstontein ordinary share held on the record clate, pursuant to the renunciation by Buffelsfontein of its rights under the RLA.

Buffelstontein ordinary shareholders previously held their interests in the Buffelstontein mining division via their holdings of Buffelstontein ordinary shares. As a result of the restructuring of Buffelsfontein, they will now hold the same economic interests in the Buffelsfontein mining division through their holdings of BGM shares. As the exchange ratio is 1 (one) BGM share for every 1 (one) Buffelstontein ordinary share, Buffelstontein ordinary shareholders will continue to hold the same number of shares whose earnings and not asset value are not expected to be materially affected by the restructuring. It is anticipated that under the management of Randgold (through First Wesgold Mining (Proprietary) Limited, a wholly owned subsidiary of Randgold ("First Wesgold")), which (consequently the reconstruction of management of management). which focuses on the management of marginal mines such as the Buffelsfontein mine and has developed special skills in this area, the life of the Buffelsfontein mine could very well be extended.

Approval has been granted by the Commissioner for Inland Revenue for the restructuring of Buffelsfontein as described above to be categorised as a rationalisation in terms of section 39 of the Taxetion Laws Amendment Act, 1994 (Act No. 20 of 1994), as amended, and accordingly to be exempt from transfer duties and recoupment tax. UAL Merchant Bank Limited has advised the directors of Buffelstontein that in their opinion the restructuring of Buffelsfontein is fair and reasonable to Buffelsfontein ordinary shareholders.

3. Listings

Subject to the scheme becoming operative, the listings of Buffelsfontein ordinary shares on The Johannesburg Stock Exchange ("the JSE"), the London Stock Exchange ("the LSE") and the Parls Bourse and the Inclusion of Buffelstontein American Depositary Receipts ("ADRs") representing Buffelstontein ordinary shares in NASDAQ will be terminated from the close of business on Friday, 19 April 1996. Buffelsfontein is to be renamed Beatrix Mining Company Limited and will be a wholly owned subsidiary of Beatrix Mines Limited.

Application has been made for a listing of BGM shares on Application has been made for a usuing of brain shallow of the JSE with effect from Monday, 22 April 1996 in order that the interests of the Buffelsiontein ordinary shareholders in the Buffelsiontein mining division will continue to be held directly in a listed company and will in fact be unaffected by the restructuring.

The listing of BGM will be in the Gold - "Klerkedorp" sector of the JSE fists and will be under the abbreviated name

4. Management of BGM

With effect from the date of commencement of the due diligence exercise conducted by Randgold at Ruffelsfontein, being 8 November 1995, the Buffelsfontein mining division has been jointly managed by Gengold and Randgold in terms of a joint consultancy contract. The Beatrix mining division is managed by Gengold. Subsequent to the implementation of the restructuring, First Wesgold will provide management services to BGM in terms of a new management contract.

5. Approvals required

In order for the scheme to become operative, Buffelsfontein ordinary shareholders will be asked to agree to the schema at a scheme meeting to be held at 10:00 (South African time) on Tuesday, 9 April 1996 at 6 Hollard Street, Johannesburg ("the scheme meeting"). Buffelefontein ordinary shareholders and the Buffelt preference shareholder will also be asked to approve resolutions regarding the restructuring at a combined general meeting of Buffelstoniain ordinary shareholders and the Buffelstoniain preference shareholder to be held at 10:15 (South African time) or immediately after the scheme meeting, whichever is the later, at the same venue on the same day ("the general meeting").

The implementation of the restructuring is subject to the fulfillment of, inter alia, the following conditions precedent: - the sale to BGM of the Buffelstontein mining division becoming unconditional;

the scheme being agreed to by a majority representing three-quarters of the votes exercisable by scheme members present and voting either in person or by

- the Supreme Court of South Africa (Witwatersrand Local Division) sanctioning the scheme;

-- the lodging with and registration by the Registrar of Companies of the special resolutions to be proposed at the general meeting in terms of the Act;

 the passing by Buffelsfontein ordinary shareholders and the Buffelsfontein preference shareholder of all the resolutions to be proposed at the general meeting;

- certified copies of the Order of Court sanctioning the scheme being registered by the Registrar of Companies in terms of the Act; and - the granting by the JSE of a listing for BGM chares.

7. Important dates and times Last day to submit proxy forms for the general meeting by 10:15 (South African time) on

Wednesday, 3 April Last day to submit proxy forms for the scheme meeting by 10:00

(South African tima) on Thursday, 4 April Scheme meeting to be held at 10:00 (South African time) on Tuesday, 9 April

General meeting to be held at 10:15 (South African time) or immediately after the scheme meeting, whichever

Tuesday, 9 April Court hearing to sanction scheme Listings of Buffelstontein ordinary shares

on the JSE, the LSE and the Paris Bourse

and the inclusion of Buffelsiontein ADRe in NASDAQ are terminated with effect from the close of business on Friday, 19 April

Record date for participation in the scheme at 16:30 on Operative dete of the scheme

Friday, 19 April Monday, 22 April on the JSE on Monday, 22 April

Any changes to the above dates and times will be published in the press.

Documentation containing details of the restructuring of Buffelsiontein and incorporating an explanatory statement regarding the scheme as well as the proposed pre-listing statement of BGM will be posted to Buffelstontein ordinary shareholders and the Buffelstontein preference shareholder today.

9. BGM share certificates

Buffelsfontein ordinary shareholders, registered as such on the record date, must surrender their documents of title to Suffetslontein ordinary chares to the transfer secretaries of the Company, Optimum Registrars (Proprietary) Limited, 4th Floor, Edura House, 40 Commissioner Street, Johannesburg, 2001 (PO Box 62391, Marshalltown, 2107) in South Africa or Barclaye Registrars, Bourne House, 34 Beckenham Road, Restantian Kest ERS 4TU in the United Kreeders (The Beckenham, Kent, BR3 4TU in the United Kingdom ("the transfer secretaries"), in order to receive BGM share certificates. Buffelsfontein ordinary share certificates will no longer be good for delivery from Monday, 22 April 1996 ("the operative date").

Buffetsfontein ordinary shareholders may choose to surrender their documents of title prior to the echeme and general meetings and such documents of title will be held in trust by the transfer secretaries pending the agreement of shareholders to the scheme and the passing of the resolutions to be proposed at the general meeting. Should the scheme become operative, BGM share certificates will be posted to Buffelsfontein ordinary shareholders within 7 days of the operative date or within 7 days of receipt by the transfer secretaries of the relevant documents of title, whichever is the later date.

Johannesburg 8 March 1996

Merchant bank



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Attorneys to Buffelsfortein

shareholders of Buffelsfontein

RAND MERCHANT BANK

LIMITED

Adviser to the ordinary

Merchant Bank Limited (Reg No 55/03181/06)

Sponsoring broker to BGM

Bowman

Attorneys to BGM

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#### THE PROPERTY MARKET

# A global investor's progress

husiness, best practised hy those with extensive local knowledge and contacts. Rodamco, the Dutch property company, is trying to prove conventional wisdom wrong by operating on a global scale.

Following rapid expansion over the past three years, the company's investment portfolio is now valued at about F18hn (\$4.8hn), with assets spread across western Europe, North America and Asia.

Mr Andrew Walker, property analyst at Paribas Capital Mar-kets, says: With other pron-erty companies reducing their spread of assets worldwide. Rodamco is now the only truly international liquid property company. The development

Rodamco into a global investor has not been entirely smooth since its creation in 1979. Progress in the early years was slow as the Robeco Gronp, which had hitherto specialised in honds and equities. assembled a team of property

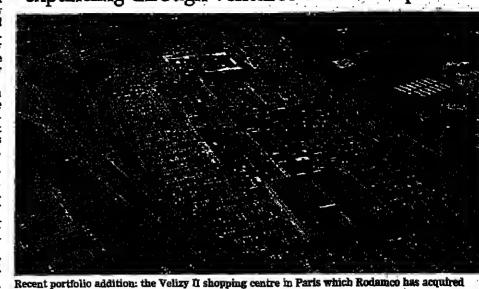
An extensive development programme planned in the late 1980s left Rodamco with empty huildings at a time of very weak tenant demand. The darkest hour came in 1990, when Rodamco was forced to abandon its open-ended structure hecause so many investors were withdrawing

However, the mid-1990s finds Rodamco in a confident mood. Strategic direction has changed, with less emphasis on development and an increased weighting in favour of retail property. About 60 per cent of the portfolio is now in retail.

The company has also become an active participant in the emerging markets of east Asia. It aims to have one quarter of its portfolio invested in these areas and already has Fl 1.2hn committed to the region, from Australia to Singapore to Thailand,

The fruits of this eastward expansion were evident from this week's financial results. Rodamco's European properties declined in value by 1.1 per cent during 1995; its US properties increased in value by only 1.4 per cent; while its Pacific assets advanced by 6.4 per But Rodamco is not only the cycle, usually to the

Simon London on a Dutch group's strategy of expanding through ventures with local partners



expanding in Asia During 1994 and 1995, the company invested a net F11.4hm in Europe. Big shopping centres have been favoured targets, with acquisitions in France, Spain and Germany.

Expansion has been funded partly with debt, reversing a long-standing policy of not gearing shareholders funds. A recent \$500m hond issue, bringing gearing to 14 per cent. underlined this change of

Yet for all its corporate trap-pings, Rodamco retains the tax advantages of a fund. Its tax charge is little more than 2 per cent, which makes it a good vehicle for Dutch pension funds - many of which ara switching out of direct ownership of buildings.

"We will never be a highly leveraged company. It is not what the shareholders want," says Mr Wim Dijkema, chief financial officer.

This week's figures were a mixed bag. Nat profit declined marginally, reflecting the adverse impact on investment income of lower interest rates. The acid test of Rodamco's international strategy is whether it can keep pace, in the long term, with investors in each local

Too often in recent history, cross-horder investors have ended up buying the wrong buildings at the wrong point in

delight of their local

Rodamco's recipe avoiding similar pitfalls is to use joint ventures with established local partners combined with a network of overseas

"We invest alongside firstclass local partners, with equal risk-sharing wherever possible. We also use our local offices as our eyes and ears," says Mr

ne advantage of this approach is that Rodamco itself has remained a relatively small organisation. Today it employs 140 people, including administrative staff. The potential risk is that Rodamco does not have 100 per cent control over many of its assats, especially in North America and Asia. This could be dangerous unless relation-

Rodamco believes it can outperform purely local investors by taking an overview of world markets and allocating capital where the growth prospects are brightest.

The company benchmarks for each country, demanding an investment return of at least 100 hasis points - and usually much more - ahove government bond yields. Each investment is reviewed annu-

ally to see whether it is likely exceed the benchmark which has haen set. Investments which do not pass the test are sold. For example, Rodamco has sold two of its office investments in Germany over the past year, taking the view that property yields are too low to deliver the required premium over

government bonds. But in spite of its internaco's shareholders remain almost exclusively Dutch. This is something which will have to change if the company has

truly global ambitions. The obvious answer is to list the shares of Rodamco NV, the main holding company, on overseas stock markets. The company's decentralised structure may also allow for a series of sector or country funds which could be listed separately from the holding com-

ships with partners are Rodamco Retail Nederland maintained at a wholly cordial which was launched two years ago and is listed in Amsterdam, could point the way for ward in this regard.

The launch of further specialist funds would please investors who remain sceptical about the ability of any property company to manage a global portfolio. Meanwhile shares in the

holding company would he available for fund managers who, like Rodamco, want property exposure worldwide.

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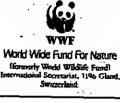
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project . has resulted. ia over 2 hondred fed ponds being built in the Iran Jaya ramitores The fish ponds provide a much perded, reliable source of encounand food for the local community They also produce an invaluable by-product; a reason for the villager to take care of the local rate forest The pends require a supply of clear tresh water. This is only available roots of the neighbouring wees are kept hence. Which gave WWF good reason to provide plant and concrete for the ponds, and fish to stock them outs.

important to motivate by physical suple than by just giving advice. WWF agricultural extension workers beloed to construct ponds. Now an entire runs the fish pond ргодтаживо

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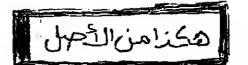
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#### German/Italian focus

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For further details, contact Ms Daphne Venturas on +352 4379 3438.

Qualifications: PhD degree in economics with a strong quantitative background. The ability to work in a team and to tight deadlines is required. Good writing and presentation skills are essential. The suitable candidate would be recruited at a junior level if he/she has no professional experience or at a more senior level if he/she has acquired such experience. Languages: Perfect knowledge of English or French and good knowledge of the other. Working knowledge of other Community languages would be an advantage.

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Applicants, who must be nationals of a Member Country of the European Union, are invited to send their curriculum virae, in English or French, together with a letter and photograph, quoting the appropriate reference, to: EUROPEAN INVESTMENT BANK, Recruitment Division (Ref. El 9610), L-2950 LUXEMBOURG.

Face +352 4379 2545.

Applications will be treated in the strictest confidence and will not be returned.

The Bank regrets that it can only acknowledge receipt of those applications which meet the requirements for this position.

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To epply, please send your CV including details of your current remuneration to:

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Please ensure that your details arrive no later than March 29, 1996

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**MORGAN STANLEY** 



JOBS: Technology is driving convergence between secretarial and managerial roles

Very soon a man appears - a technician. There is a slight chance it could be a woman but it is almost always a man. He is wearing a shirt and tie and carrying a case in which he has screwdrivers and pliers. He asks you some questions rather like a doctor asking a patient where it hurts.

You and your terminal are completely in his hands. He carries out the repair and disappears into that mysterious place where technicians live. So where does he fit into the scheme of things? Is he a

worker or a manager? Professor Stephen Barley of Stanford University says in a naw paper. The New World of Work, published by the British-North American Committee, that we have become conditioned to "western images of work rooted in several fundamental polarities: mental/manual, clean/dirty, educated/uneducated, white collar/blue

collar. manager/worker". "The first and last term of "anchors the upper and lower end of a system of status and

prestige. Our images are confused by the computer technician who carries tools like a manual worker but wears a tie like a manager and talks and thinks like the specialist he is.

Is the technician, along with

the professional, about to inherit the Earth? If they are. there seems to be little evidence of company managements allowing it to happen. Few managements appear to possess technical expertise in computer systems, yet almost all are making decisions about installing or upgrading computer systems in their busi-How long can this con-

Barley argues that the job of technician, traditionally a humble role not highly rewarded, is growing increasingly important across the globe with the expansion of science and technology. He quotes research by the US science historian, Derek J. de Solla Price, into the exponential expansion of scientific knowledge since the 17th century. Price observed that 90 per cent of all scientists who have Towards new images of work

entering a new industrial age which is fundamentally altering the organisation of work. As previous columns have noted, it is a controversial area lacking strong empirical evi-

ome academics have criticised such predictions, arguing that they are often too influenced by trips to Silicon Valley and anecdotal experience. That said, there can be little argument that computers are having an everincreasing influence on our lives. The systems which run them are attracting an army of skilled, often self-employed people, whose terms are either negotiated individually or by a

sourcing agency. Jobs such as programmer. systems analyst, operations researcher, computer operator and computer repair technician are among the fastest growing, says Barley, who

ever lived are alive today.

Barley is joining those future rologists who believe we are vide employment for 2.3m peomanagers are technically ple, or L6 per cent of its labour force, by the millennium.

He discusses their impact on managerial and secretarial jobs, suggesting that much management will take on a co-ordinating role hetween teams of professionals. A study of secretaries at Cornell University found that the spread of personal computers was changing the nature of a secretarial job into that of an administrative or research assistant.

In those circumstances, it may be perceived that the definitions of secretarial and management work are beginning to merge, yet there remains, in most cases, a large gulf between the reward, status and Barley predicts that the tech-

qualifications for the two jobs. nological revolution will produce a more horizontal division of labour, with significant equences for management. He writes: "Management's tra-

trained, their claims to be arbiters of technical issues will ring increasingly hollow to employees. Preliminary research suggests that technical workers widely believe

executives to be out of touch

with the work of the organisations they head." Barley adds: "The likelihood is that managers, unable to make knowledgeable decisions autocratically, will find them-selves relegated to the important but less heady role of coordination "

Having said this, he does not deny that managerial hierar-chy and technical expertise can work hand in hand, citing the balance achieved by the military.

His observations do not take account of the spread of technical work, particularly of com-puter data processing, to the emerging nations of Asia. The mobility of much computer work, which can be transmitworld, is bound to have an impact on labour costs, while the ability to skills-source globally will surely remain in the domain of management.

Barley argues, nevertheless, that schools and colleges may need to re-orient the career aspirations of children, upgrading the importance of a technical career. The New World of Work is pub-

lished by British-North American Research Association (UK), Grospenor Gardens House, 35-37 Grosvenor Gardens, London SW1W OBS, tel 0171 828 6644, price £10. Copies in the US can be obtained from the National Planning Institution, tel 202 884 7623, price \$15.

#### Foreign climes

The prospect of a foreign assignment is not only something to which many employees aspire, it is increasingly viewed as an essential ingredient in any career path towards

But that foreign posting, when it comes along, may not be as attractive as in the mind'a eye. Before accepting it. it would be worthwhile examining whether your prospective

producing the overall package. Many companies do accent that assignments can offer variable employment and hving conditions and will adjust their reward packages or location allowances accordingly. They may take an ad hoc view or use consultants' advice or do both.

working conditions have been taken into consideration when

ECA International produces a ranking system which recognises that different nationalities have different views of various expatriate assignments. It awards points for such criteria as climate, health, language and culture, goods and services, isolation, aocial network and leisure, housing and education, personal safety and socio-political tensions.

These rank locations into six categories, starting with rank A for the most attractive and F for the least attractive location. Among western European expatriates, the postings attracting the least hardship tend to be in their own Euro-pean neighbourhood, with the addition of the US (New York) Australia, New Zealand and

the Netherlands Antilles. Hong Kong, Malaysia, Singa pore and some of the Gulf States are in category B. Duhai gets the same ranking but its neighbouring emirate. Abu Dhabi, is in the C list with Japan, a number of central European countries such as Hungary and the Czech Republic, and some South American and African nations such as Chile and Swaziland.

India, Latvis, Turkey and Cuba are among a long list of countries in category D. while China, Pakistan, Iran. Uganda are in category E. The last ranking, F, is reserved for just four countries: Algerla, Angola, Rwanda and Zaire.

Countries which have changed rankings in the past year due to deteriorating conditions include Japan, Bulgaria, Malawi, Russia, Venezuala and Zaire. Those that improved their ranking are Kuwait, Netherlands Antilles, Peru and Sudan. Report available to ECA sub-

scribers, tel 0171 351 5000. Richard Donkin

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#### London

Our Client, a highly regarded US Bank, is currently seeking to recruit an experienced trader with previous Fund Management and Proprietary Trading skills in both Fixed Income and Currency management. The successful applicant will have experience in the following global instruments with an emphasis on the Canadian marketplace:

- Options
- Futures Swaps
- Credit Products

They will also have experience in the use of these instruments in the context of fixed income

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Interested candidates should write to Gavin Starling at Michael Page City, enclosing an up-to-date CV to Page House, 39-41 Parker Street, London WC2B 5LH



#### £ Excellent

trading floor environment with a skill set that is strong in negotiation and analysis. In addition, they will be fluent in both French and Spanish. SFA and IMRO registration is required.

quoting reference 279621.

## JUNIOR ANALYST

#### JUNIOR TRADER

The firm is a London-based unit of one of tha largest and most prestigious US investment management groups. Funds managed in London ara invested in all of the major European markets on behalf of institutional/corporate clients. As a result of growth and expansion, we now seek to appoint two additional professionals to our research and investment team. Compatitive salary and benefits.

#### JUNIOR EUROPEAN ANALYST

#### The Role

- Balance sheet, profit & loss, cash flow statement, and financial
- Database screening, validity checking, and industry analysis
- Prepare detailed analysis on companies through the writing of summary memos on companies

The Qualifications

#### JUNIOR TRADER

- The Role Trading function = following the orders given by the Portlolio
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Evaluating the insurance risk of a wide range of product and marketing initiatives throughout the UK, Europe and Asia.

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- Assessing risk issues as part of due diligence teams in new acquisition activity.

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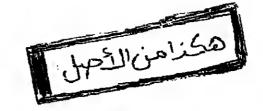
- Considerable Personal Lines insurance experience with particular emphasis in non-life products in the UK and/or Europe.
- Numerate, analytical and able to demonstrate a successful background in statistics, finance or actuarial
- Sound understanding of systems and databases in order to utilise appropriate information for modelling purposes.
- Commercially astute, a proven negotiator, with practical business experience gained with an established financial Institution.
- High energy team player.
- Keen to work in a complex, dynamic, performance related

THE WAY

Richard Donk

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Candidate Specification

Age: Academic Ideally late 20's to early 30's

Qualifications:

A good degree in Economics

Previous Experience:

Ideally 5 years as a Fixed Income Strategist, within a trading room environment and a minimum 2 years spent concentrating on Germany or France. Should have prior experience of presenting to client accounts.

Character

Must be able to apply academic strengths rigorously within a market environment. Must be e fluent communicator in both written and oral form. Must be self-assured and able to justify views, whilst contributing fully to the team ethos.

Must be a fluent german/french speaker

As a specialist in the field of Economics applied to Fixed Income Sales and Trading, candidates will be participating in and benefiting from the bank's growth and global ambitions. The company, which recognises that its employees are its most important resource, offers a competitive base salary, a potentially excellent bonus and the usual generous package of benefits.

Interested candidates should write to Andrew Stewart, at BBM Selection, enclosing a full CV. including contact telephone numbers. All applications will be treated in the strictest confidence.

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Please send full CV to Douglas Sharf, Solomon Page Group Ltd, 1140 Avenue of the Americas, 14th Floor, New York, NY10036 Tel +1 212 764 9200 Fax +1 212 944 8737



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interested candidates should send a CV and covering letter to Samantha Pollock, Office of Development, Morgan Stanley UK Group, 25 Cabot Square, Canary Wharf, London E14 4QA. Applications should be clearly marked 'Ref. Editor/Research' and should arrive no later than March 15, 1996.

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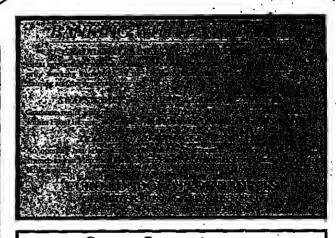
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organised. Potential for further development.

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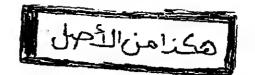
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Liz Claiborne Inc. is a US-based designer and marketer of an extensive range of women's and men's apparel with current worldwide revenues exceeding \$2 billion. The company's principal lines are generally considered to be designer fashion, but at a price which offers its customers umusually high quality and value. Liz Claiborne Inc. has now formulated an ambitious strategy to dramatically increase its market share in Europe through an expansion of its product ranges and by further penetration into European markets. An exceptional Director of Finance and Administration is now sought as a member of the front line management team, to work with the Head of European Operations, the General Managers of Sales and Merchandising and with other key functions to spearhead and manage this new European initiative.

Date A Sociole

Richard Donle

For Location

s scale

の発展を対象のでは、これ

- Report to the Head of European Operations with functional dotted line to the US.
- Overall responsibility for financial and information systems
- Assist the executive team with the development of the planning cycle; analyse and evaluate a wide range of business propositions.
- Manage, motivate and develop financial management and administrative staff.
- Lead the IT development programme.

Please send your CV with current salary details to:

Prior experience in retail, distribution or wholesaling, ideally in apparel. An approachable, hands-on team player with excellent communication

ur CV with current salary details to:

Seoffrey Mather, K/F Associates.

252 Regent Street, London W IR 6HL, quoting ref: 5980/B, alternatively by e-mail to cv@kfaetrope.com

Internet Home Page: http://www.kfaeurope.com/kfaeurope/

The Requirements

K/F ASSOCIATES

#### FINANCIAL CONTROLLER

#### London

c.f.45,000 + Car + Benefits

This position represents an unparalleled opportunity within the trading operation of a prestigious international group. As a newly created role there is strong potential for career development and

#### THE COMPANY

- UK subsidiary of a worldwide trading operation ■ Part of a \$1.5 billion turnover US industrial
- Leading trader of precious metals expanding inco
- base metals Extensive industrial client base
- Strong performer with consistent growth in turnover
- Entrepreneurial business style; dynamic and fast moving environment

#### THE PERSON

- Graduate ACA/CIMA/ACCA with at least 4 years pge ■ Age indicator 30-35
- Commercially driven with exceptional communication skills
- Proven track record of achievement to date
- Exposure to international trading environment from either commerce or practice
- Knowledge of SFA regulatory requirements would be advantageous
- Systems literate

#### THE ROLE

- Reporting to the FD, your brief will be to maximise performance through cootinual risk analysis and strong financial control
- Interfacing with trading and operations staff, you will
- assure the provision of vital financial information
- Commercial analysis and strategic review ■ Improvement and enhancement of reporting
- processes
- Advisor on SFA compliance work
- Completion of statutory and tax reporting requirements

Please contact our advising consultants Sharmila Sharon Parekh or James Heath at Executive Match oo 0171 872 5544, or write enclosing your CV quoting reference ]/409 to them at:

**EXECUTIVE MATCH** 1 Northumberland Avenue Trafalgar Square, London WC2N 5BW

(Fax: 0171 753 2745)



# Finance Director

#### Isle of Man

Our client is an autonomous subsidiary of a major financial services organisation with an enviable market position and significant plans for future development. In order to support these strategies, they seek to strengthen their management team through the appointment of a high calibre Finance Director.

Reporting to the Managing Director, you will assume full responsibility for Finance, Actuarial, Legal and Human Resources, managing a team of around 40 staff. Specific objectives include the development and implementation of a HR strategy that is fundamental to the success of the business. As a key member of a closely knit management team, you will be expected to provide strong financial leadership and have a significant influence on the future of the business.

c £55,000 + Benefits

A professionally qualified accountant and a European national. English

A clear, successful track record as a Financial Controller or Financial

Experience in a US multinational with an understanding of US GAAP.

is essential and fluency in other European languages would be useful.

Director within an independent business or a stand alone subsidiary of

Candidates, aged 35-45, will be qualified accountants with a proven track record of achievement having operated at a senior level influencing and delivering business strategy, preferably with experience of entering new markets and product launches. Essential personal qualities include outstanding communication skills, strong personal presence and maturity along with a tough minded approach to business control.

A comprehensive relocation package will be available if necessary and it should be noted that residents of the Isle of Man enjoy a more favourable tax regime.

Interested candidates should forward a comprehensive curriculum vitae to Stepben Banks ACMA, Michael Page Finance, Clarendon House, 81 Mosley Street, Manchester M2 3LQ or fax to 0161 236 6961 quoting reference 277202.

Michael Page Finance
Specialists in Financial Recruitment
London Bristol Birmingham Edinburgh Glasgow Leatherhead Leeds Muidenhead Manchester Nottingham St Albans & Worldwide

#### **Director of Finance**

'Shaping and underpinning a successful growth strategy' London ♦ Around £80,000 plus excellent benefits

the management consultancy arm of one of the world's most prestigious and leading professional services firms is enjoying heady growth and is targeted for impressive expansion during the course of the next three years. Building upon their reputation for excellence they will continue to expand their market share by winning and delivering the highest quality services in their chosen market sectors. The newly created role of Director of Finance reports to the Executive Committee and is a member of the Senior Management Team.

Broad accountability exists which encompasses strategy development and business planning processes combined with the assertion of firm operational control. This is an intellectually challenging environment which demands quick, yet effective thinking combined with a great capacity for work.

The successful candidate (likely to be aged between 35-45 years) must be able to demonstrate experience of operating as a financially responsible business manager at Board level in a growing services company with an annual turnover exceeding

Yau must also demonstrate:

- academic and professional qualification achievement
- shorp business focus and commercial iaclination record in developing a business through rapid growth and change
- goal orientation and the will to succeed
- . O positive personality, excellent communication skills and o stroog intellect
- creative leadership with business maturity

This is a high visibility role which will provide a superb springboard for further career advancement.

To be considered for this position, please send your CV to our Advising Consultant, Marion Radford at CTA International Search and Selection, Staverton House, 3-5 Easthampstead Road, Wokingham, Berkshire RG-10 2EH, Tel: 01734 771100 Fax: 01734 771223, quoting reference: MR/1080.

Search & Selection

# **Director of Finance**

#### **Healthcare Sector**

£55-60,000 + Benefits

**East Midlands** 

Board level position with responsibility for leading customerfocused finance function in demanding environment.

#### THE TRUST

- ◆ Well established, highly regarded NHS Trust. Over
- 100m annual income, c.1300 beds.

  Wide-ranging, elinical healthcare services provider. Centre of excellence in teaching and academic research. Attractive campus. Professional, friendly environment. Forward thinking management team.
- THE POSITION Report to Chief Executive. Bring clarity and leadership to finance function. Contribute to corporate
- policy and atrategy. · Improve cost-effectiveness, service levels and competitiveness. Review and improve operating
- Build strong working relationships with clinicians. Provide advice. Add value.
- QUALIFICATIONS ◆ Accountancy qualification. Probably a graduate. Senior level experience gained in complex £50+ million organisation in NHS, public or private sector. Rigorous financial technique with customer-oriented

approach. Able to establish credibility at all levels.

Exceptional listening and communication skills. Team player. Resourceful, can work effectively under pressure. Sound judgement. Ability to prioritise issues and deliver results.

Please send full cv, stating salary, ref Bl60205, to NBS, Berwick House, 35 Livery Street, Birmingham B3 2PB





gan 0121 233 4656 \* London 0171 493 6392 Aberdeen • Birmingham • Bristol • City Edinburgh = Glasgow • Leeds = London Manchester • Slough • Madrid • Paris

c.£60,000 package

+ benefits

World Class Manufacturing

M3 Corridor

#### Finance Director

Challenging remit within o profitable £20m turnover international market-leading business which operates in a nuerging terms. When the provide of the UK's most respected and successful quoted electronics and highly autonomous fashion within one of the UK's most respected and successful quoted electronics and highly autonomous fashion within one of the UK's most respected and successful quoted electronics and highly autonomous fashion of the UK's most respected and successful quoted electronics and highly autonomous fashion within one of the UK's most respected and successful quoted electronics and highly autonomous fashion within one of the UK's most respected and successful quoted electronics and highly autonomous fashion within one of the UK's most respected and successful quoted electronics and highly autonomous fashion within one of the UK's most respected and successful quoted electronics and negligible and successful quoted electronics and respected and successful quoted electronics. to ensure that an ambitious but realistic international expansion programme is effectively delivered.

Selector Europe

Spencer Smart

- Reporting to the MD, providing an authoritative and timely financial management and control service, supported by an established team, to drive cost reduction programmes and facilitate planned international growth.
- Developing and leading the accounts teams, both in the UK and overseas, ensuring tight group reporting is maintained whilst implementing a new fully integrated system.
- Progressively contributing to strategic management, evaluating new business opportunities and the integration of potential acquisitions.

Leeds 0113 2307774

London 0171 493 1238 Manchester 0161 499 1700

#### THE QUALIFICATIONS

- Robust and energetic accountant, aged 30+ with first-class costing, management reporting and IT skills honed in an international worldclass manufacturer
- Ambitious and tenacious leader with strong interpersonal skills. Team player with affinity to bespoke high-quality manufacturing processes.
- Disciplined analyst and negotiator able to evaluate business development opportunities and allocate resources. Capable of assuming a broader management role in due course.

oston Scientific is a worldwide developer, manufacturer and marketer of medical devices. The Company's products are marketer of medical devices. The company of marketer of medical used in a broad range of minimally interventional medical

As a result of new acquisitions and the broadening and consolidation of existing franchises, we have changed ourselves into a truly global enterprise, strengthening our financial position (worldwide turnover exceeding US\$ 1 billion) and retaining our focus on our customers.

At our European Haadquarters near Paris, we now need an exceptional Financial Planning and Analysis Manager, In this newly created position you will be reporting to the Vice President of Finance, Europe and work in close collaboration with the Vice President and Marketing Director of SciMed (our Cardiology Division). You will take responsibility for the financial planning, budget forecasts and analysis of the group's European activities and the preparation of the annual budget. Key activities will include the preparation of monthly business reports for each country and the whole of Europe, analysing and interpreting operating variances, investment analysis and coordinating monthly forecasts. Additionally, you will undertake a number of specific financial analyses.

Finally, you will prepare presentation schedules for executive meetings and take a crucial part in the decisions and recommendations relating FINANCIAL PLANNING & ANALYSIS MANAGER Paris

to price setting and the allocation and forecasting of resources.

Ideally you will be a graduate, qualified Accountant or MBA with 3-5 years' minimum post-qualification experience gained within a multinational environment, preferably in healthcare, manufacturing or a high-technology environment.

Fluent in a second European language, you should have good written and oral communication skills and be PC literate. Analytical, outgoing and articulate, you have a hands-on approach and show initiative, adaptability and resourcefulness.

Please send your career details, quoting ref: KFF6/95150, to Boston Sciantific Corporation, Immeuble Vision Défense, 91 Boulevard National, F-92257 la Garanne Colombes, France. Alternatively you can fax your details to us on (00 33 1) 46 49 66 99.



#### FINANCE DIRECTOR

Exciting Profitable Growth

Our client, a profitable and rapidly growing company with a current turnover c£40m, as well as a well-respected name in its highly competitive market, oow seeks to make this key appointment. Specific responsibilities will include:

Central London

c£65,000, Car, Benefits

Effective management and development of all aspects of the finance function.

Practical input on day-to-day operational activities.

Commercial analysis and advice to assist in driving the business forward.

Staff leadership and motivation.

Commercial skills and personal qualities are the essential ingredients for the qualified accountant, with a broad financial background, to succeed in this role. In addition to strong technical knowledge you must demonstrate a truly common sense approach to business analysis and development. You must possess a good track of real achievement and cootribution and be personally credible to your peer group as well as to your staff. Likewise you must demonstrate realistic entrepreneurial flair in addition to an ability to isolate key, immediate issues. The challenge of the role is substantial, varied and demanding, but the opportunity and potential are

Interested candidates should write with full CV, quoting current rewards package, to Karen Wilson, Hoggett Bowers, 7-9 Bream's Buildings, Chancery Lane, London EC4A 1DY, Tel: 0171 430 9000. Fax: 0171 405 5995 quoting ref. HKW/16143/FT.

Hoggett Bowers



# Outstanding Opportunities in European Corporate Finance

Highly Attractive Package

UBS is one of the world's largest banks and is a growing force in integrated investment banking. As one of only three AAA-rated financial institutions in the world and the largest Swiss Bank, we are strong in corporate finance, a dominant European equity house, and one of the top lead managers on the issuance of bonds, equities and international syndicated loans. UBS is now poised to realise its objective of becoming a market leader in global investment banking and to do this we must attract and develop the very best people.

Consistently ranked as a top European adviser, UBS offers strategic and tactical advice on mergers, acquisitions and capital raising. Recent high profile transactions include the Forte defence, Preussag's successful bid for Elco and leading the adidas, Merck and Clariant IPOs. Increasing business volumes have resulted in a requirement for a number of talented individuals to join our European Corporate Finance Division.

Candidates will fall into one of the following categories:

■ Recently qualified ACAs, MBAs from leading business schools, strategy consultants or graduates from competitor institutions with 2-3 years' corporate finance transaction experience;

■ Individuals with the above professional qualifications or backgrounds, and an additional 2-3 years' transaction experience gained in either a rival institution or strategy consultancy.

At both levels, applications are also invited from individuals working within the analytical or strategic functions of Blue Chip'/Multinational eompanies with emphasis on the following sectors: telecommunications, financial institutions, electrical utilities, chemicals, oil and gas, pharmaceuticals, paper and packaging, automotive engineering, botels and leisure, transport and consumer goods.

All applicants should exhibit strong interpersonal skills, academic excellence, commercial acumen and an entrepreneurial spirit.

European language skills will be advantageous.

Successful candidates will join a meritocratic environment committed to further training, individual development and long-term career planning. Interested applicants should forward a CV in the strictest confidence to Guy Townsend or Brian Hamill at the address below, quoting reference GT 2187. All direct responses will be forwarded to:

Guy Townsend/Brian Hamill 103-105 Jermyn Street St James's London SW1Y 6EE



An Exceptional Strategic Opportunity with a world class consumer goods company

# Corporate Finance Manager

#### London Package to £90,000

PepsiCo is one of the world's most successful consumer products companies. With 471,000 employees in more than 175 countries, the corporation is an international leader in beverages, the world's largest

producer of salty snack foods and the world's largest operator of quick ervice restaurants. The company has continued to aggressively expand its global businesses through a mixture of organic growth and acquisitio

Recent internal promotion has created the need for an exceptional individual to join the International Corporate Finance department, based in London and responsible for Europe, the Middle East and Africa. Reporting to the team Director and working within a high calibre professional function, the successful candidate will be responsible for managing the financing of a number of PepsiCo's international operations. Specifically this will include:

- Working closely with operational management and area CEOs/FDs on major acquisition and funding strategies.
- Constantly interacting with group Tax, Legal and Accounting functions in addition to external banks/advisors.
- Evaluating, developing and funding major internal investments.
- Strategically reviewing country operations and recommending structural changes where necessary.
- Working closely with divisions to increase profitability through improved efficiency in financial transactions.





This opportunity will appeal to a highly commercial ACA, MBA or financially orientated generalist (aged 28-35) with 3-4 years relevant experience in a major multi-national corporation. Previous exposure to complex treasury and taxation (US and International) functions is highly desirable. Strong leadership and communication skills are essential as is the ability to manage high calibre cross functional teams on significant International projects.

The rewards include an exceptional benefits package comprising attractive basic salary, high bonus, company car allowance, and generous share option scheme. In addition, the opportunity to develop a 'fast track' career is unrivalled in what is a

interested applicants should write, enclosing a brief resumé, quoting reference BH2362, to our retained consultants, Brian Hamill or Robert Walker at Walker Hamill Executive Selection, 103-105 Jermyn Street, London SWIY 6EE, Tel: 0171 839 4444. Fax: 0171 839 5857. Any applications made directly to PepsiCo will be forwarded to



**UK Financial Controller** 

#### **TECHNIP**

# Senior Project

■ THE POSITION : You will be responsible for th accounting, fiscal and administrative control of a variety major overseas engineering projects, some of them above a billion French Francs. The function involves operation

■ THE CANDIDATE : A University graduate and recently qualified accommons (ACA, CIMA...), you have acquired some three to five years experience within a major audit firm or the accomming function of an intermainnal group. Experience of project accomming and a good knowledge of Francis will be an advantage. Priority will be given to internationally-minded candidates who are mobile geographically for a subsequent

■ Interested candidates should write to Thierry MAGEUX quoting reference 2985/TMF at NORMAN PARSONS, 6 rue Faul Baudry, 75008 Parts FRANCE, or by fax on (33.1) 42 89 09 85.

Norman Parsons

property managers, its software package. Adminestate, is recogn one of the world's top products of its kind. The company is based in the North East of England and has offices in Sydney, Australia. As a result of further expansion several key staff are required from April 1996. These

Aged 35 plus, you will have extensive experience of property management, investment and finance gained at senior level within e large property owning or managing organisation, allowing you to understand our client's strategic business objectives while also having insight into the dey to dey operational issues which affect that

Reporting to our Managing Director, you will play a key role in the management and development of the business and can expect to be

Your communication skills will allow you to present our products and services in e straight forward manner to directors and senior managers of the largest property owning organisations. Experience in property rel accounting and portfolio management would be highly valued.

The position is based in our offices in the North East of England and will

Mr George Perfect Byline Group Conquest House Durham DL16 6JF

#### BBC

#### Ambitious Finance Professionals

BBC Worldwide Publishing distributes BBC Finance Managers programmes and other intellectual property in all international publishing markets. including magazines, home video, books, audio and multimedia. Turnover is in excess of \$200 million and growing. Three opportunities have now arisen for ambitious. commercially minded, qualified eccountants to contribute to the success of the company's growth strategy. Opportunities for longer term career development are good.

To succeed in these positions, you will need to have excellent analytical skills. commercial awareness and the ability to communicate with and win the confidence of managers from all disciplines. You will also have good spreadsheet and other PC skills and a rigorous, questioning approach.

New Media & Home Video

Salary c. \$35,000 p.a. plus bonus Reporting to the Finance and Commercia Director but working closely alongside the Directors of New Media and Consumer Publishing respectively, the Finance Managers will be responsible for providing management accounting, commercial support and financial analysis to their es, in particular:

analysing new investments and business opportunities, including deal support. interpreting and making key decisions

- on the management accounts.

  presenting budgets and forecasts.
- advising on working capital manage-
- analysing product and area profitability.
- managing royalty account

#### Management Accountant

Salary c. \$30,000 p.a. plus bonus Reporting to and working closely with the Finance and Commercial Director, the member of the finance management team. analysing and improving the quality of

(Ref: 21274/F)

Interested candidates should send their C.V and a covering letter (stating current salary) indicating which position they are seeking (quote appropriate ref.) to Paula Hornby, BBC Worldwide Publishing, Room A2078, Woodlands, 80 Wood Lane London W12 OTT WORKING FOR EQUALITY OF OPPORTUNITY

International Group with a substantial presence in Russia and expanding business activities in a number of countries in the field of food operations,

#### DEPUTY FINANCE DIRECTOR

construction materials, real estate and project development urgently seeks a motivated

individual for the following challenging position:

#### (Prospects of Early Promotion to Finance Director) Based in Moscow and Helsinki

#### Profile: MBA and/or qualified Accountant

Age: 34 years and older

- Expatriate (preferably with knowledge of Russian language) or Russian native with excellent English and a oumber of years experience in a western firm.
- Qualifications and Experience should permit the candidate to formulate and manage the Financial Strategy of the Company within the frame of the Corporate Commercial Strategy. Develop the financial/accounting department, automated operating system, organize and supervise the accounting department O&M and systems
- Must be able to make an immediate contribution to the commercial strategy and development of the Group.
- Leadership and communications skills, with the ability to participate in high level meetings/negotiz Experience in Food trade and distribution would be an advantage.

This is a demanding role and the ideal candidate will have a proven track record and should be able to demonstrate the experience and ability to develop a Finance Function through a period of growth and changing

Knowledge of Russian Accounting Systems an advantage.

An extremely attractive package will be offered to the selected candidate.

Write to Box A5295, Financial Times, One Southwark Bridge, London SE1 9HL

Management Accountant will be a key Working on several projects at a time, the work will be very varied and consistently to tight timetables. Responsibilities will

management information., conducting financial analyses across the whole of the BBC Worldwide Publishing

- co-ordinating the budgeting and plan-
- performance improvement review
- (Ref. 21275/F)

carrying out ad hoc investigations and

**APPOINTMENTS** 

ADVERTISING:

appears in the UK

edition every

Wednesday &

and in the international

edition every Friday

For further information

please call.

Andrew Skarzynski

44 0171 873 4054

Toby Finden-Crofts on

+44 0171 873 3456

Thursday

#### Our client is a major oil pipeline group controlling the domestic and export transport of oil within and from Russia. Their UK operation, based in London, facilitates the procurement of vital equipment through leasing and on-leasing to maintain the integrity of the pipeline network, Item values can range from several £100,000 to over £100 million, covering specialist and non-specialist equipment.

As Financial Controller and part of a small London team, you will report to the UK Chief Executive fulfilling the role as 'number two' in the business, assisting in the development of the London office and operation. You will provide the Chief Executive with full financial support. The role is hands-on and will cover the establishment of computer systems and financial controls, periodic and statutory reporting, financial planning, raising credit, taxation and all aspects of financial reporting for leases and associated transactions. There will be considerable flaison with other group operations in Moscow and elsewhere as well as with banks, financial consultants and other

#### Sentral London £45,000 - £55,000

To apply for this role, you should be a qualified accountant with considerable big ticket leasing experience. Cross-border leasing experience, trade finance experience, some ability in the Russian language or work experience in Russia would be an advantage.

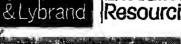
You should be a commercial individual, able to take decisions and to work in a small team, and deal with and understand different cultures. You are likely to be aged 39 to 48. This is an excellent, demanding and wide-ranging commercial, financial management role in an international group.

To apply or find out more, please forward your CV to:

Mark Masson CA at GMS, Goodman Masson Shaw, Crusader House, 145-157 St John Street, London EC1V 4QJ.

2 0171 336 7711 or Fax your CV on: 0171 336 7799

Executive Resourcing



This \$120m turnover private group is both progressive and a highly successful market leader in premium chilled food manufacturing and distribution, it possesses an excellent reputation for quality products and customer service. Excitingly, growth is set to continue in the future in this demanding environment.

Reporting directly to the Chaliman and Chief Executive, the role of The Group Accountant is to ensure that the necessary financial controls are maintained and the regular management information reporting is both appropriate, timely and accurate. The subsidiaries are run autonomously both from a general management and a financial viewpoint, so an amportant aspect of the role will be to tocilitate the information gathering, working closely with colleagues in the subsidiary operations. In addition there will be  $\boldsymbol{\sigma}$ considerable number of od-hoc exercises to corry out.

Candidates should be qualified Graduate Accountants of high calibre. You are highly thely to be in the age range 27-47. Of more importance, you will already be viewed as highly competent, have excellent communication skills, and possess strength of character.

This is a challenging opportunity for the right person, in a quality

Please send full personal and career details, including current remuneration level and daytime telephone number, in confidence to John Elliott, Coopers & Lybrand Executive Resourcing Limited, Tempte Court, 35 But Street Birmingham B4 6JT quoting reterence JE303 on both envelope and letter,

TECHNIP is a major international French engineering group with revenues of over US\$ 1,5 billion, some 3.500, and throughout the world and 2000 plants in \$5 countries. The company is looking to recruit for its Head Office in PARIS a young, high-potential

Accountant

reasury, purchasing, IT, ax etc...) and the management of a seam of seven accountants. He will report to the lead of

positions present excellent opportunities for the right self motivated people to help build on our success and share in the resulting rewards. A PROPERTY SPECIALIST is required to sell and market

involve extensive travel. The salary and benefits package of our desire to ettract the very highest calibre people. Please reply in confidence for the attention of:

Tel: 01388 420732 Fax: 01388 420739

This is a high profile position within a leading public limited company with subsidiary activities in North America, Continental Europe and the Fer East.

Reporting to the Oirector of Audit this role is ideally suited to a newly qualified graduate ACA/CA with a big 8 training involving exposure to mejor manufacturing audits. The Group has a policy of promoting young Head Office accountants to subsidiary line roles, both in the UK and oversees, and therefore this represents an excellent springboard for the future. Relocation with be provided.

#### OPERATIONAL AUDIT E28K+CAR+BENS MANUFACTURING

Please write in strictest confidence to Stephen Williams, quoting R114, CEDAR International, 15 Bloomsbury Square, London

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# Are we thinking alike?

#### The ultimate global business challenge

General Rective a diversified technology, manufacturing and services company employing 260,000 people worldwide and generating revenue of most than \$70 billion. The thinking behind our business approach is consistent and distinctive. We set ourselves apparently impossible to himsess targets - and then we beat them. Our flexibility means thus we can do business successfully in any culture, in any part of the world. We detest bureaucracy and red tape. Wherever we go whatever we do, we are universally acknowledged as phenomenal performers. Our fierce ambition is tempered by a dual commitment to quality and integrity in everything we do. How about you?

We are looking for exceptional business people who recognise a fast route to the top when they see it. Fast, but challenging. Here's the proposition. You join the GE Audit Staff, which is recognised by our own CEO, Jack Welch, as the proving ground for tomorrow's business leaders. Don't he misled by the "Audit" tag, because you don't necessarily have to be an accountant. Certainly you'll spend some time working with GE companies to ensure their financial integrity and compliance but, more importantly, you will also be driving forward strategic growth initiatives and belping to re-engineer key business processes. At a surprisingly early stage in your career, you will be making a decisive impact on the bottom line of a global corporation.

You will generally tackle three different assignments a year, and we mean different. The companies could be involved in anything from aero engines to light bulbs, or from credit card services to network

broadcasting. They could be based anywhere in the world. And they will be looking to drive change and help them to transform their businesses. While all this is going on, you will also benefit from the most sophisticated business training in the world. Permanently on assignment, travelling 100% of the time, the pressures and the challenges are significant. It's not unusual for auditors to be promoted into business leadership roles at a very early stage in their careers. And neither is it surprising when you look at the quality of the people we take into the team.

Disciplines are varied. What is certain is that you will have a superb academic record and two to five years' business or financial experience that has marked you out as an impressive talent. Your analytical skills and business vision will be matched by your personal credibility and professional stature, to contribute in a team orientated environment, to team based solutions. You will relish the opportunities to work in diverse cultures and business arenas - and should be fluent in at least one other language (Asian or European) besides English.

If you think you have what it takes to be a GE business leader, post or fax your cv to the consultants advising on these appointments. Alderwick Consulting, 95 Fetter Lane, London EC4 1EP, Fax: (+44) 171 242 3560. For more information, call us on (+44) 171 242 9191 (weekdays) and (+44) 171 467 1408 or (+44) 181 607 9621 (evenings & weekends). Please note: any applications sent directly to GE will be forwarded to Alderwick Consulting Limited.



GE is an equal opportunity anniover

GE

"Not connected with the English Company of a similar non

# Director Financiero

Madrio

ertz de España SA, la subsidiaria, autónoma de la Compañía de alquiler de coches, necesita un Director Financiero muy enérgico y motivado para reforzar su equipo actual de Directores.

demás de dominar tanto el idioma español, como el inglés, el candidato deberá contar con una amplia experiencia en direccion, con capacidad demostrable para reconocer y optimizar las oportunidades comerciales sin comprometer los más altos estandares éticos, al tiempo que mantiene unos controles rignrosos dentro de la Organización. El candidato/candidata controlará un Departamento de cincuenta personas, y será responsable de muchos aspectos, incluyendo Cuentas a Cobrar, Contabilidad General, Tributación, Financiación y Planificación Comercial Estratégica. Será esencial tener experienca previa en un puesto

Duestro candidato Ideal, deberá tener entre 35 y 40 años de edad, enfoque altamente profesional y estar acostumbrado a desenvolverse en un entorno sujeto a rápidos cambios.

O tras características deseables sou las siguientes:

5 años de experiencia práctica en una Compañía Multinacional Capaz de estimular el espíritu de equipo y de trabajo Capacidad de comunicarse al más alto nivel Experiencia en el sector servicios.

El salario y los beneficios adicionales, se corresponderán con la importancia del puesto.

Por favor envie su CV a James Shipside, Personnel Manager, Hertz Europe Limited, 700 Bath Road, Cranford, Middlesex TW5 9SW.

Las entrevistas se celebrarán en España o en Inglaterra.



Somos una compañía que da igualdad de oportunidades a todos los solicitante

#### **Financial Controller**

Luton

£40,000 + car + benefits

Our client, a wholly owned sales and distribution subsidiary of a German manufacturing company with global interests, is embarking on a concerted phase of expansion in the UK and wishes to strengthen the management team by appointing a Financial Controller.

Reporting directly to the Managing Director and liaising with the German Head Office, you will be responsible for all financial and management reporting plus all administration matters in the UK. You will also be expected to be involved with the commercial strategic development and management of the Company.

Candidates will need to have at least 5 years commercial experience, latterly at a senior level and be particularly LT. systems orientated. The ability to build and manage a small and dedicated team is a prerequisite as is the ability to present detailed analytical information to non-financial staff.

Interested candidates should send a curriculum vitae, quoting reference no. 2602 to:

PKF worldwide Executive Recruitment Services
Pannell Kerr Forster Associates
New Garden House
78 Hatton Garden, London EC1N 8.IA

Pannell Kerr Forster Associates

# **Financial Controller**

North West

to £45,000 Package + Benefits

This successful, £150m turnover subsidiary of a global Blue Chip Plc has unrivalled experience in designing, building and commissioning complex plants, and completing projects to time and cost in its sector. A new key role has now been created for a high-calibre, finance professional to drive forward further initiatives and take responsibility for financial control.

The Role

- Responsible for preparation and commercial interpretation of all financial information to tight deadlines.
- Total involvement in the implementation, development and improvement of financial control systems.
- Responsible for on-going improvement of long term contract costing, forecasting and budgeting procedures.
- Control of cash and treasury management including Forex procedures and liaison with Banks.
- Control of Finance function. Report to Finance Director.

The Candidate

- Commercially astute, graduate qualified accountant. Proven success in long term contracting/project management related business preferable.
- Team player with excellent communication and motivation skills. Credible, influential with the ability to gain respect across business. Lead by example.
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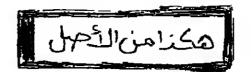


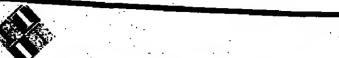
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- A demonstrated track record of hands-oo Sybase experience In addition, the ideal candidate will have worked with :

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prices S pers hun

gis over lan gien Queens Low grain stocks prompt set-aside debate

Geoff Tansey on estimates that the 1996 grain harvest has to be 9% higher than last year

#### COMMODITIES AND AGRICULTURE

MARKET REPORT

# Oil prices strengthen as refiners hunt for supplies

Oil prices firmed yesterday as refiners continued to scramble for supplies.

The price of the benchmark Brent blend for April delivery was US\$18.30 a barrel in late London trading, 15 cents up on Wednesday's closing price. Oil traders attributed the recent price rises to continuing cold weather in parts of Rirope, the US and Asia, and to the "just in time" inventory management techniquea increasingly used by refiners. A sharp reduction in inventories has helped refiners cut costs as they struggle to over-

come thin refining margins.

But it has made oil markets

more volatile because refiners

rush to buy oil in response to

cold weather or a possible dis-

ruption of supplies.

The rise in the prompt price has been "extraordinary", said Mr Lindsay Horn, a trader with Lehman Brothers investment bank in London. "There is a mad scramble for crude oil," he said, but warned the market "could flip within a week".

The impact of the new inventory management techniques on the oil industry was highlighted yesterday by the International Energy Agency, the Paris-based body which monitors energy markets.

In its monthly oil market report the IEA noted that demand for oil from the Organisation of Petroleum Exporting Countries this year will depend on the pace at which world oil stocks are rebuilt. "A crucial

factor affecting the call on Opec crude will be the extent to which OECD stocks are rebuilt from the current, historically low levels," it said.

The agency estimated that the call on Opec crude oil plus stock changes would average 24.4m barrels a day in the remaining three quarters of 1996. It said Opec supply in February was 25.9m b/d, well above its production ceiling of 24.52m b/d.

Opec memhers Venezuela and Indonesia boosted their production in February, the report said. There was also increesed output in Nigeria and the neutral zone between Saudi Arabia and Kuwait. These rises offset declines in Iran, the United Arah Emirates. Algeria and Libya.

#### that in the longer tarm the US can bring up to half the 36m acres of land in its Conservetion Research Programme back into production. "The experience of the last 35 years shows that whenever grain stocks drop helow 60 days, prices start climbing, becoming highly volatile," be

Dr Per Pinstrup-Andersen director general of the Interna-tional Food Policy Research Institute, issued a similar warning in January. "Bad

farmers may have to bring setaside agricultural land back

into production in order to

rebuild low world grain stocks.

according to Mr Lester Brown,

director of the Worldwatch

World carry-over grain

stocks in 1996 are down to 48

days of world consumption, the

lowest level on record. Mr

Brown says rebuilding stocks

"poses an immediate challenge

to the international commn-

nity" to restore a minimal level

of food security.
This means rebuilding stocks

to at least 60 days of consump-

tion, and will require a 9 per

cent increase in the 1996 har-

vest. In order to achieve this he says the EU "should recon-

sider its decision to hold out 10

per cent of its cropland in

1996". Mr Brown also suggests

monitors food availability.

weather this year could send prices skyrocketing, because world grain stocks are so low." However he added that "with normal weather, prices should fall this year as grain production increases faster than con-Institute, a think-tank which sumption".

The 1995 grain harvest of 1.685hn tonnes was 65m tonnes below grain consumption, with the result that carry-over stocks dropped from 296m tonnes in 1995 to 231m tonnes in 1996, according to Mr Brown. He calculates that the 9 per cent increase - or 151m tonnes - required to remedy the shortfall includes 65m tonnes to eliminate the deficit from last year, 28m tonnes to cover the growth in world population and 58m tonnes to rsbuild stock levels to 60 days.

growth in the demand for grain occurring in Asia as the region industrialises" will make it hard to rebuild stocks. Mr Brown caused controversy last year with predictions that China's grain import requirements would reech about 200m tonnes in 2030 roughly equal to total world grain exports last year - and could go even higher. The idea that China would be heavily dependent on imported grain

Mr Brown says the "soaring

planted with cereals. "New data indicate that China's cultivated land is about 30 per cent above that used by provoked fierce criticism from Brown," he says in a review of the Chinese, as Brown notes in Mr Brown's book to be pubhis book Who will feed China? lished in Agricultural Econom-Wake-up call for o small planet. ics, e journal. He suggests that

eccording to Mr Nicholas Alex-

andratos, chief of the Global Perspective Studies Unit at the

UN Food and Agriculture

Mr Alexandratos accepts Mr

Brown's basic figures on the

growth in demand for cereals.

but believes the Chinese will

be able to increase production

greatly and disagrees with

many of Mr Brown's assump-

China's import requirements are likely to be about 30m tonnes to 50m tonnes in 30 vears' time.

Under pressure: world grain supply is at a record low, while consumption is set for strong growth

Mr Alexandratos also rejects Mr Brown's assumption of a drastic decline in the rate of growth of world cereal production to an estimated 0.5 per cent e year, although be accepts that the rate might be lower than it has been in the He cites two reasons for this

tions, including those about a a slowdown in population growth coopled with a failure large decline in the area of incomes and agricultural production to grow sufficiently in suh-Saharan Africa and south Asia to meet food needs. For poor farmers and others depending on agriculture, ris-

increase their incomes, notes Dr Pinstrup-Andersen. However he and Mr James Garrett, also from IFPRI, warn that "public polices to help deal with rising prices must not barm poor producers while helping poor consumers". In Rising food prices and falling grain stocks: short-run blips or new trends?\* the two also criticise the EU's tax on wheat exports and the South African decision in mid 1995 to halt all new grain export contracts. These measures, they say, prevent farmers benefiting from higher international prices.

\*Available from IFPRI, 1200 Seventeenth Street, NW, Washington DC 20036-3006, USA, Fax

# Delays over land dispute may threaten Queensland zinc mine

in Melbourne

The US\$850m Century zinc project in northern Queensland could be in doubt because of delays caused by negotiations with local aboriginal groups, RTZ-CRA, the Anglo-Australian mining group, hinted yes-

Mr Leon Davis, chief operating officer, repeated warnings that these delays could endanger the relationship with Pasminco's 210,000-tonnes-a-year Budel smelter in the Netherlands, which is essential to

both projects. Century, scheduled to produce 450,000 tonnes of zinc in concentrate a year, offers the only substantial source of "clean concentrates" Budel needs to meet environmental restrictions imposed by the Dutch authorities.

Pasminco needs to start buy-COMMODITIES PRICES

ing from Century by 1998 to meet these environmental com-

But the timing of the Century mine development has become uncertain because the High Court, Australia's highest judicial authority, ruled that a native title claim by the Waanyi people for land encompassing the mine site could be registered with the new Native Title Tribunal. This triggered a formal negotiation period.

Mr Davis sounded pessimis-tic yesterday when he said that the constraints of the Pasminco timetable were now unlikely to be met". He acknowledged that the Australian zinc producer might be able to change its production schedules or renegotiate with the Dutch authorities. But if the Pasminco contract

- which would account for about half Century's output fell by the wayside, he said

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that the Century project might have to scaled down, putting its viability in question.

More positively Mr Davis. speaking during the presentation of RTZ-CRA's annual reaults, said the group had already looked at the possibility of uranium mining developments in Australia in the wake of last week's federal election results. The victorious Liberal-National coalition has said that it will abandon the Labor party policy which restricted uranium mining to three sites, one of which is worked out.

But he cautioned against expectations of early development. In spite of the recent uptick in spot prices, he said that these would not justify new mining activity. "We have to go ont and see what long-term contracts we can get," he said, adding that feasibility studies would then have to be conducted.

GRAINS AND OIL SEEDS

# exports over quality fears

By Canute James,

Banana exports from Grenada have been suspended because of poor quality fruit, according to the Windward Islands Banana Development Company, the main marketing agency in the islands of Dominica, Grenada, St Lucia and St Vincent. The islands are the main source of bananas consumed in Britain.

"The action is justified

SOFTS

COCOA LCE (E/tonne

because our quality is indeed terrible," said Mr Dudley Andrew, chairman of Grenada's banana producers' union, after the one-month suspension was announced.

The suspension followed a request from Mr John Compton, the prime minister of St Lucia, that poor quality fruit from Grenada sbould not be accepted for export. Meetings are being beld in Grenada this week to discuss bow to improve the island's bananas.

#### Grenada suspends banana | Bank offers full agricultural hedge By Deborah Hargreaves many of their raw materials a European food consultant.

ing crop prices are good if they

Midland Bank says it has produced a more effective hedge for "green" currency risk on agricultural commodities with its new forward and options contracts.

We are providing a 100 per cent hedge for the currency risk rather than an 80 per cent bedge and we've also made the products cheaper," says Ms Jayshree Davé, manager of UK derivative sales.

Food companies are exposed to currency fluctuations on

61.525 -0.600 62.125 61.475 8.458 33,020 62.375 -0.575 82.850 62.050 4.258 25,714

MEAT AND LIVESTOCK

■ LIVE CATTLE CME (40,000fbs; cents/lbs

61,900 -0.125 62,275 81,750 68,275 +0,200 63,425 63,000 62,475 +0,350 62,500 62,150 62.475 +0.275 62.550 62.200 LIVE HOGS CME (40,000lbs; cents/lbs) 48.750 +0.250 49.100 48.225 3,336 12,636 53.550 +0.100 53.950 53.175 2,450 12,452 51,400 -0.200 51.825 51,250 429 3,079

hecause agricultural products are priced in Ecu and then translated into national currencies by a "green" exchange rate. This "green" rate is devalued regularly which tends to

push prices up. However many food compa nies are reluctant to huy hedging products: "Many buyers of agricultural commodities don't understand that although they are buying and selling in the UK, they can still be exposed to currency risk," according to Ms Joan Noble,

Ms Davé says that companies are beginning to show an interest in a green hedge and that one food manufacturer has used the bank's new product.

The price of sugar went up 10 per cent last year because of green rate changes, although there have been no devaluations since last July. Ms Noble says companies should consider hedging now in preparation for periods of currency instability, when it will become much more expensive to put on a hedge.

#### BASE METALS. LONDON METAL EXCHANGE III ALUMINIUM, 90.7 PURITY (5 per torne)

1977 1971

Close	1584-85	1613-14
Previous High/low	1586.5-87.5 1578/1577.5	1616.5-17.0 1619/1608
AM Official	1578-78.5	1608-6.5
Kerb close		1616.5-17.5
Open int.	213,039 53,603	
Total daily turnover  ALUMINIUM ALL		4
	1350-56	1384-68
Close . Previous	1340-50	1380-85
High/low		1387/1375
AM Official	1340-45	1375-80 1385-90
Karb closs Open int.	5,119	1300-00
Total daily turnover	856	
■ LEAD (\$ per tonne	a)	
Close	742.5-3.5	742-43
Previous	738.5-9.5	738-39 750/731
High/low AM Official	734-85	734.5-5.5
Kerb close .	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	750-2
Open int.	37,531	
Total daily turnover	14,391	
NICKEL (S per tor		
Close	7710-20	7810-20 7755-80
Previous Histylow	7650-60	7805/7680
AM Official	7620-25	7725-30
Kerb close	44 140	7895-600
Open int.	41,142 10,347	
Total daily turnover  TIN (\$ per tonne)	10,00	
	5955-65	8025-30
Close Previous	6070-75	6141-42
High/low		6150/5960
AM Official	5935-40	6004-5 6020-30
Kerb close Open Int.	15,266	
Total daily turnover	7,454	
ZNC, special high	h grade (5 per i	conne)
Close	1039-40	1055-56
revious	1028.5-9.5 1032/1031	1048.5-9.5 1051/1048
High/low AM Official	1032/1031	1048-48-5
Kerb close		1060-1
Open int.	76.984 28.701	
Total daily turnover		
COPPER, grade A		2519-20
Close	2552-54 2566-68	2524-25
Previous High/low	2552/2550	2533/2515
AM Official	2551-52	2517-18 2527-8
Kerb close Open int.	170,350	
Total daily turnover	55,825	
- come and College	2/\$ rate: 1.526	4
I ME Closing E/S	ERE 1 2000	
Spot: 1.5303 3 withe: 1.55	277 6 mais: 1.524	7 6 mths: 1.5220
HIGH GRADE CO		Орен
Sett Day's		Apr yat
price change	118.40 116.60	798 4,781
	117.80 116.25	257 1,462
Apr 117.80 +0.25 May 117.20 +0.35	117.40 115.40	3,634 19,018 4 767
Jes 115.35 +0.20	115.60 114.50	4 767 293 4,708
34 114.00 +0.15	114.30 112.75	49 2,970
Sep 111.80 -0.05		
	112.00 112.00	5,224 41,001
Tetal	11200 11200	5,224 41,001

PRECIOUS METALS

ELONDON BULLION MARKET

3 months

Stiver Fix

6 mosths

Gold Coins

1 year

(Prices supplied by N M Rothschild)

\$ price 393,70-394.10

394.20-394.60

394,50-394.90

391.30-391.70

Loco Ldn Mean Gold Landing Rates (Va USS)

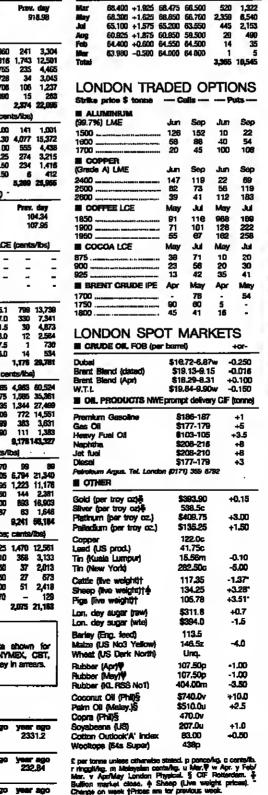
5 price 393-398

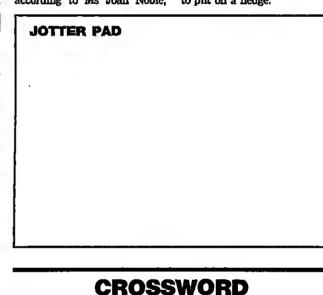
405.40-407.95

	. 1.0000															
	1584-85	1613-14	.Apr	396.4 309.1	+20 +20	396.7 399.5	392.3		88,170 42,244	Jbi	117.70 119.75	+0.25	117.75 119.50		4B 8	
	1586.5-87.5	1616.5-17.0	Amu	401.5	+20	400.5	397.8	585		Sep	109.45	-0.20	-		-	21
	1579/1577.5 1578-78.5	1619/1608 1608-6.5	Dec Dec	403.8	+20	402.5 406.5	402.5	47	4,186	Jan Nov	110.85 112.50		110.85 112.50		48 16	
	1070-10.5	1616.5-17.5	Total		TEM	700.0	702-3		208,308	Total	112.74	_	11224	112.00	134	
	213,039			TINUM	NYME	( 650 Tr	OV OZ.				HEAT CE	T (5.00)	Ybu mit	c cents		
NOVE	53,603			413.2	+4.0	413.4	407.5	937		Star		-	513.50		1,166	
M ALL	DY (\$ per tonne		Apr	415.7	+4.0	415.0	411.0	474		May	495.00		497.00		6,891	
	1350-55	1384-88	Oct.	417.7	+3.7	417.0				Jos	459.50			455.00		
	1340-50	1380-85	Jes	419.7	+4.7	417.0				Sep	463.50		464.00		371	
		1387/1375	Total					1,559	22,965	Dec	47425		475.50		1,058	
	1340-45	1375-80	= PA	LADIUS	NYMI	EX (100	Troy o	z.; 5/m	y oz.)	Mar	476.00	+6.50	476.00	474.00	33	
		1385-90	Mar	136.30	+0.45	136.50	136 00	65	151	Total					22,469	100,51
	5,119		.lea	136.55		137.50		316				·			mort L.	
TOVE	856		Sep	137.90	+0.45	-	-	1		_ M	VIZE CBJ	טטעמ	DO: IMB	; ceruu		_
r tonne	)		Doc	. 139.05	+0.45		_	1		Mar	390.75		391.00			16,09
	742.5-3.5	742-43	Total					387	6,558	May	388.00			381.50		
	738.5-9.5	738-39	■ Sil	VIER CO	MEX (5	000 Tn	oy oz.;	Certs/t	roy oz.)	Jul Sec	390.25 329.75	+5.75 +4.75		378.50 327.00		35,59
		750/731	Mar ·	541.0	+4.6	543.0	532.0	258	587	Doc	318.75		317.00			85,77
	734-35	734.5-5.5 750-2	May	545.5	+4.6	546.0	536.0	7,647	49,312	Mar	321.75		321.75			7,30
	37.531	750-2	300	530.1	+4.8	552.0		337		Total						470,25
JOVEY	14,391		Sep	554.5	+4.8	555.0	548,0	65		<b>■ B</b> /	RLEY LC	E (£ pe	r tonne	ð		
per ton			Dec	581.1	+4.8	562.0	552.0 562.0	238		Mar	107,75		107.50		20	293
pol ma		7040.00	Mer Total	567.7	+4.8	569.0	302.0	8.570	86,849	May	108.00	-0.20	107.30	107.30	-	48
	7710-20	7810-20	7042					0,010	Oup to	See	105.40	-0.35	_	_	_	2
	7650-60	7755-80 7885/7680								Mov	107.70	-0.05	-	_	_	50
	7620-25	7725-30								Jan	109.65	-0.05	-	-	-	9
	7020 20	7895-000								Total					29	
	41,142		ENE	RGY						E SC	YABEAN	es cert é	5,000bu	min; cea	5400b b	(Jerfand
sover	10,347			DE OF		¥ (40 0	00 110	mile e	Angere A	War	719.50	+3.50	720.50	717.50	5,627	
(enno			= GR	-		~ (~~,0				May	730.25	+3.75	731.75	727.00	27,228	72,900
	5955-85	8025-30		Latest	Day's				Open	Joi	739.00					49,560
	6070-75	6141-42		price	change		Law	Yel	hat	Aug	741.25		742.00		344	
		6150/5960	Apr	16.68	-0.31	20.29	19.50		89,614	Sep	731.00 730.75		733.00 732.50		420	4,947 53,637
	5935-40	6004-5	MA	18.92	-0.15 -0.08	19.20	18.69 18.30			Hov Total	730.73	7323	13230	120.00	51,077	
		6020-30	Jes Jes	18.34 17.95	-0.00	18.16	17.93	4,971			YABEAN	ON C	ST MOD	Miles	_	-
	15,266		ADE	17.70	-0.05	17.78	17.70	2,796								
KOVER	7,454		Sep	17.53	-0.04	· 17.59	17.50		16,243	Mar	23.58 23.97	+0.00	23.68	23.58	5,064 9,970	
iai kigh	grade (5 per t	conney	Total					135,364	420,245	May Jai	24.36	+0.08	24.41	24.26	1,393	
	1039-40	1055-56	E CR	UDE OF.	IPE (S	(berned)				Aug	24.55	+0.05	24.57	24.46	513	
	1028.5-9.5	1048.5-9.5		Latest	Contra				Орец	Sep	24.74	+0.05	24.75	24.55	897	4,404
	1032/1031	1051/1048 1048-48-5		price	change	High	Low	Vol	int	Oct	24.91	+0.05	24.93	24.85	420	2,692
	1031.5-32	1060-1	lgr	18.31	-0.07	18.53	18.23	22,608	50.034	Total					19,578	
	76.984		May	17.38	-0.08	17.53	17.31	15,084	49,973	<b>S</b>	YABEAN	MEAL	CBI (1	00 tone		)
OVER	28,701		Jan	16.81	-0.1D	16.96	19.50	3,143		Mar	229.4	+1.2	230.7	729.2	4,139	3,211
	(\$ per tonne)		Jul	16.45	-0.11	16.59	16.41		35,141	May	233.3	+1.7	234,5	232.0		
	2552-54	2519-20	Aug ges	18.25 16.23	-0.11 -0.23	16.39 16.25	16.20 16.23	126	8,621 11,952	Jul	236.3 236.4	+1.6	237.7 238.2	235.4	2,938 813	23,082 5,576
	2566-68	2524-25	Sap Tetal	10.23	معت	10.20			209,273	- Ang Sap	236.4	+1.6	237.3	236.2	423	3,500
	2552/2550	2533/2515		ATING O		X 142 OC	10 US 00	De : cA F	colls.1	Oct	233.6	+2.1	234.7	232.0	124	2,979
	2551-52	2517-1 <b>a</b>	NE.	ATING C	IL MINE	A (12,1A	, 100 go			Total					22,137	84,888
		2527-8			Day's				Open Int	E PC	TATOES	LCE (E	tonne)			
	170,350				cheego	_	LOW	Vol		Mar	200.0					
over	55,825		Apr	54,00	-0.22	54.60	53.45 46.80	13,672 4,520	25,607 13,781	AGE	180.0	-6.3	185.0	181.0	53	886
(Sciel 1	2/\$ rate: 1.526	4	May	50.25	-0.11 -0.18	50.65 49.20	48.60	2,131	11,729	May	185.0	-14.6	190.0	190.0	ī	30
g £/\$ I	rate: 1.5300		Jgn Jal	48,70 48,50	-0.01	48.50	48.45	1,019	8,284	Jee	225.0	-	-	-	-	-
her 1.52	77 6 matris 1.5247	7 6 mths: 1.5220	Aug	48.65	-0.21	48.55	48.65	61	5,530	Mov	105.0	-	-	-	-	
			Sep	49.50	-0.01	49.95	49.40	38	2,738	Total					58	962
E COP	PER (COMEX)		Total					<b>24,87</b> 1	85,712	■ FR	EGHT (B	(FFEX)	LCE (\$1	O/Index	(point)	
Dest's		Орея	E GAS	OFL PE	(\$/tuona	•				Mar	1435	+12	1435	1430	47	834
chapma.	tigh Low	Acr jug							Open	Apr	1456	+18	1480	1450	38	1,232
-0.18	118.40 116.60	798 4,781		Sett.	Doy's change	Marin	Low	Vol	iet.	May	1420	+16	1420	1420	6	341
-0.10	117.80 116.25	257 1,462				183.50			16,968	-	1320	+15	1320	1315	14	
±0.35	117.40 115.40	3,634 19,018	Mar	183.00 161,75	+0./D	162.25	160.00		17,064	Det	1353	+16	-	-	Ξ	628 52
-A) 20	115.60 114.50	4 767	Apr III	154.50		155.75		3,572		Jan Total	1363	+0	-	-	105	4,916
-A 15	114.30 112.75	293 4,708 49 2,970	Jing Jan	151.50	+1.00	152.75	150.50	1,886	7,946	1022	Class.	Denne			195	4310
-0.05	112.00 112.00	49 2,970 5,224 41,001	<u> </u>	150.00	+0.50	151.00	149,00	584		267		1347				
		Service Albert	Ang	150.00	+0.50	160.00	149.00	581	3,372							
			Tetal					22,551								
10 X	METALS		= NA7	URAL G	AS NY	EX (TO.)	100 mmi	Ba.; \$/10	шВат)	FITTLE	RES DAT	4				
									Open		ures dete		d by C	MS.		
	MARKET			Latest		15-6		Vol	jat Vjen			•••				
by N	M Rothschild)			•	بوحدث	High.	LOW									
- e n	upe 2 equ	ky SFrequiv	Арг		-0.008	2.210	2.140		25,948	· —						
	-394.10		May	2.070		2.090	2.040		17,795	Woo	k					
394 20	-394.60		Jes		-0.005	2.010 1.960	1.980 1.935		14,499 12,910		Zealand					
394	L2O 258.33		Jul	1,940	-0.005	1.935	1.916		11,789		is week's					
393	3.90 257.50	9 473.665	Adg	1,915	-0,002 -0,002	1.900	1.895		9,043		barely h					
394,50	394.90		Sep	1.033	-U.UCE				140,783		ino and k to Britis					
401.RD	.391.70		Total			WE.		-			at finner					
393.60	393,90	. Ata LISSS		EADED EX (42.000	الانتدىن	 	elet				ration me					
gold	Lending Rates	3.62	NYM			4			0	one	factor d	hecking	better	sentir	nent in	ı the
42	a thouns	3.35		Lafort		110.		-0-	Open		no secto					
4.0	]  2  1100100	,		price	change	High	LOW	Val	int .		kpile. Of					
38	9 .	us ats equity.	Apr	59.40	-0.95	59.95					of dem consum					
	Druoy	537.25	May	58.60	-0.54	\$9.25	58.40		18,813		Seles a					
	351.95 355.95	543.85	, m	57.00	-0.22	58.30	57.55 56.55	876 371	8,232 6,014	DOTE:	ed reco	wery tr	and, 11	he mai	n Austr	ralien
	356.55 361.45	549.75	Jul .	56.60	-0.15 -0.16	56.75 55.30	55.00	340	3,305	mari	et Indice	tor cles	eciat :	72 cer	tsa ka	g. itris
		581.50	<b>July</b>	55.25	-0.16		53.50	251	764		s, down ?			week, b	机包裹	
	971170								,,,,		-	-		The **		
	370.55	£ equiv.	Sep	53.50	-0.35	53.50	33.30	17,868			point for out indica					
	370.50 \$ price 393-396	£ equiv. 257-259	Sep Tatal	53.50	-0.55	3230	33.30			mari	point for out indica Ballog,					

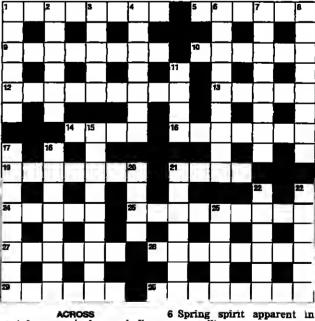
Sett price 115.25 117.78 119.75 109.45 1112.51 110.85 1112.51 110.85 1112.51 110.85 1112.51 110.85 1	Day's change   -0.05   +0.10   +0.10   +0.10   +0.10   +0.10   +0.10   +0.10   +0.10   +1.50   +5.00	115.00 117.75 119.50 110.85 112.50 200 min 513.50 487.00 464.00 475.50 476.00 291.00 388.50 390.75 330.00	Low 115.00 117.25 119.25 119.25 110.59 112.50 112.50 488.00 488.00 459.75 474.00 381.50 381.50 387.00 319.50 119.50	1,166 6,891 12,988 371 1,058 33 22,4891 5,666 39,255: 15,518 2,708 7,302	shel) 6,698 28,696 49,299 8,584 6,682 296 00,517 shel) 16,090 200,442 127,343 35,590 85,775
115.25 117.76 119.45 110.45 110.85 112.51 11	-0.05 +0.10 +0.20 -0.20 -1.50 +1.60 +1.70 +6.00 +6.50 +7.70 +6.50 +6.50 +7.70 +7.00	115.00 117.75 119.50 119.50 110.85 112.50 100 min 110.85 112.50 1	115.00 117.25 110.54 110.54 112.50 506.58 488.00 459.75 472.25 474.00 386.00 376.50 377.50 377.50 377.50	20 48 8 16 134 508b bb 1,166 6,891 1,958 371 1,958 33 22,4991 5,966 39,255; 15,518 2,708 7,302 263	207 3,362 620 715 1,452 368 8,271 shel) 6,686 28,664 49,209 8,564 6,662 296 00,517 shel) 16,090 200,442 121,349 85,775
119.75 110.85 110.85 110.85 110.85 110.85 110.85 110.85 110.85 110.85 110.85 110.85 110.85 110.85 110.85	+0.25 +0.20 -0.20 +16.000 +17.00 +5.50 +7.00 +6.50 +7.75 +7.00 +7.75 +4.00 -0.20 -0.20 -0.20 -0.05	119.50 	119.25 110.50 112.50 506.50 489.90 455.90 459.75 472.25 474.00 376.50 376.50 376.50 376.50 319.50	8 — 48 134 500b bu 1,166 6,891 12,988 371 1,058 33 22,4891 5,666 39,255; 15,518 7,302 263	620 215 1,452 368 6,271 ishel) 6,688 28,696 49,209 8,564 6,662 296 49,095 16,090 200,442 121,343 35,590 85,775
109.45 110.85 110.85 110.85 110.85 110.85 110.85 110.85 110.85 110.85 110.85 110.85 110.85 110.85 110.85	-9.20 +16.00 +7.00 +6.00 +6.00 +7.75	110.85 112.50 0bu rink 513.50 497.00 464.00 475.50 476.00 bu min 391.00 388.50 380.75 330.00 317.00 321.75	110.50 112.50 c cents/ 506.50 489.00 459.75 477.25 477.00 386.00 381.50 378.50 378.50 319.50	46 16 134 5005 bu 1,156 6,891 12,968 371 1,958 322,4891 5,666 39,255; 15,518 2,708 7,302 263	215 1,452 369 8,271 ishel) 6,686 28,696 49,299 8,584 6,662 296 (06,517 ishel) 16,090 200,442 121,343 35,590 85,775
112.50 AT CET 513.25 495.00 499.50 499.50 476.00 E CET 5388.00 390.25 398.05 398.05 398.05 108.06 109.76 109.65	(5,000 +7,000 +7,000 +8,000 +8,500 +8,500 +7,750 +8,000 +7,750 +4,000 +6,000 +6	112.50 250 min 513.50 497.00 462.00 475.50 476.00 588.50 390.75 330.00 321.75 r tonne	112.50 506.58 489.00 455.00 459.75 472.25 474.00 381.50 376.50 327.00 319.50	16 134 500b bu 1,166 6,891 12,988 371 1,958 33 22,4891 5,866 39,255 15,518 2,708 7,302 263	369 8,271 1shel) 6,698 28,696 49,299 8,584 5,662 296 16,090 16,090 200,442 2121,343 35,590 85,775
513.25 495.00 459.50 474.25 476.00 E CB1' 390.75 388.00 390.25 388.75 328.75 321.75 EY LC 107.75 108.60 107.70 108.65	+16.00 +7.00 +5.50 +6.00 +6.50 +7.75 +7.00 +7.75 +4.75 +4.00 +4.00 E (£ pe	513.50 497.00 462.00 464.00 475.50 476.00 bu min 391.00 388.50 390.75 330.00 317.90 321.75	506.50 489.00 455.00 458.75 472.25 474.00 386.00 387.50 327.00 319.50	1,156 6,891 12,968 371 1,958 33 22,4691 5,666 39,255: 15,518 2,708 7,302 263	shel) 6,698 28,696 49,299 8,584 6,682 296 00,517 shel) 16,090 200,442 127,343 35,590 85,775
513.25 495.00 459.50 474.25 476.00 E CB1' 390.75 388.00 390.25 388.75 328.75 321.75 EY LC 107.75 108.60 107.70 108.65	+16.00 +7.00 +5.50 +6.00 +6.50 +7.75 +7.00 +7.75 +4.75 +4.00 +4.00 E (£ pe	513.50 497.00 462.00 464.00 475.50 476.00 bu min 391.00 388.50 390.75 330.00 317.90 321.75	506.50 489.00 455.00 458.75 472.25 474.00 386.00 387.50 327.00 319.50	1,166 6,891 12,968 371 1,058 33 22,4691 5,666 39,255; 15,518 2,708 7,302 263	6,696 28,996 49,299 8,564 5,692 296 09,517 ishel) 16,090 200,442 121,343 35,590 85,775
495.00 459.50 469.50 474.25 476.00 E CBT 390.75 388.00 390.25 328.75 318.75 321.75 LEY LC 107.75 108.60 107.70 109.65	+7.90 +5.50 +6.00 +6.50 +7.75 +7.90 +7.75 +4.75 +4.00 +4.00 E (£ pe	497.00 462.00 464.00 475.50 476.00 bu min 391.00 388.50 380.05 330.00 317.00 321.75	489.00 455.00 459.75 472.25 474.00 386.00 381.50 327.00 319.50	6,891 12,968 371 1,958 33 22,4991 5,666 39,255; 15,518 2,708 7,302 263	28,696 49,209 8,564 5,662 296 (00,517 (shel) 16,090 200,442 121,343 35,590 85,775
463.50 474.25 476.00 E CB1 390.75 388.00 390.25 388.75 316.75 321.75 EY LC 107.75 108.60 107.76 109.65	+5.00 +6.50 +6.50 +7.75 +7.00 +5.75 +4.00 +4.00 E (£ pe	464.00 475.50 476.00 bu min 391.00 388.50 380.75 330.00 317.00 321.75	459.75 472.25 474.00 386.00 381.50 376.50 3778.50 319.50	371 1,058 33 22,4691 5,666 39,255; 15,518 2,708 7,302 263	8,584 6,682 296 09,517 16,090 200,442 121,343 35,590 85,775
#74.25 476.00 E CBY 390.75 388.00 390.25 318.75 321.75 EY LC 107.75 108.60 107.76 109.65	+6.00 +6.50 +7.75 +7.00 +5.75 +4.00 +4.00 E (£ pe	475.50 476.00 be min 391.00 388.50 380.75 330.00 317.00 321.75 r tonne	472.25 474.00 386.00 381.50 378.50 327.00 310.00	1,058 33 22,4691 5,666 39,255; 15,518 2,708 7,302 263	5,682 296 190,517 16,090 200,442 121,343 35,590 85,775
E CBT 390.75 388.00 390.25 329.75 318.75 321.75 EY LC 108.00 105.40 109.65	(5,000 +7,75 +7,00 +5,75 +4,75 +4,00 +4,00 E (£ pe -0,15 -0,20 -0,35 -0,05	bu min 391.00 388.50 380.75 330.00 317.00 321.75	; cents/ 386.00 381.50 378.50 327.00 \$10.00 319.50	5,666 39,255 15,518 2,708 7,302 263	16,090 200,442 121,343 35,590 85,775
390.75 388.00 380.25 329.75 318.75 321.75 LEY LC 107.75 108.60 105.40 109.65	+7,75 +7,00 +5,75 +4,75 +4,00 +4,00 +4,00 -0,15 -0,20 -0,35 -0,05	391.00 388.50 380.75 330.00 317.00 321.75	386.00 381.50 376.50 327.00 310.00 319.50	5,666 39,255 15,518 2,708 7,302 263	16,090 200,442 121,343 35,590 85,775
388.00 390.25 329.75 318.75 321.75 EY LC 107.75 108.60 105.40 107.70 109.65	+5.75 +4.75 +4.00 +4.00 -0.15 -0.20 -0.35 -0.05	390.75 330.00 317.00 321.75	376.50 327.00 310.00 319.50	15,518 2,708 7,302 263	121,343 35,590 85,775
390 25 329.75 316.75 321.75 EY LC 107.75 108.60 105.40 109.65	+5.75 +4.75 +4.00 +4.00 -0.15 -0.20 -0.35 -0.05	390.75 330.00 317.00 321.75	376.50 327.00 310.00 319.50	15,518 2,708 7,302 263	121,343 35,590 85,775
318.75 321.75 EY LC 107.75 108.60 105.40 107.70 109.65	+4.00 +4.00 E (£ pe -0.15 -0.20 -0.35 -0.05	317.00 321.75 r tonne	319.50	7,302 263	85,775
321.75 EY LC 107.75 108.00 105.40 107.70 109.65	+4.00 E (£ pe -0.15 -0.20 -0.35 -0.05	321.75 r tonne	319.50	263	
107,75 108,60 105,40 107,70 109,65	-0.15 -0.20 -0.35 -0.05			Vr102	
107,75 108,60 105,40 107,70 109,65	-0.15 -0.20 -0.35 -0.05				wu,252
108.00 105.40 107.70 109.65	-0.20 -0.35 -0.05	-	107.50	20	293
107.70 109.65	-0.05		_	Ξ	480
	- 0.05	Ξ	Ξ	Ξ	509
BEAN	-0.05	-	-	29	93
	S CET (	5,00 <b>0</b> bu	min; ceat		-
		720-50		5,627	4,329
730.25 739.00	+3.25	740.5B		9,012	49,566
741.25 731.00	+4.25	742.00	739.75 730.50	344 420	5,993
730.75	+5.25	732.50	725.00	8,291	53,632
BEAN	ON C	3T #90.0	000ibe:		
23.68	+0.00	23.68	23.58	5,064	3,877
23.97	+0.05	24.03	23.88	9,970	37,503 26,777
24.55	+0.05	24.57	24.46	513	7,592
24.74	+0.05	24.75 24.93	24.85 24.85	897 420	4,404
				19,578	81,481
					3,211
233.3	+1.7	234,5	232.0	12,098	38,156
236.3 236.4	+1.6	237.7 238.2	235.4 236.0	2,938 813	23,082 5,516
236.4	+1.6	237.3	236.2	423	3,500 2,979
444.0	72.1				
TOES	LCE (E	tonne)			
200.0 180.0	-6.3	185.0	- 181.0	53	886
185.0	-14.6	190.0	190.0	1	30
225.0 105.0	Ξ	Ξ	Ξ	Ξ	Ξ
				58	962
1435 1456	+12 +18	1435 1460	1430 1450	47 38	834 1,232
1420	+16	1420	1420	6	341 1,799
1353	+16		-	-	628
1363	+8	-	-	-	52 4,916
				100	-,0.0
1345	1347				
	23.58 24.55 24.55 24.55 24.57 24.51 25.77 24.31 25.31	730.75 +5.25  BEAN ORL CI  23.68 +0.00 23.97 +0.05 24.35 +0.05 24.35 +0.05 24.31 +0.05 24.31 +0.05 24.31 +0.05 24.31 +1.02 233.3 +1.7 236.4 +1.6 233.6 +2.1  TOES LCE (2 200.0 - 180.0 -3.3 105.0 -14.6 225.0 - 105.0 - 1435 +12 1435 +16 1320 +16 1320 +15 1333 +16 1333 +8	730.75 +5.25 732.50  BEAN OR. CST (60,0  23.68 +0.00 23.68 23.97 +0.05 24.03 24.35 +0.06 24.11 24.55 +0.05 24.57 24.74 +0.05 24.75 24.91 +0.05 24.93  BEAN MEAL CST (1) 229.4 +1.2 230.7 233.3 +1.7 234.5 236.3 +1.8 235.7 236.4 +1.1 238.2 236.4 +1.1 238.2 236.4 +1.6 237.3 231.8 +2.1 234.7  TOES LCE (\$\text{Channe}\) 185.0 -6.3 185.0 185.0 -14.6 190.0 255.0 185.0	730.75 +5.25 732.50 725.00  BEAN OR. CST (90,000bs: c 23.68 +0.00 23.68 22.58 23.97 +0.05 24.03 23.88 24.35 +0.06 24.41 24.25 24.55 +0.05 24.75 24.65 24.71 +0.05 24.75 24.55 24.91 +0.05 24.93 24.85  BEAN MEAL CST (100 tons 229.4 +1.2 230.7 229.2 233.3 +1.7 234.5 232.0 236.3 +1.8 237.7 235.4 236.4 +1.1 238.2 236.0 236.4 +1.1 238.2 236.0 236.4 +1.6 237.3 236.2 231.6 +2.1 234.7 232.0  TOES LCE (Chonne)  200.0 180.0 -6.3 185.0 181.0 185.0 -14.6 190.0 190.0 225.0 180.0 -6.3 185.0 181.0 185.0 180.0 -6.3 185.0 181.0 185.0 180.0 180.0 180.0 180.0 180.0 180.0 180.0 180.0 180.0 180.0 180.0 180.0 180.0 180.0 180.0 180.0	730.75 +5.25 732.50 725.00 8,291 BEAN OR. CST (90,000bs: cents/b 23.68 +0.00 23.68 23.58 5,864 23.97 +0.05 24.03 23.88 9,970 24.35 +0.06 24.41 24.26 1,383 24.74 +0.05 24.93 24.85 897 24.91 +0.05 24.93 24.85 897 24.91 +0.05 24.93 24.85 897 24.91 +0.05 24.93 24.85 897 229.4 +1.2 230.7 229.2 4,139 229.4 +1.2 230.7 229.2 4,139 233.3 +1.7 234.5 232.0 12,098 233.3 +1.8 237.7 235.4 2,938 236.4 +1.1 238.2 238.0 813 236.4 +1.1 238.2 238.0 813 236.4 +1.1 238.2 238.0 813 236.4 +1.1 238.2 238.0 813 236.4 +1.1 238.2 238.0 813 236.4 +1.1 238.2 238.0 813 236.4 +1.1 238.2 238.0 813 125.0

	LOW CO									• • • •		-,	<u> </u>
	Sett	Dey's	4.		-:	Opts		Sett			4.11		Ope
		change	_	LOW	Yol	int			_	High	61.475	Vol.	200
May	886 903					130 27,769	Apr			82,850		4,258	
Jul	926		928	923	1,092	16,832	Aug	61,900	-0.125	62.275	81.750	1,927	12,7
Sep	946					38,864	Oct			63.425 62.500			16,4
Dec Mar	962 982					18,614	Dec Feb			62,550		84	5.6 2.9
Total						152,791	Total					15,731	
M COC	COA CSC	Æ (16 t	ormes;	S/tonne	PS)			E HOGS	CME (	10,000,01	s; cent	edNe)	
Mar .	1229	+10	1230	1222	12	183	Apr	48.750	+0.250	49.100	48.225	3,336	12,6
May	1245					38,684	Jun			53.950		2,450	
Jol Sep	1268	+6		1263 1287		20,645 11,954	Jel Abg			51.825 49.650			3,00 4,00
Dec	1324					13,347	Del.			45.950		241	
ller -	1351	+8				7,513	Dec			47,000		58	1,5
otal.					7,246	98,301	Tetal					6,976	
	OOA (ICC	O) (SD	R'e/tonr	ie)			■ PO	KK BETT					
dar 6			Price			. day	Mar			68.475			1,3
ally			815.23	,	9	18.98	Jai			68.650 65.200		2,359 445	2,15
COF	FEE LCE	- 6Mon	nei				Aug			60.850		20	48
	2003	+8		1960	241	3,304	Feb			64.550		14	2
ay .	1843	+14				12,501	Mer Total	63.980	-0.500	64.000	64 000	3,365	185
1	1779	+16	1785	1755	235	4,465	10.2					9,000	
P	1748			1728	34		100	DO.	-	A D.E.		OTIC	<b>N</b> 10
•	1723 1703			1706 1890	106 15	1,237		DON					
	1100	710	1,00	1000		22,096		price \$		c	alis	P	uts
COF	TEE 'C'	CSCE (	37,5001	ba; can	45/kbs)			IMINITUM	1		_		_
r			117.75	_	_	1,001	(39.7%			Jun	Sep	JUD.	Seg 22
,	112.70	-0.30	115.40	112.30	4,077	15,372	1900 -			. 126	152	1D 40	22 54
	111.45	-0.05	114,00	111.00	555	4,438	1700			. 20	45	100	100
,	109.50		112.75		274 234	3,215 1,416	■ CO	PER					
			109.70		6		•	A) LME		Jun	Sep	- Trau	Se
tal						25,966					119 73	22 56	119
COF	TEE (ICC	)) (US c	ents/po	xmd) _			2600			. 39	41	112	18
r 6			Price		Prey.		E COF	TEE LC	E	May	Jul	May	Ju
np. de	werage		_ 103.27			14.34 17.95	1850			. 91	116	988	186
ay 2	- 40 av		_ 10/-30	•	16	H .53	1900 _			. 71 . 55	101 e7	128 162	222 258
No7	PREMIU	M RAY	N SUG/	UR LCE	(cents	s/lbs)	E COC	COA LCE		May	Jul	May	Jul
	10.90				_	<u> </u>					71	10	20
ŗ	11.90	Ξ	Ξ	Ξ	Ξ	Ξ	900			. 23	58	20	30
Ī	11.90	-	-	-	-	-	925	HHH		. 13	42	35	41
					•	•		NT CRU			May	Apr	Mag
	TE SUC				_		1750			. 90	76 60	5	54 -
,	377.0 358.2	-0.7 -0.1		375.1 357.0		13,739 7,341	1800			45	41	16	-
	323.2	-0.2	323.5	321.5		4,873			~-				_
	314.5	+0.5	815.2	313.0	12	2.584	_	DON				ÆT:	S
	308.5 307.5	-1.2 -0.5	307.5 307.6	307.5 306.0	1 14	73 <del>0</del> 534	E CRU	DE OFL	FOB (p	er barre	9		+or-
	307.5	+0.5	301.0	300.0		29,781	Dubai				72-6.87		0.250
	AR 41' (	CSCE /	112,000	bs; cer	-		Brent B	Hend (da		\$18	9.13 <del>-9</del> .1	5 -	).D16
_	11.74	+0.01	11.80			60,524	Brent B W.T.L	Hend (Ap	1)		3.29-8.3 .84-9.90		3.100 3.150
	10.83	-0.03	10.87	10.75	1,565	35,361		PRODUC	те м	-		-	
	10.45	-0.00	10.50			27,499	_ J.					, (	
	16.22 10.15	+0.07	10.22 10.15			14,551 3,631		n Gasoli	ne -		186-187		+1
,	9.99	4D (22		0.00			Gas Of						+5
ď	3-33	+0.02	9.99	9.99	383 111	1,383					177-179 103-105	•	.3.5
	3-33			9.90	111	1,383 43,327		Fuel Oil B		61	177-179 103-105 208-216		+3.5 +8
∞т	TON NY	+0.02	9.99	9.90	111 <b>9,178</b> 1		Naphth Jet fuel	8.		81 82 82	103-105 208-216 208-210		+8 +8
		+0.02 CE (50.0	9.99 000lbs;	9.90	111 <b>9,178</b> 1		Naphth Jet fuel Diesel	•		\$1 \$2 \$1	103-105 208-216 208-210 177-179	•	+8
r y	82.01 83.86	+0.02 CE (50.0 0.36 +0.61	9,99 000lbs; 82,75 83,85	9.90 cents/0 81.70 83.05	9,1781 bs) 99 6,794	89 21,340	Naphthi Jet fuel Diesel Petroleur	n Argus. 1	iel. Lond	\$1 \$2 \$1	103-105 208-216 208-210 177-179	•	+8 +8
r Y	B2.01 B3.86 84.54	+0.02 CE (50,1 -0.36 +0.61 +0.76	9.98 000lbs; 82.75 83.85 84.70	9.90 cents/li 81.76 83.05 8),95	9,1781 bs) 99 6,794 1,223	89 21,340 11,176	Naphth Jet fuel Diesel	n Argus. 1	iel. Lond	\$1 \$2 \$1	103-105 208-216 208-210 177-179	•	+8 +8
	82.01 83.86 84.54 81.78	+0.02 CE (50.0 -0.36 +0.61 +0.76 +0.28	9.99 000lbs; 82.75 83.85 84.70 81.50	9.90 cents/0 81.70 83.05 83.95 81.50	9,1781 9,1781 99 6,794 1,223	89 21,340 11,176 2,381	Naphith Jet fuel Diesel Petroteur III OTH	n Argus. 1 ER er troy c	다른	\$1 \$2 \$1 ton (017)	103-105 208-216 208-210 177-179 17 359 82	792	+8 +8
	82.01 83.86 84.54 81.78 80.20	+0.02 CE (50,1 -0.36 +0.61 +0.76	9.98 000lbs; 82.75 83.85 84.70	9.90 cents/li 81.76 83.05 8),95	9,1781 9,1781 99 6,794 1,223	89 21,340 11,176	Naphtha Jet fuel Diesel Autrobur Gold (p. Silver (p.	n Argus. 1 ER er troy o	2)류 02)후	\$1 \$2 \$1 \$1 \$1 \$1 \$1 \$1	103-105 208-216 208-210 177-179 1) 359 83 393.90 538.5c	792	+8 +8 +3
,	82.01 83.86 84.54 81.78 80.20	+0.02 -0.36 +0.61 +0.76 +0.28 +0.17	9.99 000lbs; 82.75 83.85 84.70 81.50 80.25	9.90 cents/0 81.79 83.05 83.95 81.50 80.00 80.87	9,1781 9,1781 99 6,794 1,223 144 893 63	89 21,340 11,176 2,381 16,903	Naphthi Jet fuel Diesel Autrobur Gold (p Silver (p Pletinum	er troy of per troy of per troy	라를 02)록 07 02.}	\$2 \$2 \$1 ton \$277 \$	103-105 208-216 208-210 177-179 1) 359 8: 393.90 383.90 409.75	792	+8 +8 +3 0.15
r r	82.01 83.86 84.54 81.78 80.20	+0.02 -0.36 +0.61 +0.78 +0.28 +0.17 +0.11	9.99 000lbs; 82.75 83.85 84.70 81.50 80.25 80.87	9.90 cents/0 81.79 83.05 83.95 81.50 80.00 80.87	9,1761 9,1761 99 6,794 1,223 144 893 63 9,241	89 21,340 11,176 2,381 16,903 1,646 56,184	Naphthi Jet fuel Diesel Autobur Gold (p Silver (p Ptgtinum Palladiu	er troy of the form of the for	라를 02)록 07 02.}	\$1 \$2 \$1 \$1 \$1 \$1 \$2 \$1 \$3 \$3 \$3 \$3 \$3 \$3 \$3 \$3 \$3 \$3 \$3 \$3 \$3	103-105 208-216 208-210 177-179 9 359 8 393.90 393.90 538.5c 409.75 135.25	792	+8 +8 +3
r y L c r	E2.01 83.86 84.54 81.76 80.20 80.94 NGE JUI	+0.02 CE (50.0 -0.36 +0.51 +0.76 +0.28 +0.17 +0.11	9,99 000lbs; 82,75 83,95 84,70 81,50 80,25 80,87 CE (15,0	9.90 cents/0 81.70 83.05 83.95 81.50 80.00 80.87	9,1781 9,1781 99 6,794 1,223 144 893 63 9,241 cambs/	89 21,340 11,176 2,381 16,903 1,646 56,184	Naphthi Jet fuel Diesel Putrolom III OTH Gold (p Silver (t Pigtinum Palladiu Copper	er troy of ber troy of her troy of he (per tro	리를 0강을 0y 02.) 10y 02.)	\$1 \$2 \$1 \$1 \$1 \$1 \$2 \$1 \$1 \$1 \$1	103-105 208-216 208-210 177-179 1) 359 8: 393.90 383.90 409.75	792	+8 +8 +3 0.15
r E	E2.01 83.86 84.54 81.78 80.20 80.94 NGE JUI	+0.02 CE (50.0 -0.36 +0.51 +0.76 +0.28 +0.17 +0.11 CE NYO	9.99 000lbs; 82.75 83.85 84.70 81.50 80.25 80.87	9.90 cents/0 81.70 83.05 83.95 81.50 80.87 00045s;	9,1781 9,1781 99 6,794 1,223 144 893 63 9,241 cambs/	89 21,340 11,176 2,381 16,903 1,646 56,184	Naphthi Jet fuel Diesel Autoteun COTH Gold (p Silver (t Platinum Pailadiu Copper Lead (U	er troy of the form of the for	다른 oz)후 oy oz.} roy oc.)	\$1 \$2 \$1 \$1 \$1 \$5 \$5 \$5 \$5	03-105 208-216 208-210 177-179 0 359 6 383.90 383.5c 409.75 135.25 122.0c	792 ++ +-	+8 +8 +3 0.15
r y L c r ORA	82.01 83.86 84.54 81.78 80.20 80.94 NGE JUI 129.15 127.75	+0.02 CE (50.0 -0.36 +0.61 +0.76 +0.17 +0.11 CE NYO -0.50 -0.15	9.99 000lbs; 82.75 83.85 84.70 81.50 80.25 80.87 CE (15,0 129.50 128.00 126.00	9.90 cents/1 81.70 83.05 83.95 81.95 80.00 80.87 00055s; 128.25 127.10 125.50	9,1781 99 6,794 1,223 144 893 63 9,241 cants/ 1,470 358	89 21,340 11,176 2,381 16,903 1,646 55,184 7bes 12,561 3,133 2,013	Naphthi Jet fuel Diesel Autoteun COTH Gold (p Silver (t Platinum Pailadiu Copper Lead (U	m Argus. 1 ER er troy of the t	다른 oz)후 oy oz.} roy oc.)	\$1 \$2 \$1 \$1 \$1 \$5 \$5 \$5 \$5 \$5 \$1 \$4	103-105 108-216 108-210 177-179 17 359 6 393,90 393,90 393,90 393,90 135-25 122,0c 11,75c	792 ++ +-	+8 +8 +3 0.15 3.00 1.50
r y L c r or ORA	82.01 83.86 84.54 81.78 80.20 80.94 NGE JUT 129.15 127.75 128.00 122.70	+0.02 -0.36 +0.61 +0.76 +0.28 +0.17 +0.11 CE NY0 -0.20 -0.15 +0.20	9.99 000lbs; 82.75 83.85 84.70 81.50 80.25 80.87 CE (15.0 129.50 128.00 126.00 122.75	9.90 cents/10 81.70 83.05 83.95 81.50 80.00 80.87 000/bs; 128.25 127.10 125.50 122.50	99 6,794 1,223 144 893 63 9,241 cants/ 358 37 27	39 21,340 11,176 2,381 16,903 1,646 58,184 (bbs) 12,561 3,133 2,013 573	Naphthi Jet fuel Diese Auroteun Gold (p Silver (c Pletinum Patiadiu Copper Lead (U Tin (Nat	m Argus. 1 ER er troy of the t	리를 02)를 09 02.) 109 02.)	\$1 \$2 \$1 \$1 \$1 \$5 \$5 \$5 \$5 \$1 \$2	103-105 108-216 108-210 177-179 17 359 6 393,90 393,90 393,90 393,90 135-25 122,0c 11,75c 5,56m	## ## ## ## ## ## ## ## ## ## ## ## ##	+8 +8 +3 0.15 3.00 1.50 0.10 5.00
or o	82.01 83.86 84.54 81.78 80.20 80.94 NGE JUI 129.15 127.75 128.00 122.70 121.75	+0.02 -0.36 +0.61 +0.76 +0.28 +0.17 +0.11 CE NY0 -0.20 -0.15 +0.20 -0.25	9.99 0000bs; 82.75 83.85 84.70 81.50 80.87 CE (15,0 129.50 128.00 126.00 122.75 122.00	9.90 cents/10 81.70 83.05 83.05 81.50 80.00 80.87 000/bs; 128.25 127.10 125.50 122.00	9,1781 99 6,794 1,223 144 893 63 9,241 cants/ 1,470 358	89 21,340 11,176 2,381 16,903 1,646 55,184 (bbs) 12,561 3,133 2,013 673 2,418	Naprithul Jet fuel Diasel Petroteur  Gold (p Silver (p Platinum Patladiu Copper Lead (U Tin (Net Tin (Net Sheep (	n Argus. 1 ER er troy of oper troy on (per troy on (per tro) is prod.) sis Lump or York) tive weighte weighte	2)長 02)長 03) 02.} 10) 02.) 11) 11) 11) 14)	\$1 \$2 \$1 \$1 \$1 \$5 \$5 \$5 \$1 \$1 \$2 \$1 \$1 \$1 \$1 \$1 \$1 \$1 \$1 \$1 \$1 \$1 \$1 \$1	103-105 208-216 208-210 177-179 9 359 6 393.90 383.5c 409.75 135-25 122.0c 11.75c 5.56m 82.50c 17.35 134.25	## ## ## ## ## ## ## ## ## ## ## ## ##	+8 +8 +3 
ar ary d d. d. c. c. c. r del or del del or del del del del del del del del del del	82.01 83.86 84.54 81.78 80.20 80.94 NGE JUI 129.15 127.75 128.00 122.70 121.75	+0.02 -0.36 +0.61 +0.76 +0.28 +0.17 +0.11 CE NY0 -0.20 -0.15 +0.20 -0.25	9.99 000lbs; 82.75 83.85 84.70 81.50 80.25 80.87 CE (15.0 129.50 128.00 126.00 122.75	9.90 61.70 83.05 83.05 80.00 80.87 000555 128.25 127.10 125.50 122.20 122.20 122.70	99 6.794 1,223 144 893 63 9241 cants/ 1,470 368 37 27 51	89 21,340 11,176 2,381 16,903 1,546 56,184 7055 12,551 3,133 2,013 573 2,418 129	Naprithul Jet fuel Diasel Petroteur  Gold (p Silver (p Platinum Patladiu Copper Lead (U Tin (Net Tin (Net Sheep (	a Argus. 1 ER er troy of oper troy on (per tro m (per tro sis prod.) sis Lump w York) ive weight	2)長 02)長 03) 02.} 10) 02.) 11) 11) 11) 14)	\$1 \$2 \$2 \$3 \$5 \$5 \$5 \$5 \$1 \$1 \$1 \$1 \$1 \$1	103-105 208-216 208-210 208-210 777-179 7 359 6 3838-5c 408.75 135-25 122.0c 11.75c 5.56m 82.50c 117.35 34.25 05.78	792 + + + -1 +3 +3 +3	+8 +8 +3 0.15 3.00 1.50 0.10 5.00 1.37 3.28
ar ay d d cl cr or stai i ORAI ay d ip m	82.01 83.86 84.54 81.78 80.20 80.94 NGE JUI 129.15 127.75 128.00 122.70 121.75	+0.02 -0.36 +0.61 +0.76 +0.28 +0.17 +0.11 CE NY0 -0.20 -0.15 +0.20 -0.25	9.99 0000bs; 82.75 83.85 84.70 81.50 80.87 CE (15,0 129.50 128.00 126.00 122.75 122.00	9.90 61.70 83.05 83.05 80.00 80.87 000555 128.25 127.10 125.50 122.20 122.20 122.70	99 6.794 1,223 144 893 63 9241 cants/ 1,470 368 37 27 51	89 21,340 11,176 2,381 16,903 1,646 55,184 (bbs) 12,561 3,133 2,013 673 2,418	Neprish. Jet fuel Diesel Petrotyun Gold (p. Silver (; Plathum Palladiu Copper Lend () Tin (Nex Cattle () Sheep () Fige () Lon. de;	m Argue. 1 ER er troy of the first troy of the f	2)	\$1 \$2 \$2 \$2 \$1 \$5 \$5 \$5 \$1 1 1 1 1 1	103-105 208-216 208-210 177-179 0 359 8 393.90 388.5c 409.75 135.25 122.0c 11.75c 11.7	792 ++ +- +- -1 + + + + + + +	+8 +8 +3 0.15 3.00 1.50 0.10 5.00 1.37 0.328 3.51 0.7
ar ary d d. d. c. c. c. r del or del del or del del del del del del del del del del	82.01 83.86 84.54 81.78 80.20 80.94 NGE JUI 129.15 127.75 128.00 122.70 121.75	+0.02 -0.36 +0.61 +0.76 +0.28 +0.17 +0.11 CE NY0 -0.20 -0.15 +0.20 -0.25	9.99 0000bs; 82.75 83.85 84.70 81.50 80.87 CE (15,0 129.50 128.00 126.00 122.75 122.00	9.90 61.70 83.05 83.05 80.00 80.87 000555 128.25 127.10 125.50 122.20 122.20 122.70	99 6.794 1,223 144 893 63 9241 cants/ 1,470 368 37 27 51	89 21,340 11,176 2,381 16,903 1,546 56,184 7055 12,551 3,133 2,013 573 2,418 129	Neprista Jet tube Diesel Peroteur Gold (p Silver E Platinum Paladiu Copper Lead (U Tin (Ne Cattle (i Sheep ( Pige (il) Lon, de Lon, de	or Argus. 1 ER er troy of oer troy of for the form (per tro) er (per t	zję szję sy oz.) roy oz.) iti) iti)† iti)† iti)† iti)†	\$1 \$2 \$1 \$1 \$1 \$1 \$5 \$5 \$5 \$1 \$1 \$1 \$1 \$1 \$1 \$1 \$1 \$1 \$1 \$1 \$1 \$1	103-105 208-216 208-210 177-179 0 359 6 383.90 388.5c 409.75 135.25 122.0c 11.75c 11.7	792 ++ +- +- -1 + + + + + + +	+8 +8 +3 0.15 3.00 1.50 0.10 5.00 1.37 3.28
ar if id id id id id id id id id id	82.61 83.65 84.54 81.78 80.20 80.94 NGE JUI 129.15 127.75 128.00 122.75 123.25 ME DAT.	+0.02 -0.36 +0.61 +0.61 +0.28 +0.17 +0.11 -0.50 -0.15 +0.25 +0.25 +0.25	9.99 0000bs; 82.75 81.50 81.50 80.87 CE (15.0 129.50 128.00 126.00 122.75 122.00 123.70	9.90 cants/li 81.79 83.05 81.90 80.00 80.87 900055; 127.10 125.50 122.50 122.50 122.70	99 6,794 1,223 144 1,223 13 83 9,241 1,470 368 37 27 51	99 21,340 11,176 2,381 16,903 1,646 58,184 (bos) 12,561 3,133 2,013 673 2,418 129 21,163	Neprisha Jet this Jet told Dissel Peroteun Gold (p Silver E Plightun Palladiu Copper Lead (U Tin (Nex Cattie (i Sheep ( Pigs (in Lon. de Barley ()	or Argus. 1 ER er troy of oper troy of per troy of (per tro or (pe	ciệ coy cc.) (cr) (cr) (d) (d) (d) (d) (d) (d)	\$1 \$2 \$1 \$1 \$2 \$1 \$1 \$2 \$1 \$1 \$1 \$1 \$1 \$1 \$1 \$1 \$1 \$1 \$1 \$1 \$1	03-105 06-216 08-210 08-210 08-210 08-210 077-179 0 359 6 383.90 383.90 383.5c 409.75 135.25 122.0c 117.5c 5.56m 82.50c 117.35 34.25 34.25 34.25 35.28 311.8 394.0 113.5	792 ++ +- +- -1 + + +	+8 +8 +8 +3 0.15 3.00 1.50 0.10 5.00 0.13 3.28 3.51 0.7 1.5
ar ary ai at ac ar at ai ORAi ay a ar ar ar ar ar ar ar ar ar ar ar ar a	82.61 83.65 84.54 81.78 80.94 NGE JUI 129.15 127.75 123.75 121.75 123.25 ME DAT Interest	+0.02 -0.36 +0.61 +0.76 +0.76 +0.17 +0.11 -0.30 -0.15 +0.25 +0.25	9.99 000lbs; 82.75 83.85 84.70 81.50 80.87 CE (15,0 129.50 123.70 123.70 Volume	9.90 cents/0 51.76 83.05 81.50 80.00 80.87 0005bs; 128.25 127.10 125.50 122.00 123.70	111 9,178 1 9,178 1 99 6,794 1,223 63 9,241 1,470 368 37 27 51 - 2,075	89 21,340 11,176 2,381 16,903 1,646 (7,004) 12,561 3,133 2,013 673 2,418 129 21,163	Naprisha Jet tube Jessel Peroteun Gold (p Silver (c) Pesthur Pelledil Copper Lead (U Tin (Kus	in Argus. 1 IER er troy of ser troy of the month of the m	c) & oz) & o	\$1 \$2 \$1 \$1 \$2 \$1 \$1 \$2 \$1 \$1 \$1 \$1 \$1 \$1 \$1 \$1 \$1 \$1 \$1 \$1 \$1	103-105 208-216 208-210 208-210 208-210 208-210 208-2179 338.5c 409.75 135-25 122.0c 117.5c 5.56m 82.50c 117.35 134.25 134.25 134.25 134.25 146.5z	792 ++ +- +- -1 + + +	+8 +8 +8 +3 0.15 0.10 0.10 0.10 0.328 3.51 0.7
or o	TON NYC 82.01 83.86 84.54 81.78 80.20 80.94 NGE JUI 129.15 127.75 128.00 122.75 121.75 121.25 ME DAT, Interest cds Irades	+0.02 -0.36 +0.26 +0.26 +0.27 +0.17 +0.17 +0.17 -0.20 -0.25 +0	9.99 000lbs; 82.75 83.85 84.70 81.50 80.87 025 80.87 129.59 128.00 128.00 122.75 122.00 123.70	9.90 cents/0 81.76 83.05 81.95 80.00 80.87 128.25 127.10 122.50 122.50 122.70 123.70	111 9,176 1 9,176 1 99 6,794 1,223 63 63 9,241 cants/ 1,470 368 37 27 27 27 1 - 2,075 1 - 2,075 1	21,340 11,176 2,381 16,903 1,646 55,184 7bes 12,551 3,133 2,618 129 21,163	Neprish. Jet fuel Diesel Petrotyun  Gold (p Stiver (c) Plethun Petrotyun Tin (Kus Tin (Nex Ti	n Argus. 1 EER er troy of ear troy of the month of the term (per tro) is prod.) is prod.) is prod.) is weight weight weight y sugar y sugar troy of the term (per tro) is prod.)	c) & oz) & o	\$1 \$2 \$2 \$3 \$3 \$4 \$4 \$1 \$1 \$1 \$1 \$1 \$1 \$1 \$1 \$1 \$1 \$1 \$1 \$1	103-105 103-105 103-216 103-216 103-217 103-25 1	# + + -1 +3 +3 +3 +3 +3 +3 +3 +4 +5 +5 +5 +5 +5 +5 +5 +5 +5 +5 +5 +5 +5	+8 +8 +8 +3 0.15 3.00 0.10 5.00 1.50 0.10 5.00 1.37 0.7 1.5 4.0
ORAL	82.61 83.65 84.54 81.78 80.94 NGE JUI 129.15 127.75 123.75 121.75 123.25 ME DAT Interest	+0.02 -0.36 +0.26 +0.26 +0.27 +0.17 +0.17 +0.17 -0.20 -0.25 +0	9.99 000lbs; 82.75 83.85 84.70 81.50 80.87 025 80.87 129.59 128.00 128.00 122.75 122.00 123.70	9.90 cents/0 81.76 83.05 81.95 80.00 80.87 128.25 127.10 122.50 122.50 122.70 123.70	111 9,176 1 9,176 1 99 6,794 1,223 63 63 9,241 cants/ 1,470 368 37 27 27 27 1 - 2,075 1 - 2,075 1	21,340 11,176 2,381 16,903 1,646 55,184 7bes 12,551 3,133 2,618 129 21,163	Neprish. Jet fuel Diesel Petrolyun Gold (p. Silver E. Plethrun Palladiu Copper Lead (J. Tin (Nex Cattle (i. Sheep (i. Hop. de. Lon. de. Barley (i. Rubber Rubber Rubber	or Argus. 1 ER er troy of er troy or for troy or for troy or for troy for troy for weigh for wei	c) & oz) & o	818 828 838 838 838 838 838 838 838 838 83	03-105 208-216 208-216 208-210 177-179 7 355 6 393.90 388.5c 409.75 135.25 122.0c 117.35 22.50c 17.35 34.25 05.78 311.8 394.0 113.5 446.5c 446.5c 146.5c 17.50p	######################################	+8 +8 +8 +3 0.15 3.00 1.50 0.10 5.00 1.37* 1.5 0.7 1.5 4.0
ORAL	TON NYC 82.01 83.86 84.54 81.78 80.20 80.94 NGE JUI 129.15 127.75 128.00 122.75 121.75 121.25 ME DAT, Interest cds Irades	+0.02 -0.36 +0.26 +0.26 +0.27 +0.17 +0.17 +0.17 -0.20 -0.25 +0	9.99 000lbs; 82.75 83.85 84.70 81.50 80.87 025 80.87 129.59 128.00 128.00 122.75 122.00 123.70	9.90 cents/0 81.76 83.05 81.95 80.00 80.87 128.25 127.10 122.50 122.50 122.70 123.70	111 9,176 1 9,176 1 99 6,794 1,223 63 63 9,241 cants/ 1,470 368 37 27 27 27 1 - 2,075 1 - 2,075 1	21,340 11,176 2,381 16,903 1,646 55,184 7bes 12,551 3,133 2,618 129 21,163	Neprish. Jet tube Jet sol Dissel Peroteun Gold (p Silver E Plightun Palladiu Copper Lead (U Tin (Nex Cattie (i Sheep ( Pigs (in Lon. de Barley () Rubber Rubber	in Argus. 1 IER er troy of the weight y young Eng. teer US No3 US No3 (Apr) (May) (May) (May) (May)	다음 SZ를 SZ를 SZ (SZ ) SZ (SZ ) S	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	03-105 008-216 008-216 077-179 9 356 6 383.90 38	++++++++++++++++++++++++++++++++++++++	+8 +8 +8 +3 0.15 3.00 0.10 5.00 1.37 1.50 1.50 4.0 1.00
ORAL	120.15 122.75 122.75 122.75 122.75 123.50 122.75 123.50 122.75 123.50 123.75 123.50 124.75 124.75 125.75 12	+0.02 -0.36 +0.26 +0.26 +0.27 +0.17 +0.17 +0.17 -0.20 -0.25 +0	9.99 000lbs; 82.75 83.85 84.70 81.50 80.87 025 80.87 129.59 128.00 128.00 122.75 122.00 123.70	9.90 cents/0 81.76 83.05 81.95 80.00 80.87 128.25 127.10 122.50 122.50 122.70 123.70	111 9,176 1 9,176 1 99 6,794 1,223 63 63 9,241 cants/ 1,470 368 37 27 27 27 1 - 2,075 1 - 2,075 1	21,340 11,176 2,381 16,903 1,646 55,184 7bes 12,551 3,133 2,618 129 21,163	Neprish. Jet tube Jet tube Jet condition Gold (p. Silver (p. Palladia Copper Lead (U. Tin (Kast Tin (Nast Tin (Nast Lon. de Barley () Malze (f. Rubber Rubber Rubber	in Argus. 1 ER er troy of eer troy of no (per tro m (pe	다 (Park) (wide) (North) North)	\$10 \$22 \$15 \$15 \$15 \$15 \$15 \$15 \$15 \$15 \$15 \$15	03-105 008-216 008-216 008-217 07 556 6 008-217 07 556 6 008-217 07 556 6 008-217 07 556 6 008-217 07 556 6 08-218	+++++++++++++++++++++++++++++++++++++++	+8 +8 +8 +3 -0.15 3.00 0.10 5.00 1.50 0.7 1.5 4.0 1.00 1.00 3.50
ORAL  VOLUM  VOL	129.15 122.75 121.75 121.75 122.75 123.00 122.70 121.75 123.25 ME DAT. Interest cds trade	+0.02 -0.05 -0.05 +0.17 +0.17 +0.17 +0.17 -0.10 -0.19 -0.15 +0.20 -0.25 -0.25 -0.25	9.99 000lbs; 82.75 83.85 94.70 81.90 81.90 122.85 122.90 123.70 123.70 Volume COME	9.90 cents/II 81.70 81.95 81.95 81.90 80.87 1000 bs; 122.50 122.50 122.70 .data X, NY) ne dey	111 9,176 1 9,176 1 99 6,794 1,223 63 63 9,241 cants/ 1,470 368 37 27 27 27 1 - 2,075 1 - 2,075 1	21,340 11,176 2,381 16,903 1,646 55,184 7bes 12,551 3,133 2,618 129 21,163	Neprish. Jet fuel Diesel Petrolyun Gold (p Sitver (c) Plethun Palladiu Copper Lend (l) Tin (Nex Tin (N	" Argus. 1 ER er troy of on (per troy on (pe	ロステー ロス ロス ロス ロス ロス ロス ロス ロス ロス ロス	81	03-105 008-216 008-216 077-179 9 356 6 383.90 38	## ## ## ## ## ## ## ## ## ## ## ## ##	+8 +8 +8 +3 0.15 3.00 0.10 0.10 0.10 0.10 0.10 0.10 0.10
ORAL  OPA  OPA  OPA  OPA  OPA  OPA  OPA  O	129.15 122.75 121.75 121.75 121.75 121.75 121.75 121.75 121.75 121.75 121.75 121.75	+0.02 -0.05 -0.05 -0.05 +0.17 +0.17 +0.17 +0.17 -0.10 -0.19 -0.15 +0.20 -0.25 -0.25 -0.25 -0.25 -0.25	9.99 000lbs; 82.75 83.85 94.70 81.90 81.90 122.85 122.90 123.70 123.70 Volume COME	9.90 cents/II 81.70 81.95 81.95 81.90 80.87 1000 bs; 122.50 122.50 122.70 .data X, NY) ne dey	111 9,176 1 9,176 1 99 6,794 1,223 63 63 9,241 cants/ 1,470 368 37 27 27 27 1 - 2,075 1 - 2,075 1	21,340 11,176 2,381 16,903 1,646 55,184 7bes 12,551 3,133 2,618 129 21,163	Neprish. Jet fuel Diesel Petrolyun Gold (p Sitver (c) Plethun Palladiu Copper Lend (l) Tin (Nex Tin (N	a Argus. 1 IER er troy of the first production (par the magnetic production of the magnetic production	ロステー ロス ロス ロス ロス ロス ロス ロス ロス ロス ロス	81 S2 S3 S S S S S S S S S S S S S S S S S	03-105 08-216 08-216 08-217 07 556 08-217 07 556 08-216 0777-179 07 556 08-216	## ## ## ## ## ## ## ## ## ## ## ## ##	+8 +8 +3 0.15 3.00 1.50 0.10 0.10 0.10 0.10 0.10 0.10 0
ORAL  ORAL  Y  OPTION	129.15 121.75	+0.02 CE (50.0) -0.36 +0.61 +0.76 +0.76 +0.28 +0.17 -0.30 -0.15 +0.25 +0.25 +0.25 -0.25 +0.25 -0.25 +0.25	9.99 000lbs; 51.95	990 Cents/II 31.76 33.05 \$1.95 81.50 80.00 80.87 7000lbs; 122.25 127.10 122.20 122.37  .deta X, NY1 ne dey	111 9,1781 1 bis] 99 6,794 1,223 1 144 693 633 633 77 27 71 6 1 1470 1 1	43,527 11,176 2,281 1,546 58,184 7055 12,561 3,133 2,418 12,561 1	Neprish. Jet fuel Diesel Petrolyun Gold (p Stiver (c) Plethun Petediu Tin (Nex Tin (	w Argus. 1 ER er troy of one (per troy on  (per troy on	다른 아이	81	03-105 008-216 008-217 07 356 6 008-217 07 356 6 008-217 07 356 6 008-217 07 356 6 008-217 07 356 6 08-217 07 356 6 08-217 08-21	## ## ## ## ## ## ## ## ## ## ## ## ##	+8 +8 +3 0.15 3.00 1.50 0.10 0.10 0.10 0.10 0.10 0.10 0
ORAL DICE	129.15 122.75 123.00 123.75 123.00 124.75 124.00 125.75 125.00 125.75 125.00 126.75 126.00 127.75 12	+0.02  CE (50.0)  -0.06  +0.07  +0.07  +0.17  +0.17  -0.30  -0.15  +0.25  +0.25  -0.25  +0.25  -0.25  -0.25  -0.25  -0.25  -0.25  -0.25	9.99 000lbs; 51.75 83.85 84.70 81.50 81.50 81.50 81.50 123.50 123.00 123.70  Volume COMES E are or	990  cents/17 83.05 81.96 83.05 81.90 80.87  0001bs; 128.25 127.10 125.50 1122.00 123.70  deta X NYI ne dey  600 49.1	111 9,1781 1 bis] 99 6,794 1,223 1 144 693 633 633 77 27 71 6 1 1470 1 1	98 21,340 11,176 2,281 11,646 56,184 25013 573 2,418 129 21,163 176 66,184 176 675 178 178 178 178 178 178 178 178 178 178	Neprish. Jet fuel Diesel Perroteur Gold (p. Silver (c. Plathum Palladiu Copper Lend (l.) Tin (Nex Cattle (i Sheep (i) Lon. de; Lon. de; Barley (i) Rubber Rubber Rubber Rubber Rubber Coconut Palm Oi Copra (i Soyabec Cotton (	a Argus. 1 IER er troy of the per troy of the weight with the per troy of the weight with the per troy of the	以表 Sz (	81 ST	03-105 008-216 008-217 07 356 6 383.90	## ## ## ## ## ## ## ## ## ## ## ## ##	+8 +8 +3 0.15 3.00 1.50 0.10 0.10 0.10 0.10 0.10 0.10 0
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No.9,013 Set by VIXEN



**ACROSS** 1 A form occasioning much disgust (8) 5 Metal decoration requires cap-

ital (6) 9 Has had more than enough of state aid maybe (8)

10 Making small change in direc-11 Chance upon a letter from tion, pay attention to growth 15 Quiet about decent characters (6) setting an example (9)
12 Raving an area of grassland, 17 Carol, shown around an ani-

pledge to raise fruit (9)

13 The little copper can inter18 Save for 10 (8)

21 A resounding comeback! (4) 24 To take only a tiny amount shows sense (5) 25 Plant rush to excellent effect

27 One's real problem lies in the Eastern Mediterranean (6) 28 Went round the bend when monopolised (8) 29 Almost see eye-to-eye on

80 Try ont new lines (8) I Like token grant (6) 2 Food will be provided in the iob-centre eventually (6) 3 lt's an unusual colour (5)

back-street addresses (6)

20 Face the cat! (4) 14 Sword borne by the peers of 21 Views spending money the realm (4) abroad as a bad thing (7) 16 A note about the principal 22 Taking offence after casual shirt causes panic (6) 19 Photograph sporting couples 23 Transport and plant without cash (6) 26 Thickly populated, so needs to be well organised (5) Solution 9,012

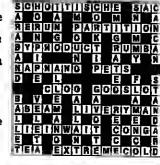
game (9)
7 Approach on the subject of

8 Compromise to cut short acri-

true reform (8)

mony (8)

Greece (4)



# Rate cut fails to give lead to European sector

By Samer Iskander in London and Lisa Bransten in New York

European government bond markets lacked direction yesterday, making this week one of the most erratic since the beginning of the year. French and German bonds ended slightly lower, despite e cut in French official interest rates and the release of data showing weak economic activity in Germany late last year and suggesting further weakness in 1996. Meanwhile, US Treasuries fell for the fourth consecutive

 German government bonds ended lower, ignoring the release of data showing that German GDP had fallen 0.5 per cent in the fourth quarter of 1995. The June 10-year hund contract closed at 96.64 on Liffe, down 0.38.

Analysts are increasingly confident that "the next move in German rates is down". Economists at Deutsche Bank predict further easing of Deutsche Bank in Paris, said: between 25 and 50 basis points, "The market is taking into in the discount rate later this month or in April.

■ French bonds also lost ground, despite an easing in official rates. The central bank, adopting a "step-by-step" approach to easing, lowered its intervention and five to 10-day lending ratee by 10 basis

#### GOVERNMENT BONDS

points, to 3.80 per cent and 5.50 per cent respectively. The March 10-year future lost 0.40 on Matif to close at 121.56. In the cash market, the 10-year spread of OATs over bunds narrowed by I basis point to 24. This spread has

tightened substantially in

recent months to what is now

considered a very low level.

However, this can be explained

by several factors. Mr Patrick

Mange, a senior economist at

account the fact that France is making efforts towards reducing its public deficits, while those in Germany appear to be widening."

Also, market participants seem to have adopted the convergence scenario of monetary union. This is reflected in the futnres market, where long-term contracts on threemonth rates "reflect the anticipation that Fibor and Pibor rates should converge early in 1998 and trade at the same level thereafter", said Mr

■ UK gilts traded lower as the letest CBI survey showed optimism on consumer spending and indications of potential upward pressure on prices. Liffe's June long gilt future

closed at 106%, down in.
"The survey came too late to dissuade the chancellor," said Mr Nigel Richardson, head of bond research at Yamaichi,

referring to market expecta-tions that Mr Kenneth Clarke would decide to cut the base rate, possibly today. "But it [the survey] will temper the

long end of the yield curve." Short-dated paper was better supported, and money market rates reflected a 25 basis point cut to 6 per cent.

The June maturity of Liffe's short sterling contract settled st 94.09, down 0.04, giving an implied three-month rate of 5.91 per cent. "There even seem to be some anticipations of a second rate cut to follow," said Mr Richardson.

■ US Treasury prices came under pressure for the fourth consecutive session yesterday as bonds continued to give back most of the gains made late last week. Near midday, the benchmark

30-yeer Treasury was unchanged at 93% to yield 6.455 per cent, while et the short end of the maturity spectrum the two-year note lost it at 9913.

pushing the yield to 5.395 per cent. Selling continued to be strongest in the middle of the maturity spectrum, where 10year notes slipped 1 to 96%, to yield 6.073, and three-year notes were % lower at 981.

yielding 5.512. Mr Richard Gilhooly, international bond strategist at Paribas Capital Markets in New York, said that mediumterm securities, particularly the three-year note, had been under tremendous pressure this week as Asian central banks sold, and hedge funds unwound, their yen-financed positions in the Treasury

market. Trading was relatively quiet yesterday as investors swaited figures on February employment, which are due to be released today.

The market took little notice of the progress made yesterday toward a short-term raising of the ceiling on government debt, which would allow the administration to service its

**NEW INTERNATIONAL BOND ISSUES** 

hill allowing the Treasury to continue borrowing until March 29 was approved vesterday morning by the House of Representatives.

■ Spanish bonds added to Wednesday's gains, supported by the strength of the peseta. The March future on 10-year Bonos settled at 94.76, up 0.54. J. P. Morgan, which advised investors to cut their weighting in Spanish equities from "overweight" to "neutral" earlier this week, expects bonds to be "insulated from the political uncertainty".

As long as the currency remains strong end the inflation outlook favourable, "10-year yields could fall to around 9 or 914 per cent," said Mr Avinash Persaud, head of currency research at J. P. Morgan. The yield on the 10.15 per cent Bono due 2006 closed at 9.86 per cent; the spread over bunds narrowed to 350 basis

Euro clouds two derivative trades

> traded financial derivatives face legal and technical challenges later this month. On March 19, the London International Financial Futures and Options Exchange (Liffe) will start trading a three-month euromark contract maturing in March 1999 a date which which could, in theory, put it in e single currency environment. Matif, the

French exchange, is fecing the

same situation with its three-

Two of Europe's most actively

month Pibor contract. At Liffe, the technical details are still being discussed. Since the euromark contract is based on short-term interest rates on the German currency - and this is destined to be fixed irrevocably to the euro, the new currency, as soon as January 1999 - the move to a single currency should be straightforward, as German interest rates

are bound to converge gradu-

ally towards euro rates. Thus, instruments previously settled by reference to D-Marks will automatically be settled in Euros. Liffe, however, is adamant that any decision taken should match its members'

RUMYA

wishes. The board is expected to consider the issue again at a full meeting scheduled for Monday. The more sensitive issue of the legal wording of the contract will require longer consulta-tions, but should be resolved

before March 19. According to Matif, monetary union "will not alter the legal continuity of the contract - after the beginning of phase three of the Emu, the French franc three-month rate used today will be de facto a euro three-month Pibor rate". Howpossibility of further adjustments to the contract specifications, such as a change in the underlying amount. These will

#### SBC tops sell-off table

SBC Warburg tops the 1995 league table of financial edvisers on privatisations, in terms of the value of completed transactions, eccording to e survey by the magazine Privatisation International

Although N. M. Rothschild worked on more privatisations around the world last year - 60 compared with SBC Warburg's 45 - the Swiss bank group's completed transactions were worth \$27.3bn compared with \$12.5bn. Arch-rival Goldman Sachs came second, with 28 transactions valued at \$23.4bn, while CS First Boston was third with 33 transactions val-

SBC Warburg also led the field in privatisations in so-called mature markets those of leading industrialised

8.69 8.61 6.56 8.60

Mar 7 Mar S Yr. ago

GILT EDGED ACTIVITY INDICES

countries - with 33 transactions valued et \$25.1bn. In eastern Europe and the former Soviet Union, Austria's Creditanstalt was involved in the most transactions - 51 but they only had a value of \$1.1bn, compared with the 33 transactions worth \$2.4bn notched up by European Privatisation and Investment Corp. a specialist consultancy.

Deutsche Morgan Grenfell did the most privatisation business in terms of value in Asia. (four transactions worth \$2.4bn) and in Latin America (two worth \$814m).

Coopers & Lyhrand dominated the accountancy firms which advise on privatisations, with 397 transactions worth \$21.5bn, while Sullivan & Cromwell was the leading law firm with 17 transactions worth \$20.2bn.

7,33 820 8.27

# Argentina plans longest S American D-Mark deal

By Conner Middelmann and Samer Iskander

The Republic of Argentina is about to issue the longestdated D-Mark eurobond for a

Latin American borrower. It plans to issue DM500m of 10-year bonds within the next few days, and has appointed Deutsche Morgan Grenfell as the bookrunner. The bonds will be targeted mainly at continental European investors. who lapped up recent sevenyear issues for Argentina, and ot specialist funds.

Wbile retail investors generally do not favour the 10-year maturity, the high coupon on the forthcoming deal - rumoured to be 11 per cent - should compensate them for the longer maturity, a dealer said. Meanwhile, floating-rate notes remained in favour amid continued nervousness in

fixed-rate markets. The largest offering was a DM750m issue of seven-year floating-rate notes for CCCI, the financing arm of Crédit

#### INTERNATIONAL BONDS

Immobiller de France. CCCI's decision to issue D-Mark bonds might seem surprising, given that it does not accept any currency risk and currency swap conditions are rather tight. However, Mr Arnand Scuderoni, CCCI financial director, said: "After a long absence, we

wanted to establish a new

benchmark in D-Marks. BNP, which participated in the issue. offered an ettractive rate since they were carrying the opposite leg of the trade from a German borrower who bad issued in French francs and swapped into D-Marks." The net cost of borrowing came out at around 25 basis points above Pibor, the same level that CCCI echieved on its last 10-year

French franc issue. China Merchants Holdings, a Chinese group with interests in shipping, trade, finance and tourism, made its eurobond debut with \$120m of five-year floating-rate notes yielding 110 basis points over Libor at the issue price. The issue has a support agreement from the ministry of communications. lead LTCB International said.

Borrower US DOLLARS	Amount.	Goupen %	Price	Materity	Fees	Spread bp	Book-runner
Federal Home Loon Mtg Corp(a) SocGen Australia;	500 300 120	5.804	99.84R 100.00R	Mar 1999 Apr 1997	0.15R 0.0625R	+34(5%-99)	Selomon Brothers Intil SGST Securities
China Merchants Holdings: Moscow Narodny Finance;	75	(c) (c)	100,00R 96,00	Mar 2001 Mar 1999	0.50A 0.75	:	LTCB International CS First Boston
D-MARKS CCCI;	750	(e)	99.74R	Apr 2003	0.208		CSFB/Deutsche MG
YEN Salara Capital Funding(f)+‡	20bn	(11)	100,00	undated	0.30		Saloura Finance Inti
SWISE FRANCS Sim El Inti(Caymen la)(g)+0 Westl,8 Financo(s)+	114.2 100	0 125 3.50	101.50 102.50	Mar 1999 Oct 1999	1.50 1.375	:	SEC Warburg SBC Warburg
GURLDERS BNG	750	5.25	89,15R	Mar 2001	0.258	Rat(814%-01)	ABN Armo/SBC Warburg
TALIAN LIRE Vorid Baniqh)	200kn	2.65	101.17	Apr 1993	1.25	-	BNL/San Paolo, Turin
PESETAS Luropean Investment Bank	15ion	9,40	101,42	Apr.2003	1.75		BSN/SBC Warburg

by the Bank of England. It from IBCA and carries a 20 per issued \$75m of three-year float-cent risk weighting under BIS Another floater surfaced for Moscow Narodny Finance, the funding arm of the trade finan-

FT-ACTUARIES FIXED INTEREST INDICES

147.78 181.06 185.94 142.72

FT FIXED INTEREST INDICES

-0.13 -0.24 -0.28 -0.21 -0.20

ing-rate notes yielding 250 cing bank owned by Russia's basis points over Libor at the central bank, but which is based in the UK and regulated issue price.

Up to 5 years (23)

5 : All stocks (58)

3 Up to 5 years [1]

guidelines. This attracted some buying from financial institutions across Europe, lead man-The bank has a BBB- rating ager CS First Boston said.

2.24 3.00 2.29 3.93 2.63

148,13 161,51 186,32 143,01

1.58 1.21 2.52 0.00 1.57

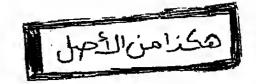
0.63

WORLD BON	ID PRI	CES							7		-				
BENCHMARK		RNME	NT BO	NDS				E BUND F	UTURES	OPTIONS (	UFFE DA	£250.000 p	ints of 100	%	
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uestalia.	10.000	02/08	108.4400	-1.410	a72	6,78	8.11	9050	88.0	1.04	1.26		.52 0.5		1.83
(FOR)	6,125	02/06	97.5200	+0.030	6.47	6,51	6.21	9700	0.40	0.78	1.00	1.02	.78 1.1	4 1,38	2.21
Belglum	7.000	05/06	101.5000	-0.300	6.78	6,86	6.39	9750	0.22	0.57			.08 1.4		2.51
lanada " Denroark	8.000	12/05 03/06	108.5300 103.4200	-0.430 -0.260	7.50 7.50	7,54 7,62	7.13 7.14	Ent. viol. sota	L Calls 178	58 Publ 1473	M, Pervious	chiny'ii open	Mt., Cals 25	7547 Pulls 17	1308
rance BTAN	7.000	10/00	105,5000	-0.250	S,60	5.64	5,50	Italy							
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aty	9,500	02/08	95.5500	+0.300 1	0.221	0.33	10.17		Ореп	Sett prior	Change	High	Low	Est, voi	Open in
apan No 129 No 162	6 400 3,000	03/00	117.1200 98.3370	-0.080 -0.250	1.83 3.22	3.39	1.74 2.94	Jun	109.45	110.15	+0.35	110.27	106.38	38394	48856
letherlands	6,000	01/06	97,4400	-0.360	6.35	6.40	5.95	Sep		109.65	+0.35			0	0
ortugal	11.875	02/05	112,9000	-0.080	9.65	9.57	9.60	W ITALIAN	GOVT. B	OND (BTP)	FUTURE	S OPTION	(LIFFE) Li	a200m 100t	he of 1009
pan weden	10,150 6,000	01/06 02/05	101.5700 83.0700	+0,560	9.86 6.82	9.66	9.74 6.45	Striles			US			- PUTS -	
K Gitts	8,000	12/00	103-17	-7/32	7.10	7.27	6.78	Price		Jun	Se	•	Jun		Sep
	7.500	12/06	97-13	-9/32	7.66	6.01	7.47	11000		2.05	2.5		1.90		2.92
S Treasury *	9,000 5,625	10/08 02/06	107-27 96-20	-10/32 -10/32	8.00	6.14 6.15	7.84 5.67	11050 11100		1.79 1.55	2.3 2.1		2,14 2,40		3.19 3.48
0 1.00.07	6.000	02/26		-10/32	6.48	6.51	5.07	Est, vol. total							0.40
CU (French Govt)	7.500	04/05	103.6000	+0.480	6.92	7.24	6.67					,			
onden closing, "New Yor Gress rincluding withho		12 5 mm c	ant months f			ed mest	of scandard.	Spain							
noss US, UK in 30nds			balance	,		MMS	Marraboral	E NOTION	AL SPAN	SH BOND	FUTURES	(MEFF)			
									Open	Sett price	Change	High	Low	Est. vol.	Open in
IS INTEREST	RATE	5						Mar	93.95	84.78	+0.54	84,80	93,90	62,778	34,817
atest			Treasury	Bills and B	land Yield	1		Jun	93.40	94.29	+0.55	94.40	93.40	8,428	15,326
time rate	St4 Tw	month			Yest		5.41 5.73 5.09	UK							
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ed funds	54 Sb	mough	***********	5.07 10- 5.15 30-	year year		6.09 6.48		Open	Sett price	Change	High	Low	Est. vol	Open in
		v 100		4.0	rae.			Mar	107-15	107-20	-0-10	107-22	107-14	2735	33195
								TUNG G	106-25	106-28	-Q-10	106-29	108-17	32005	106311
									21 7010			C) 230,000	0 10 part		
								Strike Price	Apr	May	70	Sep	Apr Ma	PUTS	Sep
OND EUTID	EC AN	D OF	MANE					1 106	1-18	•			30 0-6	•	2-32
SOND FUTUR	ES AN	UP	IONO					107	0-45				57 1-2		3-05
								108	0-27				-33 5-0		3-42
rance								Est. vol. total	, Colbs 1183	Puts 1263,	Previous d	sy's open an	, Cata 4271	0 Puta 25345	
NOTIONAL FRENC	CH SONO	FUTURES	S (MATIE) ES	·-500.000				Ecu							
Open	Sett price	-		Low	For	VOL	Open int.	E ECU BO	HD FUTU	RES (MATE	ECU100	1.000			
lar 121,64	121.56	~0.30					112,121		Ореп	Sett price			Low	Est. vol.	Open int
in 121.58	121.52	-0.30					45,274	Mer	90.60	90.26	-0.34	90.60	90.18	3,703	7,084
ep 120.38	120.32	-0.30					2,350	Jun	90.10	89.76	-0.30	90.10	89.72	583	3,805
LONG TERM FREE	HCH BON	OPTION	KS (MATIF)												0,000
trike	CA	U.S			- PUT	; —		US							
nce Apr	M	ay	Jun	Apr	Мзу		Jun	US TRE	ASURY BO	ND FUTUR	RES (CBT)	\$100,000	32nds of 10	X0%	
19		•	•	0.10 0.23	0.35		0.59		Open	Latest	Change	High	Low	Est. vol.	Open int
20 - 21 1.03			1.69	0.49	0.55		0.83 1.17	Mer	115-07	115-05	-0-28	115-07	114-26		90,240
22 0.46		82	1,14	0.96	1.33		-	Jun	114-24	114-20	-0-27	114-25	114-09	323,008	288,396
23 0.15		44	0.70	-				Sep	114-03	114-04	-0-24	114-04	113-24	365	14,288
st vol. Iolal, Cana 23,61	9 Puts 17.	378 . Previ	do e yeb and	en Int., Car	5 141,488	Puts 7	26,579.								
								Japan							
lermany								MOTION				GOVT. BO	ED FUTUR	ES	
NOTIONAL GERMA	AN BUND	FUTURE	S (LIFFE)" D	M250,000	100ths c	£ 1001	6	(UFFE) Y	100m 100	ithe of 100	%				
Ореч	Sett price	Change	e High	Low	Est.	vol	Open Int.		Open	Close	Change		Low	Est. vol	Open Int.
m 96.83	96.64	-0.38		96.44	157		216406	Jun	11263			115.74	118.60	1465	0
		-0.38	95.80	95.60	56	2	2876	Sep LIFFE tuture	117,39 s also track	on ADT A	4 Cree	117.41	117,39	S	0
ер 95.60	95.51									A	- ab-a. em				
UK GILTS PE															The second
									_	-					_
			52 v	retk -				Tetd	.571	week _			_ YS#4 _		- 52
	RICES	Frice € e	52 v i-or – High	week _		16	one let	Tetd Red Price £ +-	or- Righ	woek		Notas	(i) Yadd (zija	ica£ +or—	_ 52 week.
UK GILTS PS  Noise orist" (Lives up to Five Ye	RIGES Yield Re-		-er- High	LOW	as & l <sub>2</sub> pc 2	005#	8.13	7.82 164 <sup>1</sup> 2	or - 19gh	9833 Inde	2-11-0-24	(6)			
WK GILTS PS  Noise  Orta" (Lives up to Five Ye	Yead tre Re-	2 10143	-1 106%	LOW Tres 101 % Tres	25 712 pc 30	005# 106#	8.13 7.70	7.82 1641 <sub>2</sub> 7.85 9713	or - High 3 100弘 4 101賢	98)3 Inde 94)3 200	: '96 pc '96##	(d) (2.73) (8.33)	- 0.8621 .57 281		
Notes Notes to Five Years 15 kpc 199625	fleed Res	2 10143 4 1015 5 1005	-1005 -1063 -1063	10113 Tre 10113 Tre 10113 Tre 10213 Tre	es 6 l <sub>2</sub> pe 2 es 7l <sub>2</sub> pe 30 es 7 l <sub>4</sub> pe 31 es 8pe 2003	005# 106# 106#	8.13 7.70 7.84	7.82 104 <sup>1</sup> 2 7.85 9743 7.81 98(2:d)	or - 19gh →3, 100∰ →4, 101∰ →4, 103¼	98)3 Inde 94)3 20 93)3 45 93)3 21	96 pc 96## pc 81	(d) (2.73) (8.33)	- 0.8621 .57 281	11111 -1	218 £ 204 113 Å 197
Moise Notes (Lives up to Five Year 1940);	Yead tot Re-	2 10143 4 1015 5 1005 9 1065	-1 106%	101/3 Tres 101/4 Tres 102/3 Tres 106/3 Tres 106/4 Tres	es 7½pc 20 m 7¼pc 20 as 8pc 2000 m 11¼pc 2	005# 105# 106# 106# 1003-7	8.13 7.70 7.84 7.97 9.68	7.82 10412 7.85 9743 7.81 98(2)4 7.85 10014 7.85 10014 7.66 72114	or - High 3 100弘 4 101賢	98)3 brds 94)3 20 94)3 20 9433 21 9433 21 17433 44	96 96## 90 '96## 90 '08	(d) (2.73) (8.33)	- 0.8621 .57 281	11111 -1	218 £ 204 113 Å 197
WK GILTS PS  Notice  N	freed	2 10143 4 1015 5 1005 9 1065 7 1046 1 1015	-1 106% -1 106% -1 106% -1 106% -1 106%	101/3 Tres 101/4 Tres 102/3 Tres 106/3 Tres 106/4 Tres 27/2 Tres	25 7 <sup>1</sup> 2 pc 20 na 7 <sup>1</sup> 4 pc 20 na 8 pc 2000 na 11 <sup>1</sup> 4 pc 2 na 6 <sup>1</sup> 2 pc 20	005# 06# 06# 06# -6# 003-7	8.13 7.70 7.84 7.97 9.60	7.82 1641 <sub>2</sub> 7.85 9743 7.81 98424 7.95 1003 7.60 7213 7.96 1833	or - High -3 100원 -4 100명 -4 100% -4 125년 -1 100원	9833 bride 9433 203 9433 233 9431 217 11433 448 96.5 203	96 96## 90 '96## 90 '08	(d) (2.73) (8.33)	- 0.5521 .57 251 .03 353 .21 1.59 .23 3.59 .35 1.52	日本   111日   111日	218 £ 204 113 Å 197
Motes  Notes  No	ried ried ret Re- lere) 15.04 6.2 13.07 6.1 9.74 5.9 12.48 5.9 10.08 5.9	2 10143 4 1014 5 1005 9 1065 7 1046 1 1014 3 1034 8 1135	-106% -106% -106% -1043 -1068	101/3 Tres 101/4 Tres 102/3 Tres 106/3 Tres 106/4 Tres	as 7½pc 20 as 7½pc 20 as 8pc 2000 as 11½pc 20 as 6½pc 20 as 13½pc	005# 06# 06# -6# 003-7 07 # 2004-8	8.13 7.70 7.84 7.97 9.68 8.18	7.82 10412 7.85 9743 7.81 98(2)4 7.85 10014 7.85 10014 7.66 72114	- 5 198일 - 198일 - 199일 - 199일 - 199일 - 199일 - 199일	9833 bross 9433 29 9434 29 9434 21 17434 45 96.1 20 127.1 21	755	(d) (2.73) (8.33)	- 0.5521 .57 251 .03 353 .21 1.59 .23 3.59 .35 1.52	日本 117日 マル 177点 セル 173点 セル 114点 セル 1803	218 £ 204 113 Å 197

Abritanian LONG TE Strike Proce 19 20 21 22 23 st. vol. total.	1.03 0.46 0.15		5	121,68 121,60 120,38 \$ (MATIF)	121,42 121,36 120,30	36,791	112,121 46,274 2,350	Me		90	2.60 2.10	Sett price 90.26 89.76	-0.34 -0.30	High 90.60 90.10	90.18 89.72	583	7,084
LONG TE Strike Price 19 20 21 22 23 31, vol. total,	121.58 120.38 ERM FREI Apr 1.03 0.46 0.15	121.52 120.32 NCH BOND May	-0.30 -0.30 OPTION	121,60 120,38 \$ (MATIF)	121.36	36,791	45,214			90	0.60	90.26	-0.34	90.60	96.18	3,703	7,084
icp I LONG TE Strike Trice 19 20 21 22 23 31 vol. total,	120.38 ERM FREI Apr 1.03 0.46 0.15	120.32 NCH BOND May	-0.30 OPTION	120.38 S (MATIF)													
Strike Price 19 20 21 22 22 23 31 vol. lotal,	1.03 0.46 0.15	CALL May	5	_				-									
Trice 19 20 21 22 22 23 31, vol. 1915l,	1.03 0.46 0.15	May -		Jun					"	•	. 10	08.70	-0.30	30. IQ	08.72	300	3,805
19 20 21 22 22 23 31. vol. 19131,	1.03 0.46 0.15		,	Jun		– PUTS —		Ū	S								
20 21 22 22 23 31. vol. 19131,	1.03 0.46 0.15	3 -			Apr	May	Jun		US TH	EASU	RY BO	OND FUTU	RES (CBT)	\$100,000 3	2nds of 10	0%	
21 22 23 st vol. 10tal,	1.03 0.46 0.15	3 -			0.10	0.35	0.59	_			pen	Latest	Change				^ L
22 23 st. vol. fotal,	0.46 0.15				0.23	0.55	0.83							High	Low	Est. vol.	Open in
23 st vot total,	0.15	5 O.E.		1.69	0.49	0.57	1.17	Me			5-07	115-05	-0-28	115-07	114-26	27,324	90,240
st vol. lotal,			_	1,14	0.96	1.33	-	Ju			-24	114-20	-0-27	114-25	114-09	323,008	256,396
	Cana 23,61			0.70		•	4	Se	P	11-	1-03	114-04	-0-24	114-04	113-24	365	14,288
ìerman		9 Puts 17.0	U . Previo	op even and	en int., Calif	141,408 Puts	128,579.										
	w								apan		ONG	TERM IA	PANESE G	OUT BOX	n erri 191	EQ.	
NOTION	-	AN BUND F	UTURES	(UFFE)" DI	M250,000	100ths of 100	096					iths of 100		OV1. BON	D LOTON	~• 	
	Open	Sett price	Change	High	Low	Est. vol	Open Int.				pen	Close	Change	High	Low	Est. vol	Open in
m	96.83	96.64	-0.38	99.63	96.44	157809	216406	Ju			<b>a</b> 63			115.74	118.60	1468	0
:p	95.60	95.51	-0.38	95.80	95.60	562	2876	Se	P	11	7.39			117.41	117.39	S	0
								. r	AFFE TUD	ures als	o track	on APT. A	a Open inter	est figs. are	for previous	ctay.	
W '60	TC 100	MACC										_			_		
UK GIL	. 15 P	SIGES					_										
	Nates	Yield	Price C +	or- High	redk _		Motors les	Yield	Price £	+01-	, 521 High	week		Notes (	Yald Z Pel	-ro+ 2so	_ \$2 wed
orts" (Lives 1	ue to Five Yo	ecs)			Tree	a 6 1 <sub>200</sub> 2005.H	6.1	7.82	16412	-3,	19833	9817 Inde		(6)			•
25 15 apc 19	96-1	15.04 6.22	10143	1085	(01)3 Treat	5 712pc 2005##	7.71			~la	1015	94]] 20	- 100	<b>_67.9</b> 0	- 0.8521 57 281 13 353 11 3.58 15 3.59 15 162 44 3.67	G) in	218 2
ch 13 <sup>1</sup> 4pc 199 regreson 100c	1006	9.74 5.95	1004	106.3 10413		47 apr 2006##				-4	1934	32 71	DC 4044	(78.3) 1. (78.3) 3.	7 281 M 751	77.2	1804 16
23 13 Lpc 19		1248 5.99	106,5	-\ 100H3	106.3	s 8pc 2002-6##					104	P433 21	oc '03	_078.69 1	1 3.50	735 +	1784 16
ch 101 ac 199	95	10.08 5.97	104-2	10513	704.5 Trees	a 114pc 2003-					1257	17433 45	00° 200	735.6 1. 778.3 3. 778.6 3. 778.6 3. 788.8 3. 774.6 3. 774.6 3. 789.2 1. 781.6 3. 781.6 3.	3 3.59	177.5 + + + + + + + + + + + + + + + + + + +	113/ <sub>2</sub> 10 120/ <sub>2</sub> 16 116/ <sub>3</sub> 16 116/ <sub>3</sub> 16 116/ <sub>3</sub> 16 12/ <sub>3</sub> 16 12/ <sub>4</sub> 13 12/ <sub>4</sub> 13 12/ <sub>4</sub> 10 12/ <sub>4</sub> 10 12/ <sub>4</sub> 10
san Cay Foc 16	097±±	6.91 6.71		1011	971 <sub>2</sub> Trea	6 <sup>1</sup> 200 2007 ##	8.75			-15	10835		706	68.8 1 68.8 1	5 152	1016 +4	180% 16 178 à 16 116 à 16 185 à 16 187 à 18
33 8-Jupe 199	7#	8.44 6.13	1035	104,2	10033 Trea	s 13 <sup>1</sup> 2pc 2004-	8 10.00			74	13843	12 22 21	oc '11	74.6 1	9 189	681	173.2
sh 1500 1891 sh 3700 1998		13.21 6.28 8.27 6.36	1134	117A	11314 Tree	s 9pc 2008 #	8.3				11242	100% 20	oc 13	81.6 J	3 371	383 +4	743 17
28 1 Upc 199		714 8.44	101 2	-3 102	0023	8pc 2009	20		99.		16412	944, 21	pc '16	_(81.6) 3.	7 3.74	14712 +16	152 1
ras 64pc 199		6.73 6.59	100,	1003	9513 Trea	s 6 1/4pc 2010	7.4	6.12	84	-4	88,4	801 <sub>4</sub> 21	pc 20	.63.0 1. .67.73 3	1 3.75 10 1.73	175	1484 13 1224 10
as 151 pc '80	S±±	12.85 6.64	120%	- & T241e	120.5							53	24	135.11	375	151	12011 11
ch 12pc 1998		10.63 6.69	1121	-6 114°a	11033							_	Dr 2000	4100.17		1014 -38	16074 11
505 91 <sub>2</sub> pc 11)91	9#	88; 674	107	-2, 108,1	10213												
nas Filig Ruto 1 ch 12% pc 199	999	18.58 6.61	1144	1161) -1 1161) -1 1123								(b) I	Figures in p	erortirosos	stow RPI	bese for in	deating, fie
20 10 2pc 19	95	951 6.84	1103	1123		Filtren Yeers Spc Ln 2011 #	8.3	8.13	10713		17213	mor	the prior to	-	od have b	een adjuste	र्वक क
as Spc 1999 :	#	5.16 685	9743	- 스 98년 - 나 112년	9043	90c 2012##					113,3	103 A rebs	etroy of RP 5. RPI for J	1305-	February	1957. Conv	9750CF 18C
oversion 10%,	рс 1999	9.27 0.97	11043 106%	-i: 112 <u>1</u> i		8120c 2006-1				-43	824	73	9. FFT 10. U	44 1354			1200.
nv Spc 2000‡ as 130c 2000	<del>*</del>	844 7.04 10.69 7.13	106%	一点 98日 一点 172日 一点 108日 一点 124日		8pc 2013#					10312	94.6					
25 14pc 1998	}-1	12.16 6.58	1154	117%		74pc 2012-1				-1	70113	E Ot	her Fb	ed Inte	rest		
as 8pc 2000‡	<b>#</b>	7,73 7,10	10012	-1 117% -2 105%		anc 2015	. 8.12		8843		1043	9412					
					1/625	84pc 2017#	8.25	£ 19			1115	10133			_ Yald		52 mmi
						12pc 2013-17		8.27	134		14132	129		Notes t	t Red P	rice E + or -	High L
					Treas	a apc 2021	5.05	8.10	98%	-1	99%	971 <sub>2 4-dec</sub>	Der 104pc 2	909 83	H # 1/	115 .	120 10
a to Fillmon Y	leers.								-		-	Bha	n 111-00 2012	9.4	7 8.34 13 8.94	115 7	125 11
as 100C 2001		8.99 7,24	1111/2	-6 114	105H							kete	od Cata g <sub>1</sub> 5bc ,		M - 1	053	105
25 7pc -001 :	<b>\$</b>	7 10 7,30	98.4 111 <u>13</u>	-3 1013	91 h							90	: Gen 1996 c '97-2	11.	5 -	104	1644, 10
as 94sc 200	C	875 7.48	111월	-15 1145g	1044								Quebec 18pc		9 9.30 1	455	1117 154 <u>18</u> 14
as 8pc 2003‡	<b>‡</b>	7.61 7.55	10233	-i 105}}	95's Hada							l per	131-or 2008	10	1 -	451 -1	1117 15418 14 1387
as 10pc 2003		6.82 7611	13 2	1145 1051 1175 -11118		ofs.4pc	8.37		484		5012	455 <sub>1</sub> Live	מחו מפביל 3 וספי	d 91	<b>A</b> -	3612	41
25 113ppc 200		9.83 7.40 4.34 6.53	11631	-11 11912 -15 6311		.om 3½pc##	8.18		421	-16	45,	40 LCC	ood 3 <sup>1</sup> 200 ins oc. 20 48. hester 11 <sup>1</sup> 200	91		33 72	36 2
rating 31296 ti rversion 91 <sub>2</sub> 00		8.80 7.79	80册 110班	-15 83H		312pc '61 Aft			59.		624		Marker 111200 Mar. Spc B	2907. 91	5 7.75	38]2 -12 33 -14 1942 -12 74 -42	124/2 11
10grggot 3°200 129 6 lype 2004		7.22 7.79	9312		875 Treas	3pp '66 Aft	8.32		2243		387.	3412 N NO	e Arefu 37ano	2021. 00	B 4.57	1977年十十十十十十十十十十十十十十十十十十十十十十十十十十十十十十十十十十十	76. 143 <sup>1</sup> 2 1
nv 9 1 <sub>2</sub> pc 700		8.59 784	110.2	· 등 95개 - 등 114점	1041 <sub>2</sub> Cone	018 21 <sub>2</sub> 00	8.Ta		3033	-4	25)]	281 41	e Angla 35pc pc 8. 2024	W	- 4.53	132 -2	140 12
ns 12 200 200		983 774	127,2	· 3 95점 · 4 114점 · 3 1314		. 2 <sup>1</sup> 2pc	8.25	_	30,2	-14	327	28, UH 1	2 Sales 191 <sub>20</sub>	c 2006 13.2	7 -	125 —2	130 z 11
					_	na. xd Ex divis		mid-ex	C85 300	shown	in pos	nda per £702	nominal of	éloék.			
noocaive rol	index-Lini	ked redemptio	n yields a	re calculated	by HSBC (	Pregraved from	Bank of En	pland ck	sing pri	CBS.							

lovt Secs. (UK)			_		_	Yr ago			Gitt Ed	ned be			Mar 8	Mer 5	106.1		0	Feb 104	
tund interest	111.02	112.13	112,15	112.14	112.01	108.99	115.23	108.77	5-day	TAGE SOL	A-min		138.3	104.5	97.0	. 99	.0	102	21
or 1985/98, Governme 0/25 and Flund Ventor	nt Securit k 1928. S	ies Nigh s E settivity	judices u	Methors 1 schedul	27,40 (9/ 974.	1/263, low 4	9.15 R/V	75). Flood Interd	set high s	mice co	replatio	er: 138.6	F (21/1/94),	b≠ 50.53 (3/1.	775) . Breis '	100: Gow	क्षाम्बर	Becuri	itie
FT/ISMA INT									_										
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sted are the latest into					Yield			becod	Bld			Vield				Bid		Chg.	٠. ١
S. DOLLAR STRAIGH	75					Sweden & St		2500	10612	105%		3.86	Abbey Net	Treasury 8 03 E		995	997	ᅶ	1
bbey Net Treasury 612 (	ZJ 1	100 100	1004		6.75	United Kingo Kolomorom	icen 74g 97 Inel Fin 7 ()	5500	1054	105 <sup>3</sup> 8 103 <sup>7</sup> 4		3.75	Alkance Lai	cs 11½ 97 C 18½ 29 C	150	105%	105 <sup>3</sup> 4	4	
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eden-Wuent L-Fin Bis (			1071 <sub>2</sub>	٠,	5.94	Acian Dev B	rk 0 18 _	500	35	3512	4	5.41	HSBC Hold	ngs 11.69 02 E	153	115	1167	3	
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ayer Versinstak 6½ 00 etnism 5% 03		000 100	107°s		6.01	Donnak 41	pe 44; 95	250	1034s	1044a		2.74 3.01	Japan Dev	B 700 &	500	1037	96 <sup>3</sup> 2	411	
esn Columbia 74 02 -		500 107	2 1074		5.25	BB 34, 99 .		1000	1031	1034	•	261	Ontario 11 <sup>1</sup>	9 <sup>1</sup> 2 07 2	100	1133	11350	1	
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oper Promision by 00 - edgen 5-12 03 - edgen Coduration 7-12 02 - edgen Cod		500 98	1017		5.47 6.96	inter Armer D	w 4% 00	600	1034	104		4,15	TONZ Fin 9	4e 00 NZS	75	1137	TT3%	-4	•
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8 8 04		XX 9	B 991	12	6.33	World Blank	21	700	262	261		5.44				104-4	IUG.	-	•
3 7 4 97	10	105	105	1	5.56	World Bank	7 01	600	115	1154	•	3,66	FLOATING	RATE NOTES					
ic de France 9 95 -im Bank Japan 6 02 port Dev Corp 9 <sup>1</sup> 2 98 - man Capital C 04	:	200 1(6	1052		5.70 6.25	YEN STRAK	SING								bewed	. Bk			_
nort Day Corp 91/2 98	;	50 107	1061		5.79	Beloium 5 98		75000	110%	111		201	Abbey Nati	Tressury -1 98	1000	89.84		82	5
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POSS BATES



WORLD INTEREST RATES

#### **CURRENCIES AND MONEY**

**MARKETS REPORT** 

# Dollar treads water ahead of US labour report

e trade

Foreign exchange markets had a quiet day yesterday with most market participants choosing to stay on the sidelines ahead of the US jobs

report today.

The dollar held onto the overnight gains made during Asian trading in the European morning, but then started to slip as dealers closed out positions before the London close. After trading around DM1.4850, it closed at DM1.4789, from

DM1.475. In Europe, the feature of the day was interest rate cuts in France and Norway. The Bank of France cut its intervention rate to 3.8 per cent, from 3.9 per cent, while the Norwegian central bank cut its deposit rate to 4.5 per cent, from 4.75

The French franc rose to a eix week high against the D-Mark, of FF13.4214, after the cut, before retreating to finish

POUND SPOT

The main statistical release of the day was the 0.5 per cent drop in German GDP in the fourth quarter, which encouraged hopes of further interest rate cuts in Europe.

The South African rand suffered a slight reversal, despite Prasident Mandala being released from hospital with a clean bill of health after two days of tests. It finished at R3.915 against the dollar, from R3.8795

Mr Chris Stals, governor of the Reserva Bank, said the bank had spent \$1.38bn on intervention to support the rand in the last two weeks of February.

Although the dollar finished softer in Europe, some of the bullish sentiment evident at

= Poss	ed in New Yor	*
<b>Mar</b> 7	Latest	- Prev. close -
E spot	1,5905	1.5295
1 mth	1.5295	1,5295
5 mth	1.5277	1.5268
l yr	1_5195	1.5184

the start of the year has returned. The fortnightly IDEA survey, of 28 trading houses in the main centres, found that the market was more bullish on all time horizons.

The return of German easing expectations, the relief that Japanese rates may not be increasing in the near-term and the removal of Fed easing expectations from the front end of the curve were cited as the major bullish factors," the survey found.

Mr Jonathan Griggs, economist at Barclays in London, said the heavy intervention by the Bank of Japan "changed the market psychology in that there are not many people who think the dollar will test Y100 on a three month horizon."

The general reluctance on the part of both companies and institutions to take substantial long dollar positions, despite the bullish mood, may reflect their existing high dollar exposure. The IDEA survey found respondents were 67 per cent

1984

overweight the dollar. Mr Peter Farley, currency analyst at MMS in London, said a lot would turn on the dollar's response to the jobs report today. He noted that in recent days the dollar had decoupled from the US Treasury market, holding out the prospect that the dollar could rally on a strong report, even if bond prices fell. "An economic recovery story could be good for the dollar," said Mr Farley.

■ The market's gradual return to a stronger dollar/lower German rates view was helped by comments from Mr Hans Tietmeyer, the Bundesbank president. Briefing the media, he said: "I see no change upward in rates. I see no reason for a move upward." He said it was a mistake to look at the fixedrate repo as the start of an upward move in interest rates.

Mr David Cocker, economist at Chemical Bank in London, said: "Generally, there is a lethargy in the cross European markets, which is likely to remain as long as the outlook on the date of starting a single currency is uncertain. The market cannot seem to make its mind up between the optimistic ramblings of politicians that suggest all is well for meeting the Maastricht criteria in 1997, and the hard economic

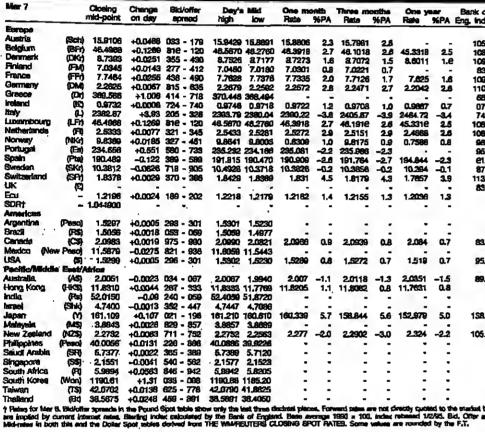
He said that the budget season in Autumn would provide an impetus for change, with D-Mark strength the likely out-

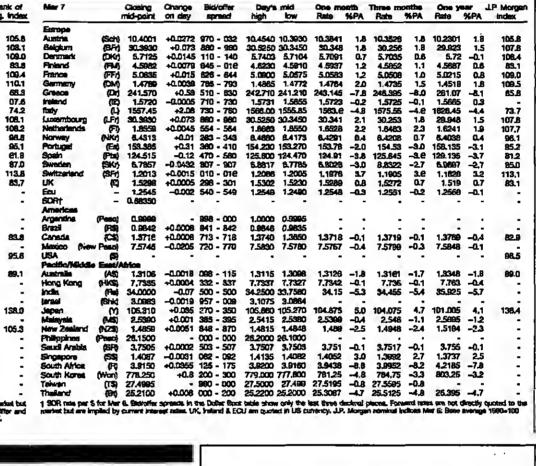
■ UK markets will be poised this morning to see whether a rate cut was agreed at the monthly monstary meeting yesterday. Mr Stephen Lewis of the London Bond Broking company warned that Mr Kenneth Clarke, the chancellor, might prefer to keep his powder dry. delaying a rate cut to closer to

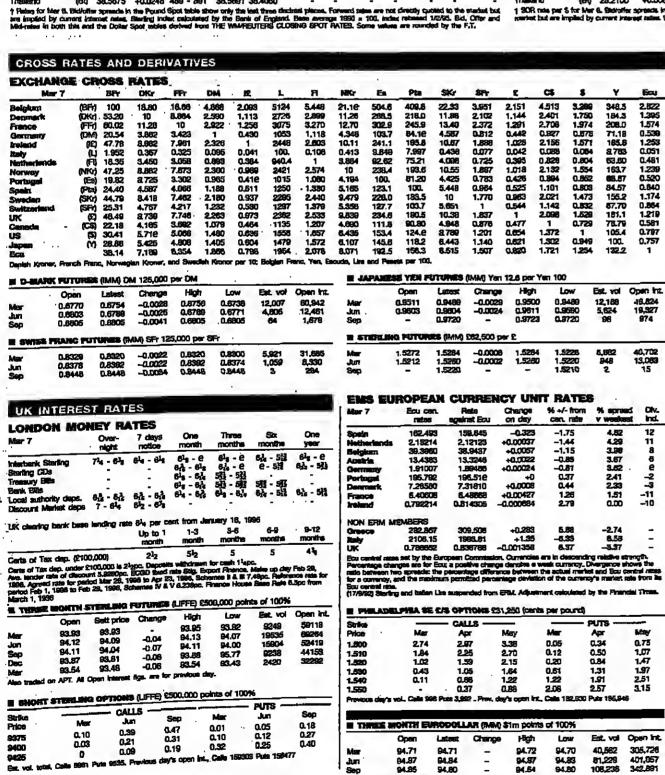
a May 1997 election. But Mr Griggs of Barclays said: "I would be very surprised if the chancellor foregoes an opportunity to cut rates into a market that is very much expecting it."

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The .	4590.30 - 4580.80	3000.00 - 2000.00
Kengit	0.4575 - 0.4580	0.2991 - 0.2993
Poland	3.9311 - 3.9354	2.5700 - 2.5730
Person	7389.50 - 7396.50	4831.00 - 4834.00
UAE	5.6175 - 5.6202	18725 - 3,6731

MONEY RATES week ago Germany week ago Ireland week ago week ago Switzerland week ago Japan week ago S LIBOR FT Los Interbenk Fbdng waek ago US Dollar CDr week ago ECU Unked De Week ago SDR Linked Da S LIBOR Imp **EURO CURRENCY INTEREST RATES** Belgian Franc Denish Krone D-Mark Dutch Guilder Est, vol Open Int. 95.71 95.89 95.65 +0.05 +0.03 -0.01 95.69 95.67 95.64 44,565 57,773 49,542 95.74 95.74 15,899 SONTH EUROMARK FUTURES (LIFFE) DM1m points of 100% Sett price Change Est. voi Open int. Mar Jun Sep Dec 96.68 96.81 96.69 96.47 14718 96.81 95.72 98,49 -0.01 -0.01 -0.02 96.78 96.67 96.44 24397 18093 32171 CONTH EUROLINA PUTURES (LIFFE)" L1000m points of 100% High Est. vol. Open int. +0.02 31975 90.88 81.17 91.23 90.97 91.26 91.31 +0.05 +0.05 +0.04 90.97 91.28 91.31 90.85 91.17 91.23 34530 20048 13832 (LIFFE) SFrtm points of 100% Est. vol Open int. +0.05 +0.05 +0.03 +0.02 98.29 98.21 98.02 97.74 20270 98.22 98.05 67.78 6 (LIFFE) Ecu1m points of 100% Est. vol Open Int. -0.02 -0.02 -0.02 -0.02 95.41 95.53 95.48 95.28 95,40 95,52 95,47 95,28 6650 5912 3241 3145 95,54 95,48 95,28 E EUROLINA OPTIONS (LIFFE) L1000m points of 100% Sep 0.21 0.26 0.33





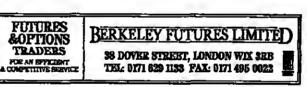


BASE LENDING RATES

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Est, vol. total, Callo O Peta O. Previous day's open Int., Callo 8046 Puts 4574



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**AVIS AUX ACTIONNAIRES** 

naires som convoqués par le présent avis à L'ASSEMBLEE GENERALE ORDINAIRE DES ACTIONNAIRES qui se tiendra su siège social à Luxembourg le 28 mars 1996 à 14h30, avec l'ordre du

Rapport d'Activité du Conscil d'Administration; Rapport du Réviseur d'Entreprises; Affectation du résultat;

Décharge aux Administrateurs et au Réviseur d'Entreprises: 5. Nontination des ocusnes socianx: Nomination des Administrateurs;

Divers. Les résolutions des actionnaires lors de l'Assemblée Générale Ordinaire seront vo

BANQUE DE GESTION EDMOND DE ROTHSCHILD LUXEMBOURG S.A.

L-2535 LIXEMBOURG

US\$125,000,000 First Chicago Corporation Floating Rate Subordinated Capital Notes Due December 1996

Notice is hereby given that the Rate of Interest has been fixed at 5.5% and that the interest poyable on the relevant Interest Poyment Date, June 10, 1996 against Coupon Na. 37 in respect of US\$100,000 nominal of the Notes will be US\$1,436.11. March 8, 1996, London By: Citibank, N.A., (Issuer Services), Agent Bank



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#### HELP FILL THE CARE GAP IN BRITAIN

SUPPORT



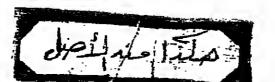
today - and the oumber is growing. We need 150 more nurses before the end of this year to bring their unique care and relief to many more patients. Give oow - it's in all our interest. (1 in 3 of us get cancer).

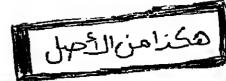
I wish to add my support to The Macmillan Nurse Appeal I wish to pledge: £5 \$\infty\$ £10 \$\infty\$ £25 \$\infty\$ £50 \$\infty\$ Other £. 1. I enclose my cheque made out to 'Cancer Relief Macmillan Fund (F4)' 2. Credit card payment: Visa AmEx Access M/C Other \_ My card number is

CANCER RELIEF MACMILLAN FUND FREEPOST LONDON SW3 38R Cancer Rehef Macmilian Fund exists to support people with cancer and their fundies.

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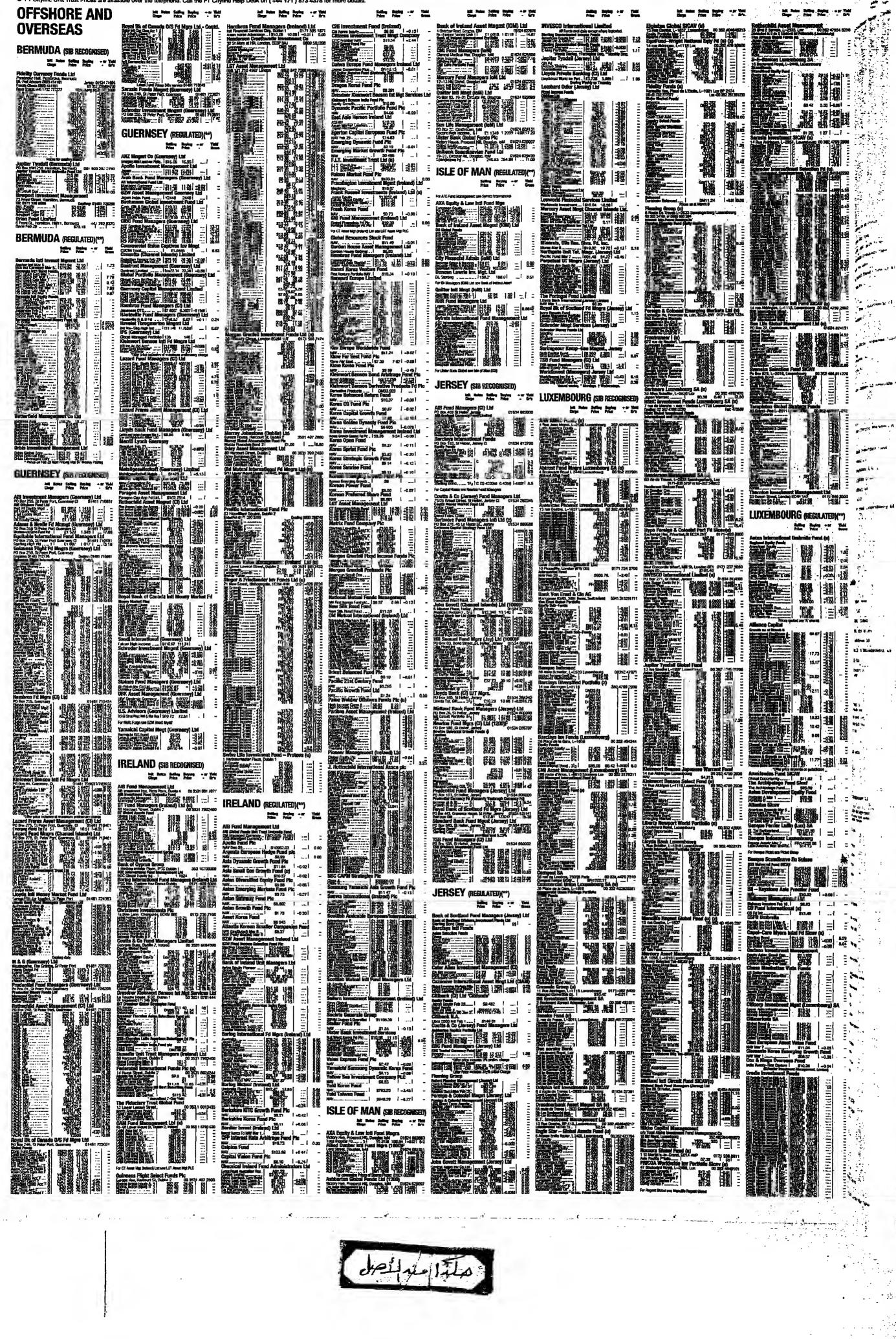
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● FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (+44 171) 873 4378 for more details. FT MANAGED FUNDS SERVICE Ministro Aintz Conventible Bond Fund

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#### LONDON STOCK EXCHANGE

# Equities on hold awaiting interest rate move

An element of doubt about the chances of a reduction in UK interest rates, plus e nervous performance by international bonds, kept Loodon's equity market on the bop

The market's premier benchmark, the FT-SE 100 index, moved in a relatively small arc yesterday, and was especially sensitive to worries that the regular monetary meeting between Mr Kenneth Clarke, chancellor of the exchequer, and Mr Eddie George, governor of the Bank of England, might not, after all, see a reduction in rates

"We've been hanking on a rate cut of 25 hasis points and the market will be very disappointed if nothing happens," said one senior trader. Analysts insisted a reduction would take place first thing this morning, or "if not then, soon afterwards," as one said.

There was no real help for the equity market from gilts, which settled around & lower on the session There was plenty of good news from Europe, however, where Ciba-Geigy and Sandoz, Switzerland's drug companies, confirmed Wednesday's rumours that a mega-merger was in the offing. The merger, which ignited the Swiss stock mar-

ket, immediately saw investors

drug companies. Zeneca shares climbed over 7 per cent, as international broking houses revived old stories that the

Zeneca, one of the leading global

company has a mouth-watering list of new drugs in the pipeline. In the absence of the rate cut news, the market was left to fret and Footsle eventually settled mar-

ginally lower on the day, closing 0.7 off et 3,758.2. despite Zeneca's rise, which was worth just short of 6 points on the index. The FT-SE Mid 250 index made

further good progress, hitting a record close of 4,280.0, up 3.3, and was given a big lift hy the 13 per

tor watcher. US vodka sales

account for around a quarter of

some way down the pecking

However, analysts were yes-

terday concerned shout the

prospect of a steep uptick in market competition, both in

With Wessex Water forced to

disclose a £650m takeover plan

for neighbouring South West, the tide of takeover enthusi-

asm rose sharply in the water

prised by Wednesday's mid-

night announcement as bid

rumours within the sector had

declined over recent menths

and the Wessex strategy was

perceived to be expansion into

The market now expects a

wave of activity, assuming the

non-regulated areas.

Several analysts were our-

the US and in Europe.

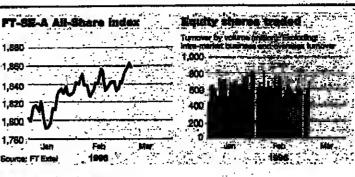
focus on the bid potential for cent upsurge in South West Water, which spearheaded a general advance by the sector after Wessex Water admitted it was seeking a merger. Any deal involving water companies automatically attracts attentions of the Monopolies and Mergers Commission.

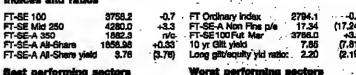
Rumblings about potential takeover activity in the water sector began to emerge last week, along with talk of further blds in the electricity stocks.

London kicked off the session on quietly firm note but never looked liked moving into top gear, dealers said activity was always subdued and that the big institutions preferred to wait and see the outcome of the monetary meeting At the day's best, in mid-morning, the Footsie was some 10 points higher, but lacking conviction. Pockets of profit-taking and the market's general apathy dragged pricee back over lunchtime and Wall Street's lacklustre opening did

nothing for London's confidence. The day's corporate results were generally positive: numbers from GKN, Rolls-Royce and Ladbroke were well up to scratch, but RTZ was a real disappointment.

Turnover at 6pm reached 765m shares, with non-Footsie stocks accounting for 52 per cent. Retail business on Wednesday was worth





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#### Record high for Zeneca

Merger mania returned to the Footsle with Zeneca taking centre stage following the announcement of a tie-up between Sandoz and Ciba Geigy.

The shares jumped 96 to 1377p, a record high, with turnover of 7.4m shares among the heaviest since demerger from ICI nearly three years ago. News of the \$60bn move by

the two Swiss groups reminded investors of the extent of fragmentation in the global phar maceuticals market despite the mergers of recent years.
It also refreshed their mem-

ory about speculation that has linked Zeneca with Roche wbich was, until yesterday, Switzerlend's higgest pharmaceuticals player.

Thirdly, it came bot on the heels of a resulte statement from Glaxo Wellcome at which Mr Richard Sykes, the chief executive, said be was not ruling out further acquisitions. He said a short-term move was unlikely but that did not prevent press comment that Glaxo needed to gobble up competitors to keep up with its peers, Finally, the Ciba-Sandoz decision was seen as an argu-

ment for single country deals. All this speculation came on top of a very strong set of full year figures. They showed accelerating pharmaceuticals sales growth, losses in the seeds division eliminated and plans in place to dispose of barely profitable divisions such

Mr David Barnes, the chief executive, said most of the rise reflected the "fundamental value of the group." But a com-pany executive added: "We will look at all opportunities but they will have to be quality." Glaxo Wellcome, still suffering from disappointing figures on Wednesday, fell 30 to 846p with 28m traded.

#### Rolls tugged

On a beavy day for engineering results, Rolls-Royce aplit the City down the middle and the process sent volume in the shares shooting up to its second highest level for five

The group's 1995 results were well up to expectations and, with the engineering demand cycle still recovering, further profits progress was widely seen for this year.

But some analysts found the trading statement on the tame side and there was no shortage of solvice to take profits.

"There is clearly further demand recovery to come at R-R, but it has to be remembered that the shares have risen by more than 40 per cent since November", said one sector analyst.

NatWest Securities was last night considering an upwards tweak for profits this year and maintained a buy recommen-dation. SBC Warburg also relterated buy advice. But BZW stood firmly by its sell stance and the polarisation

shares closed 41/4 better at 215p in 28m traded, GKN shot ahead by 35 to a

of opinions sparked a massive

two-way pull in the stock. The

new high of 877p following top of the range results and a positive statement. In contrast, Vickers had another torrid

day, sliding 18 to 280p. Fading bopes of a bid from GKN and news of share sales by directors have combined to depress Vickers' shares hy more than 9 per cent over the past two days.

#### Damp spirits

Vodka worries returned to haunt Grand Metropolitan and the shares came off 4 to 433p, in 3.4m traded. Two years ago the drinks

group lost the rights to distrib-ute Swedish vodka Absolut. It is now involved in tough talks aimed at protecting its rights to sell Finlandia, the top selling Finnish brand, in the US. Vodka is far and away the biggest selling spirit in the US, and Grand Met is a leading supplier. According to one sec-

	Mar 7	Mar 6	Mar 5	Mar 4	Mar 1	Yr ago	High	"Low
Ordinary Share	2794.1	2784.9	2807.6	2791.3	2775.5	2268.8	2807,9	2238.3
Ord, div, yteld	3.85	3.88	5.82	3.64	3.86	4.60	4.73	2.76
P/E ratio net	16.84	16.84	17.08	16.98	12 68	18.40	. 21.33	15.35
P/E ratio nil	15.62	16.62	15.85	16.76	15.65	15.94	22.21	15.17
Tor 1985/96, Order Date: 1/7/35,	y Shan	Index since	ocrapile.	tion: high	2507.9 64	23/96; low	48.4 25/6	40. Bees

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	Mar 7	Mar B	Mar 5	Mar 4	Mar 1	Yr ago
SEAQ bargains	35,177	35,021	37,290	38,645	33,405	28,088
Equity turnover (Emit	-	1697.0	1889.5	1471.5	1865.6	1497.B
Equity bargainst		39,596	43,116	44,7B2	32,437	38,226
Shares traded trifft		829.7	707.3	601.A	543.3	620.8

E London market date

Total Flace Total Fate		Total Highs Total Lows	197 14	Total contracts	41,01
Same	1,564	10-10		Puts	19,171
Mar. 7 'Data be	med on Equi	ity sheres listed on	the London	Shere Service,	

Monopolies and Mergers Commission is sufficiently favoura-

group profits. The business is Ms Angela Whelan of Credit epread across a number of brands of which Finlandia is Lyonnais Laing said: "They're all up for grabs. Foreign companies are going to be looking at the deal and thinking 'If Wessex can extract value while having to give a significant amount back to customers, maybe there is more for me as I don't have to return value'."

Bristol Water rose 60 to 1260p. Southern 39 to 736p and Yorkshire 17 to 673p. Meanwhile, South West rose 70 to 608n and Wessex fell 20 to 334p. Uoilever, a clear laggard against the market over the past month, bounced higher, recovering 9 to 1,219p in mod-

ast volume. Shares in the foods and detergents giant have come down from 1,360p since the middle of January. Some brokers have been urging clients to take advantage of the shake

A line of stock was said to be hanging over conglomerate Cookson, depressing the shares in the face of strong results. The stock ended off 8 at 310p in the second heaviest turnover on record, with 11m sbares

A number of analysts upgraded gently for the current year. SBC Warburg moved up by £10m to £215m. But circuit solder is a large part of Cookson's business and doubts about the durability of the semi-conductor boom were being voiced yesterday. Consideration of BSkyB's

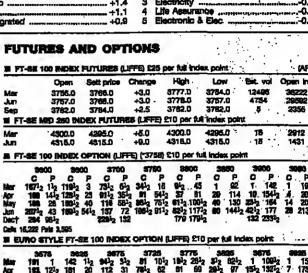
announcement that it is expanding into continental Europe saw the shares rise 24 to 423p. However, there was some concern about resistance from the two leading German media groups, And there was confusion yesterday afternoon when the company cancelled its telephone conference with

a big rise in full-year figures. Three transport shares hit new highs and featured in the FT-SE Mid 250 index's top ten

Air freight and support services group Ocsan Group jumped 22 to 417p on strong results. Acquisitions valued at £52m, a seventh of its market capitalisation, lifted bus operator FirstBus by 11 to 176p. National Express put on 12 to

Househuilders stayed in demand helped by an optimistic trading statement from Galliford, which added 11/2 to 18%p. Wilson Bowden jumped 10 to 418p for a two-day advance of 5 per cent. Bellway added 13 to 298p.

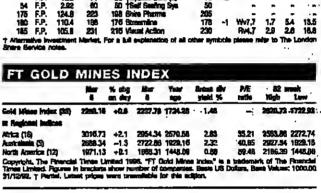
De La Rue tumbled 25 to 721p after a profits warning.



LONDON RECENT ISSUES: EQUITIES

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Media group More O'Ferrall lifted 38 to 585p in response to



#### Blyvooruitzicht Gold Mining Company, Limited

(Registration number 05/09743/06) (Incorporated in the Republic of South Africa) ("Blyvooruitzicht")

PROPOSED RIGHTS OFFER AND ANNOUNCEMENT OF THE LAST DAY TO REGISTER

Band Merchant Bank Limited hereby autounces that the directors of Bhyvoorulezicht have resolved to proceed with a renounceable rights offer to Bhyvoorulezicht abareholders ("the rights offer"). The sponsoring broker to the rights offer in the United Kingdom is Societé Générale Strauss Turnbuli Securities Limited. Purposes of the rights offer

The purposes of the rights offer are, inter alto, to raise funds for:

the cancellation of the management contract with Randgold & Exploratino Co

the extablishment of a carbon-in-pulp plant; and

the development of one reserves within the Western Deep Levels tribute area.

Last day to register for the rights offer Shareholden of Blyroorultzicht are advised that the last day to register for the rights offer will be Friday, 22 March 1996.

anouncement regarding the terms of the rights offer will be published on or about Monday, 11 March 1996. It is expected that a prospectus relating to the rights offer will be issued on 29 March, 1996. Copies of the prospectus are the relative to the project of the region of the region of the residue of the period of two business they from the relative of 
and including 12 April, 1996 from: Société Générale Straum Torobull Secutities Limited

Viaduct Corporate Services Limited 19. Charterhouse Street London ECIN 601

#### The Financial Times plans to publish a Survey on Russia The survey will focus on elections, which if held as

scheduled, will be an important milectone in Russia's efforts to build a democracy. Among other subjects to be covered will be the economy, foreign investment, privatisation, oil and gas, agriculture etc. For details of advertising

opportunities evaliable in the survey, please contact: Patricia Surridge in London Tel: +44 171 873 3426

Fax: +44 171 873 3204 Nina Golovyatenko in

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16 Oil, Integrated(S)	5340,90	+0.9 3312.59 3308.01 5333.25 2587.50 4.13	1.35 22.34 16.24 1448.38
16 Oil Exploration & Prod(15)	2259.08	+0.8 2260.26 2241.48 2249.11 1909.29 2.16	1.41 41.06 0.00 1346.B5
20 GEN POUSTRIALS(278)	2051,22	+0.1 2079,15 2063,15 2075,29 1767,07 4.00	1.88 18.85 4.94 1120.22
21 Building & Construction(34)	1124,81	+0.7 1117.22 1114.57 1108.84 882.22 3.59	2.02 17.18 1.15 827.72
22 Building Matte & Marcha(29)	1930.65	+0.1 1929.51 1933.42 1914.63 1647.71 3.58	2.03 15.87 0.61 958.47
23 Chemicals(23)	2575.25	+0.2 2569.72 2578.94 2557.09 2161.10 3.89	2.03 15.63 1.34 1199.89
24 Diversified Industrials(21)	1785.58	1788,16 1790,22 1795,68 1740.59 5.63	1.48 15.25 12.91 985.03
25 Electronic & Elect Equip(\$8)	2327.68	-0.5 2338.31 2960.90 2333.61 1868.07 6.09	1.83 22.07 2.85 1195.55
25 Engineering(70)	2540.21	-0.1 2342.74 2341.19 2339.32 1713.26 3.24	2.36 16.38 5.73 1409.05
27 Engineering, Vehicles(13)	2726.29	+2.1 2670.52 2664.95 2683.53 2098.57 6.86	1.66 19.48 0.23 1390.15
28 Paper, Poko & Printing(28)	2731.86	2731.78 2739.44 2731.09 2647.54 3.67	2.04 16.69 0.61 1120.79
29 Texties & Apparel(19)	1506.11	+0.7 1495.14 1489.14 1485.44 1405.25 4.82	1.76 15.49 7.42 907.81
30 CONSUMER GOODS(81)	3502.68	+0.2 5595.10 3641.41 3630.00 2623.00 3.90	1.80 17.84 11.99 1311.56
32 Alcoholic Severages(6)	2819.35	-D.4 2850.80 2823.08 2814.48 2472.88 4.31	1.67 17.56 28.48 1007.31
33 Food Producers(23)	2557.93	+0.5 2555.02 2568.05 2571.89 2925.27 4.26	1.71 17.14 4.90 1141.05
34 Household Goods(15)	2530.09	+0.2 2524.16 2510.04 2528.88 2465.93 3,78	2,16 15,41 2,27 960,77
36 Heelth Care(20)	1969.69	+0.3 1963.79 1973.04 1989.47 1590.16 2.68	1.82 26.00 2.54 1184.14
37 Pharmaceuticals(13)	5055.44	5084.45 5178,14 6187.80 3581.22 3.32	1.79 21,08 12,95 1696,05
38 Tobacco(f)	4815,70	+1.4 4747.93 4841.11 4868.52 9509.57 5.28	2.03 11.64 0.00 1166.06
40 SERVICES(253)	2380.35	+0.5 2366.86 2367.15 2351.54 1513.39 2.92	2.11 20.27 14.00 1227.25
41 Distributors(32)	2665.76	+0.5 2652.45 2652.48 2542.96 2298.28 3.68	1,83 18.62 4.27 971,79
42 Leieurs & Hotels(23)	2857.34	+0.4 2944.87 2940.32 2831.84 2036.46 2.82	2.16 20.35 106.45 1573.64
43. Macha(46)	3933.51	+0.5 3800.80 3883,38 3887.01 2674.47 2.16	2.13 27.39 15.44 1413.68
44 Retailers, Food(15)	1884.57	+1.6 1699.36 1699.34 1901.23 1759.65 3.78	2.40 19.76 2.85 1213.16
45 Retailors, General(43)	1968,37	+0.3 1962,58 1965.71 1949.91 1496.11 3.02	2.23 18,58 5,73 1112,94
47 Breweries, Pube & Rest.(24)	3013.82	+0.4 3003.04 3007.83 2996.53 2063.20 3.28	2.08 16.32 15.72 1437.90
45 Support Services(49)	2122,68	-0.4 2132.13 2132.74 2125.33 1428.50 2,28	2.53 21,55 6,32 1337,93
49 Transport(21)	2384.12	+0.2 2339.78 2393.70 2544.28 2102.17 3.82	1.39 24.81 3.84 984.84
60 UTILITIES(SS)	2477.57	-0.1 2479.06 2494.43 2484.97 2188.81 5.00	2.06 12.10 35.13 1051.36
62 Electricity(12)	2748.23	-0.5 2763.06 2778.41 2780.38 2110.49 5.06	2.60
64 Gas Distribution(2)	1597,85	+0.4 1501.45 1501.45 1501.45 1861.05 7.50	1.37 12.18 0.00 801.66
66 Telecommunications(7)	2033.32	-0.3 2038.82 2068.22 2055.92 1894.52 4.15	1.76 17.14 0.15 920,41
65 Water(12)	2179.25	+1.1 2156.10 2127.61 2110.16 1721.00 5.80	2.60 8.60 3.61 1161.78
68 NON-FINANCIALS(688)	1070,48	+0.3 1954.94 1972.24 1955.50 1568.55 5.79	1.90 17.54 11.38 1478.58
70 FINANCIALE(168)	2922.91	-1,7 2955,47 2960.14 2955,51 2111.05 3.89	2,49 12,55 34.49 1248,94
71 Banks, Retab(B)	4112.97	-1.8 4168.23 4197.28 4185.16 2769.35 3.78	2.89 11.73 65,81 1939,45
72 Banks, Merchant(6)	3535.16	3534.80 3529.95 3529.87 2559.34 2.65	2.40 19.69 0.00 1108.23
73 Insurance(24)	1432.98	+0.1 1431.16 1431.34 1431.75 1174.16 6.45	2.90 7,89 21.10 1065.91

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80 INVESTMENT THUSTO(125)

89 FT-SE-A ALL-SHARESPOR

	Open	9.00	10,00	11,00	19.00	13.00	14.00	15.00	16.10	High/day	Low/dey
FT-SE 100	5761,8	3750.8	3785.4	3787.2	9762.2	3759.1	3762.9	3760.0	3757.8	3768.9	3755.2
FT-SE Mid 250	4281.3	4284.2	4282.2	4283.D	4263.6	4289.B	4282.7	4282.1	4295.2	4284.5	4279.6
FT-SE-A 350	1883.8	1889.3	1685.3	1885.4	1884,2	1863.0	1884.2	1883.6	1882.2	1885.7	1881.3

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Additional information on the FT-SE Actuaries Share indices is published in Saturday Issues.

"The FT-SE Actuaries Share indices are calculated by FT-SE international Limited in conjunction with the Faculty of Actuaries and the Institute of Actuaries. O FT-SE international Limited in accordance with a standard set of pround rules established by FT-SE international Limited in conjunction with the Faculty of Actuaries and the Institute of Actuaries. "FT-SE" and "Foonial" are undermarks of the London Stock Exchange and the Phanoial Times Limited and are used by FT-SE International Limited under journel, Auditor: The WM Company." † Sector P/E ratios greater then 60 and net

**AUCTIONS** Millbank Auctioneers Limited

U.S.\$ 250,000,000 Subordinated Floating Rate Notes Due 2002

London Stock Exchange Limited bus authorised the issue of this announce

Interest Period: March 6, 1996 to September 6, 1996 (184 days)
Interest Rate: 5.125% p.a.
Coupon Amount: U.S.\$ 130.97 per U.S.\$ 1,000 Note
U.S.\$ 2,619,44 per U.S.\$ 100,000 Note

Commerzbank Aktiengesellschaft

Frankfurt/Main, March 1996 COMMERZBANK STE

Auctioneers Estate Agents & Valuers 72-94 Millbank Street, Northam, Southampton SO14 5QN Tel: 01703 228179 Fax: 01703 33 21 59 ON THE INSTRUCTION OF BRITISH GAS PLC

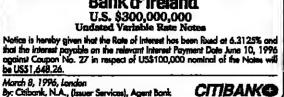
(due to national re-organisation) AN IMPORTANT SALE BY TENDER (in lots) HEATING & APPLIANCE INSTALLATION ITEMS

CONSUMABLES, TOOLS AND EQUIPMENT Viewing on Monday 18th to Wednesday 20th March 1996 at British Gas plc., Solent Industrial Estate, Hedge End, Near Southampton.

Further details and catalogues from the Auctioneers

**Business Opportunity in Brazil** 

Available for sale, with 20,000 ha, of land, of which 14,000 ha. are suitable for sugar cane, with existing 3,000 ha, of irrigated sugar cane plantation. Production capacity: 60,000 tons of sugar and 24,000 m3 of alcohol. Projected revenue: US \$65M over the next 5 years. Phone or fax: +31-475-53 9527.

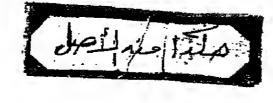


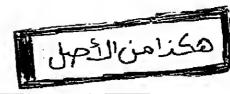
Bank of Treland

March 8, 1996, London By: Citibank, N.A., (Issuer Services), Agent Bank

#### **COMMERCIAL PROPERTY**

Sugar & Alcohol Mill





18.4m 14.6m 11.6m 10.3m 10.3m

9.2m 7.5m 7.2m 6.3m

#### FINANCIAL TIMES FRIDAY MARCH 8 1996 Caling Control of Cont 4.47 8.44 8 18.50m 2.28 5.90 7.04 3.34 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 535,80 935 210 669 154 288 288 56,56 502 361 847 580,50 408 703 마이크 등에 되었습니다. 559596 48104 18,718 3,900 11,790 8,900 2,010 3,063 8,300 4,666 13,890 28.50 517.75 518.60 517.75 518.60 ### 1558 ### -1.50 112 66 33 +1.50 112 66 33 +1.50 1425 11550 0.3 -1.64 112 69 +3.42 226 13 -3.41 7.30 125 5.5 +1.51 125 7.50 13 +1.50 125 7.50 13 Adjust Ad ARIAN BERNANDE BERNAN To be a world leader in diverse businesses you need the very best scientists and engineers. Rockwell has 17,000 of them AEB ABBOT NA Rockwell -10 2.257 1.401 5.2 +28 2.250 1.831 2.8 -6 2.585 1.865 6.3 +125 3.274 2.312 6.9 - 4.340 2.417 8.8 +10 3.545 7.700 +50 3.820 3.075 4.3 +15 2.620 1.991 3.1 1,830 2,148 2,385 2,900 4,040 3,525 3,518 2,765 Amer A Asina A Califor Cultor 1,600 913 — Marchin Marchin College | Marchin Marchin College | Marchin Marchin College | Marchin Coll Ph. J. 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INTER•CONTINENTAL LUXEMBOURG

When you stay with us in LUXEMBOURG

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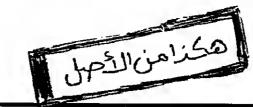
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**NASDAQ NATIONAL MARKET** 4 pm close March 7 P/ Sts Disc, E 100s, High Low Last Cheg Stock P/ Sin Dis. E 100s High Low Last Ching Shack W Six DN. E 100s High Law Last Chag Steck 

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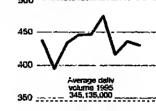
#### Wall Street

US shares were mostly flat as investors awaited critical data on February employment due out early today, writes Lisa Bransten in New York.

At 1 pm the Dow Jones industrial Average was off 2.89 at 5.626.88, while the Standard & Poor's 500 added 0.32 at 652.32 and the American Stock Exchange composite rose 1.22 at 571.06. Volume on the NYSE

The equity market received





23 26 27 28 29 1 4 5 5 7

little direction from bonds. which were also flat in quiet trading ahead of today's jobs

The Nasdaq composite managed a 2.88 gain at 1,094.70 as some computer-related compa-nies rebounded from the sharp falls recorded on Wednesday after Texas Instruments warned that slowing growth in international semiconductor markets was not as great as it feared.

Texas Instruments, which shed \$2% on Wednesday. regained \$1% by midsession, bringing the shares to \$48%. Meanwhile Intel. fell another S's on the heel's of Wednesday's drop of \$1% putting the

shares at \$53%. Both the Pacific Stock Exchange technology index and the American Stock Exchange/Interactive Week

# US shares flat Zurich gains 5.1% on pharmaceuticals merger

The mega-merger of Ciba and Sandoz into the world's second largest pharmaceuticals company took ZURICH, already at an all time high, up another 5.1

per cent. The SMI index finished 173.6 higher at 3,581.9 after the session was extended to cope with heavy trade in the pharmaceutical stocks.

Registered shares in Sandoz, whose shareholders will own55 per cent of the new company. jumped SFr226, or 19.6 per cent, to close at the day's high of SFr1,381. Ciba registered climbed SFr325, or 28.8 per cent, to SFr1.455, after a high

Certificates in Roche, until now the largest by market capitalisation of the big three Swiss pharmaceuticals groups, eased SFr5 to SFr9,340, but up from a low of SFr9,040, as it faced up to increased competition from its new neighbour in

Mr Andrew Tivenan at James Capel said that the merger looked a very good deal, unleashing a lot of share-bolder value. It made industrial sense, not only on the pharmaceutical side hut also for agrochemicals, where the new company would become by far the world's largest operator. The companies were a very good match with significant scope for cost savings.

Mounting uncertainty over the

government's liquidation

scheme for the ailing housing

loan companies damaged confi-

dence and the Nikkei average

closed below 20,000 for the first

time since February 28, writes

284.03, or 1.4 per cent to

19.957.15, after trading between 20,200.52 and 19,916.98. Worries

about the jusen, or housing

loan bail-out plan hit bank stocks, while high-technology

shares were affected by a bear-

ish outlook for global semicon-

Volume was 420m shares

against 425.8m. Activity was

supported by cross trading, or selling and buying back by Investors looking to realise

profits on holdings while main-

taining their portfollos. Banks

and corporate investors led the

move to boost earnings

through cross trading ahead of

the March book closing.
The Topiz index of all first

section stocks dropped 21,73 to 1,530.17 and the Nikkei 300 lost

4.23 to 285.11. Declines outnum-

bered advances by 880 to 206

in London, the ISE/Nikkei 50

ductor demand.

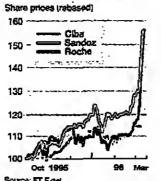
The 225 index tumbled

Emiko Terazono in Tokyo.

**ASIA PACIFIC** 

Tokyo

Swiss pharmceuticals



The merger would, bowever, put pressure on Roche to per-"The new company is going to be just as good as Roche, and in some senses even better," he said.

FRANKFURT took the Swiss

merger to heart, industry spo-

men saying that the size of the deal might prompt them to form new alliances. The chemicals sector traded high and bard as the Dax index rose 8.00to an Ibis indicated 2,479.38. Turnover rose from DM7.6bn to DM9bn, Bayer and Schering leading in DM779m, and DM712m as the shares rose by DM13.65 to DM464.40, and DM6, or 5.6 per cent to DM112.50. Elsewhere in the sector, BASF and Hoechst climbed DM11.35

to DM3S1.35, and DM10.50 to DM470, while Altana finished

das, up DM6.90, or 7.5 per cent, at DM98.60: the sportswear group more than doubled its 1995 net profits, and forecast double digit growth both this year and in 1997. Continental, the tyremaker, rose another DM1.26 at DM26.96 after Wednesday's good results.

Among the losers, Deutsche
Babcock lost another DM6.80 at

DM84.50 and Germany's three higgest construction groups, Billinger, Hochtief and Holzmann, all fell by DM24, to DM566, DM619 and DM540 respectively. Mr Michael Geiber at CS Boston said that the builders were reacting to Wednesday's industry associatioo forecast of a 31/2 per cent drop in West German construc-

tion ootpot this year.
PARIS was excited by Canal Plus which said after the close on Wednesday that it was join-ing BSkyB of the UK and Bertelsmann of Germany to form an European digital tele-vision alliance. Canal Plus soared FFr151 or 16.5 per cent to FFr1.065, and Havas, which holds a 24 per cent stake in the company, added FFr26.70 at FFr406. Analysts said that the alliance would put the French pay television company in a

very strong position, and

Nikkei slips under 20,000 on housing loan worries

FT-SE Actuaries Share Indices DM20 higher at DM938. Other winners included Adi-

FT-SE Eurotrack 100 1601.71 1604.18 1602.19 1602.23 1604.60 1604.29 1605.55 1607.55 FT-SE Eurotrack 200 1631.47 1604.02 1602.50 1602.50 1603.15 1604.15 1604.53 1604.53 Mar 8 Mar 5 Mar 4 FT-SE Burotrack 100 FT-SE Burotrack 200

removed fears that it would be develop a digital service. The CAC-40 index firmed 2.14

to 2,008.03, unimpressed by a further easing in lending rates. Turnover was FFr6bn. Elf Aquitaine was up FFr2.20 at FFr355 although Générale

des Eaux, unchanged at FFr517, denied that the oil group had sold its 1 per cent stake in the company. AMSTERDAM built up momentum once again belped by a strong set of 1995 results from Ahold which rose Fl 2.20

or 8 per cent to F169.80 after the supermarket group reported a 11.5 per cent rise in profits and gave a positive forecast for the current year. The AEX closed 1.11 higher at a new record high of 519.31.

But it was not all good news. Hoogovens fell F12.10 to F1 62.90 on disappointment with the steel and aluminium group's full year results. While the company reported a 43 per

warned that 1996 earnings would not match this level. Some brokers moved to downgrade the stock, Robeco forecasting a 40 per cent decline in net earnings for the first half

Philips also creased soma hrows as it disclosed that it was scaling down a share offer-ing in its ASM Lithography unit, owing to the deterioration in the semi-conductor market since the issue was first pro-posed last month. Philips shed Fl 1.80 to Fl 66.40 and ASM F18.90 or 9.4 per cent at

BRUSSELS registered another record close as hedg-ing by banks of newly launched equity products, which had boosted the market for the previous 12 sessions, again spurred prices higher. The Bel-20 index rose 28.41 or 1.6 per cent to 1,755.71.

Retailers had a good day. GIB rose BFr75 to BFr1,590.

Friday March 8 1996.

S merger

Delhaize BFr23 to BFr1,380 and Colruyt BFr400 to BFr10,750.

UCB, the chemicals, packaging and pharmaceuticals company, was up BFr1,025 to BFr50,950 but analysts said that it was not tracking the Sandoz-Ciba merger.

Both BUDAPEST and Island Indiana.

ANBUL succumbed to profit taking. The Hungarian equity market's Bux index, which had reached three successive all time highs earlier this week, closed off 30.62 at 2.359.39. Turnover eased to Ft767.6m from Ft815.2m OTP Bank was the heaviest casualty, losing 6 per cent to

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. In istanbul, the composite index lost 646.77 or 1.3 per cent at 65,481.77. Turnover firmed to TL17,460bn from TL16,920bn. Many brokers thought that the downturn would be short-lived because of the posl-

tive political atmosphere.
However, both WARSAW and PRAGUE continued to appreciate. In Poland the Wig index rose 87.8 to 11.898.6 as turnover rose 11 per cent to 222.8m zlotys. In Prague the PSE index made 1.5 to 481.7 in spite of a fall in SPT Telecom which lost Kcs30 to Kcs2,920. Tornover was Kcsl.Ihn.

Written and edited by William

#### Canada

#### Toronto was mixed in midsession trading after Wednesday's budget, which brought no

panies jumped as news of the

merger of Sandoz with Ciba hit

the street bringing speculation that the deal would set off a wave of friendly mergers and

cost-cutting by other industry

giants. Warner Lambert gained

\$214 at \$106%, Eli Lilly was \$1%

stronger at \$66% and Schering-Plough gained \$1% at \$61%.

per cent on Wednesday, slipped

\$1/4 at \$81/4 after reporting oper-

ating earnings of 5 cents a

mean estimate. The belea-guered retailer said it believed

the worst of its financial prob-

Acme Cleveland soared \$11

or 55 per cent to \$31 on news

that Danaher had offered to

buy them for \$27 a share. Danaher shares slipped \$¼ at \$34%.

T. Rowe Price, the mutual

fund company, jumped \$3 or 6 per cent to \$56% after it was added to the S & P Midcap 400

index. Companies often gain

after being added to indices

because portfolio managers running funds hased on the

indices have to buy the shares

to keep up with their bench-

lems were behind it.

Kmart, which rose \$1/2 or 6

changes in corporate taxes and was not expected to have much impact on the equity market. The TSE-300 composite index was 7.86 higher by noon at 4,981,20 in volume of 41.3m shares. Canadian Imperial Bank of

Commerce was C\$14 higher at C\$12%, taking analysts by surprise with its 37 per cent rise in first quarter profits. The bank attributed the improve-ment to better credit quality and strong investment banking revenues. Receipts of Petro-Canada, the resources group, were heavily traded, picking up C\$% to C\$9. Alcan Aluminium rose C\$1/4 to C\$441/4 and St Genevieve Resources fell 22

# São Paulo plunges 5%

The equity market in SAO Reforming the pension system PAULO plunged 5 per cent at the opening after the lower house on Wednesday rejected the government's proposals to However, by midday the Bovespa index had staged a mild recovery and was off 2,310.24 or per cent at 47.443. Wednesday the market lost 4.3 per cent, its second biggest decline in a single session. Brokers said that a decision by the senate for an investigation of the country's banking crisis

had been a corner stone in the government's plan to balance

While there were no specific events affecting the market directly brokers said that con tinuing economic uncertainty was keeping investors away. Recent economic indicators and a rise in interest rates had also upset trading. In BUENOS AIRES the Merval index was

#### S Africa industrials weak

Johannesburg retreated on technical factors as the expiry of futures options next week continued to play on investors' minds. Dealers said that the market would also remain unpredictable in the run-up to the budget on March 13. The overall index lost 1.4 to 6,677.4, the industrial index fell 12.8 to 8.325.9 and the gold index eased 16.5 to 1.687.7.

Palabora Mining was the to R50 after Wednesday's announcement that the com-

NATIONAL AND REGIONAL MARKETS

De Ex. UK (\$25)

FT/S&P ACTUARIES WORLD INDICES

pany was going ahead with a R1.50bn development of an underground copper mine at the Phalaborwa project, in Sonth Africa's Northern Province, in partnership with the dnal-listed RTZ-CRA.

Other stocks were mixed with Anglo American up R1.50 to R248 and Gencor, the mining house, 30 cents higher at R14.50.

Sasol, the oil producer, rose R1.25 to R38.25 and Sam the steel maker, put on R3.00 to R47.00.

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151.01 124.25 143.18 151.73
284.81 195.36 225.13 256.76
176.44 121.11 139.56 140.92
199.52 136.96 157.82 172.31

MEXICO CITY was slightly IPC index up 8.3 at 2,828.69.

index rose 5.22 to 1,334.74. The failure by the ruling and opposition parties to reach a compromise over the housing loan bail-out plan weighed on sentiment, which had recovered briefly on Wednesday on hopes that an agreement would

> Bank stocks were sold on the heightening anxiety over the Y60 to Y1,920 and Mitsubishi Bank fell Y60 to Y2,110.

Semiconductor related stocks fell on a downward revision of the outlook for international semiconductor demand by Texas Instruments. Foreign investors were heavy sellers, with Toshiba down Y17 to Y770 and NEC losing Y50 to YL170. Silicon chip manufacturing equipment manufacturers were also lower, Tokyo Electron losing Y180 to Y3,720 and Advantest Y180 to Y5,260.

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208.78 202.59 138.74 160.62 177.65 209.73 172.24 173.83

Nippon Telegraph and Telephone fell Y12,000 to Y761,000 on uncertainty over the government's plans for a break-up of the company

In Osaka, the OSE average fell 236.33 to 21,280.73 in volume of 219.3m shares,

continuing slide by index futures triggered selling by Japanese investors in HDNG KONG, as they repatriated funds for their financial yearend accounting. The Hang Seng index fell 184.25, or 1.6 per cent to 11,191.48 in turn-over that shrank to HK\$4.5bn.

Analysts viewed Wednes-day's budget for the oew financial year starting in April as mildly stimulative following the economy's slowdown last year, and said that it should have boosted the market.

Shangri-La Asia, the hotel group, bucked the trend and climbed 40 cents to HK\$11.05 on expectations of solid 1995 results due out next week. SINGAPORE was pulled lower by weak property and banking issues with confidence dented by worries over China's missile tests off Taiwan and

results. The Straits Times 2,402.43, off a low of 2,394.58. Volume was 172.4m shares. The property index fell 35.66 or 4.8 per cent to 707.04. Disappointment over Wednesday's Straits Steamship Land results hurt DBS Land, which dropped

40 cents or 7.1 per cent to KUALA LUMPUR gave up an early lead as profit taking set in among most blue chips after their recent strong run although Tenaga, the electricity giant, continued higher, surprising some analysts who noted that the stock was highly priced at current levels.

The composite index ended 3.64 down at 1,132.50 as Tenaga picked up another 50 ceots to M\$11.20, up 9.8 per cent so far this week on suggestions of call warrants being issued. SEOUL fell to a 27 month

ont of the market, awaiting April's increase in the limit on foreign share ownership which was expected to give prices a boost. The composite index fell

Korea Housing Bank's new sbares closed at their limit high of Won17,400 against the offer price of Woo11,000, with no deals reported in the old

BANGKDK saw most of the day's activity concentrated in two key communication stocks. The SET index finished 2.02 lower at 1,316.19 on turnover of Bt4.2bn.

Thai Telephone and Telecommunication, a subsidiary of Jasmice International, fell Bt10.50 to Bt95.50 after announcing that it would issue Bt3bn

in convertible debentures. Brokers said that after selling Thai Telephone and Telecommunication, many investors then sold Jasmine International

which dropped Bt11 to Bt107. TAIPEI stabilised after the losses of the previous two sessions, following government support through the stock stahilisation fund. The weighted index eased 24.93 or 0.5 per cent to 4.750.74, off an intra-day

high of 4,780.28. MANILA finished sharply lower as investors unloaded hlue chips and took positions in second-line issues.

The composite index fell 35.55 or 1.2 per cent to 2,883.34, off a low of 2,868.84. Turnover was 2.2bn pesos.
SYDNEY continued to

Challenge, down 12 cents at NZ\$3.15, and Carter Holt Harweaken as domestic political and economic issues weighed on sentiment. Brokers explained that most investors were worried by fears of the budget not meeting forecasts and remaining in deficit, as well as the possibility of a high

wage claim hy trade unions. The All Ordinaries index closed down 31.9 points at 2,269.2. The All Industrials index shed 51.4 to 3,393.0. Turn over was A\$486.9m. Boral lost 13 cents to A\$3.49 on disappointing 1995 results, while CRA shed 20 cents to A\$20 on a similar theme. WELLINGTON was hurt by

weakness in the forestry sector as the NZSE-40 Capital index retreated by 32.35 to 2.104.28.
Brokers said that Fletcher

vey, down 15 cents at NZ\$2.95, continued to be sold on worries over the drop in global pulp BDMBAY was hard hit hy

late speculative selling ahead of today's close of the two week account for A group shares and on disappointment in a delay in the announcement of the dates of India's general elections, due by June. The BSE-30 index rose 40.73 to 3,383,92. SHANGHAI's hard currency B shares fell 1.5 per cent in slow trade on selling in shares of companies expected to announce poor 1995 results. The index lost 0.782 to 51.589. SHENZHEN'S B index was steady, down just 0.01 at 61.87.

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# EUROPEAN BUSINESS PROPERTY

# An uneven and slow recovery

The greatest enthusiasm for property investment comes from Germany, with London and the Netherlands the favoured destinations for its capital, writes Simon London

ook out of the window of any tower block across almost any European city and the view will be much the same: modern buildings which are full of tenants, an increasing number of empty old buildings, and a small handful of cranes.

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The mix of these ingredients varies across the continent. Central London can probably boast the most cranes, although it is also suffering very high vacancy rates in older properties.

In Paris, property development has almost ground to a halt.

. There are also exceptions to the general rule: Berlin, for example, is suffering from a surfeit of modern space following the building bonanza of the last three years.

But the general picture is of property markets which are only slowly recovering from the ravages of the last property downswing.

Modern stock is being taken up as tenants take advantage of relatively low rents to upgrade their accommodation. Older premises are being

vacated and in many cases have no immediate prospect of finding new occupants. Property developers - and

the banks and investment institutions which finance them - are in general not yet confident enough to finance new buildings. Current rents are too low to justify fresh development and are still falling in many cities.

The resulting two-tier market, divided between desirable modern offices and unlettable older buildings, makes a nonsense of aggregate vacancy

In Frankfurt, for example, about 8 per cent of the office stock is vacant - a very high 1995. Yet in the Republic of level by historic standards. Yet Ireland, returns were a more modern office space in the tra- healthy 12.9 per cent - albeit ditional financial services 2.7 percentage points lower Leart of the city is now in very than in 1994.

London is also a victim of this tiering. Despite a vacancy rate of around 10 per cent, there are virtually no new self-contained office buildings available in the West End, the traditional bome of company

headquarters. The City of London is very short of large buildings offering the kind of big floors favoured by investment banks. the mainstay of London's

financial economy. Against this background it is perhaps surprising that so few cranes have sprouted on the skylines of Europe's business centres. But the upswing of the current property cycle is likely to be constrained by three fac-

. low economic growth and low inflation, which mean that beadline rents are unlikely to rise until there is an unambiguous imbalance between supply and demand for office

accommodation. · corporate restructuring and public sector slimming, which appears to be reducing aggregate demand for office space in most European countries.

• the financial consequences of the last downswing, which let many banks nursing beavy real estate losses and made them wary of large property

The proliferation of plans to spin off the property assets of banks in France and Scandinavia could aignal a clean break with the past. With old problems ring-fenced at last, it is possible that lenders will start to look more favourably on property investment and

That said, the memory of the dewnturn will probably linger in the institutional memories cial role during 1996. of Europe's banks for some

years to come. Fears of another Schneider-type property failure in Germany were not realised last year, yet banks are still extremely cantious about advancing new loans. Speculative office development has a very bad image indeed.

With office markets largely subdued, investors have turned their attention to other forms of real estate.

Netherlands.

them to buy companies.

such as the UK.

porate takeovers in countries

Shopping centres have been a favoured target for cross-border investors such as Hammerson of the UK and Rodamco of the Netherlands.

The UK property investment market has advanced one stage further, embracing out of town retail parks - shed-style developments which its relatively relaxed planning regime has

It remains to be seen whether countries such as the Netherlands and Germany, which have hitherto resisted the expansion of out-of-town retailing, follow the same path.

Retail enthusiasts argue that Europe's shopping habits are still way behind those of the US. As shoppers turn towards shopping centres and consumer spending increases, the argument runs, retail rents in good locations should rise faster than office rents.

Despite the convergence of Europe's economies desired by politicians, though, there remain wide divergences between the performance of property markets.

ard figures are diffi-cult to come by in most European markets. However, from the few figures which are available, it is clear that European property markets are out of step.

Thus UK commercial property delivered a total return of only 3 to 4 per cent during 1995. Yet in the Republic of

Pension fund investors in the UK and the Netherlands - the only countries which have large, funded pension schemes - are questioning why they invest directly in property at

Big Dutch funds anch as ABP and PGGM have reorganised their property portfolios into a number of distinct funds which could be floated on the stock market in future or used to bring in other investors.

The UK is blazing a trail towards property derivatives, which would bring real estate into line with bond and equity markets. A group of institutional investors led by AMP Asset Management bope to launch a series of over-thecounter forward contracts based on property performance indices.

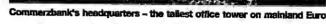
However, such index-linked derivatives will be impossible to launch in other European countries until reliable performance indices are available. A concerted effort among investors on this front would be the first step towards bringing property out of the investment dark ages.

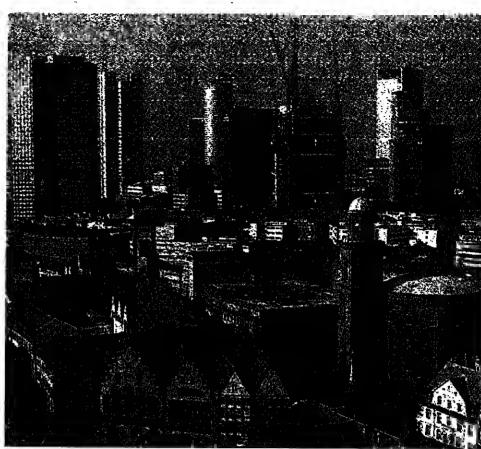
The greatest enthusiasm for property investment comes from Germany, where open-ended property funds are attracting billions of D-Marks from ordinary German investors.

At DM7bn, the inflow of funds received by the open-ended funda was well below the staggering DM14bn inflow of 1993. But it was still enough to make German funds the dominant force in European property investment.

With DM4bn flowing into the funds' coffers during January alone, they will also play a cru-London, probably the most







est office tower on mainland Europe - in Frankfurt's banking district. In earlier days (right); it will free old office space when it has been comple

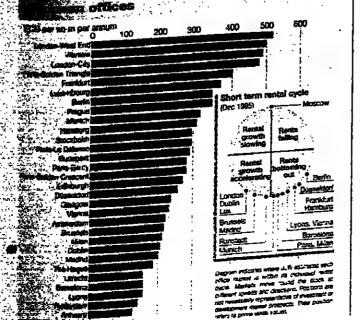
Of the new jobs created in Wales last year through investment,

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DEVELOPMENT AGENCY

**II EUROPEAN BUSINESS PROPERTY** 

**Belgium and the Netherlands:** by Lionel Barber and Simon London

# Resilient and subdued

Brussels, as Europe's capital, has the edge in drawing power over its neighbours

Thanks to the ever-expanding presence of the EU's principal institutions - the Council of Ministers, the European Commissioo, and the European Parliament - the Brussels property market bas remained remarkably resilient.

While rents in London and Paris have dropped as much as 50 per cent, reots in Brussels have fallen only by around 10 per cent to 15 per ceot from the boom levels of the early

The EU's enlargement in January 1995, which took in Austria, Finland, and Sweden, has fuelled the oeed for more administrative space.

The trend is likely to continne in the light of the Unioo's pledge to absorb oew memhers from central and eastern Europe, as well as Cyprus and Malta, around the turn of the century.

For companies, Brussels remains one of the least expensive office locations in western Europe in terms of office rental and capital valnes - though companies are starting to complain about the high level of taxes inside the city's 19 communes.

Mr Michael Bamber, managing director of Richard Ellis in Brussels, says the vacancy rate in Brussels is about 8 per cent, mostly in older buildings. That amounts to about 8m sq m of stock. "Rents in the modern buildings are holdiog firm because the vacancy rate bas been reduced." he says, "but rents are still falling in the older huildings."

He puts the rent level for a typically modern, refurbished building at around BFr7.900 per square metre per annum. Restrictions on development

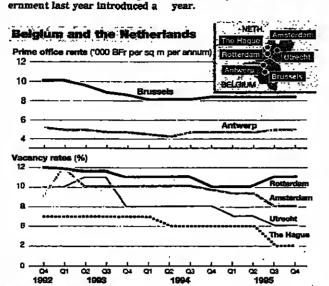
in the centre of Brussels - with the exception of the Quartier Léopold which bouses the main EU institutions - are encouraging companies to migrate to the periphery in areas such as Waterloo and Hoeilaart in the south and Zaventem and Diegem in the north.

The amount of new space in the periphery fell hy 53 per cent, according to a survey by Knight Frank & Rutley which reported record take-np in 1995 of 430,000 sq m.

Recent moves include Bristol-Meyers Squibb, the US pbarmacentical company, Unilever, the Anglo-Dutch consumer products group, and Hermes, the European rail consortium. Mr Jean-Claude Vandecauter, general manager at Knight Frank & Rntley. points ont that Brussels is also attracting newcomers such as

Chrysler and Cable & Wire-In an effort to stimulate the

investment market, the gov-



new more flexible financial instrument to entice private investors loto the property market rather than leaving the field to the hig insurance compaoies. The iostru-ments - known as Sicafis - are investment funds which do not

Slough Estates says Sicafis have been a useful addition to the market. It has been in one of the biggest deals in Brussels in recent months

involve capital gains tax or income tax, just a withholding tax on the paid dividend. Mr David Simons, Slough Estates' group executive director for continental Europe, says the Sicafis bave been a

useful addition to the market. Slough has been involved in one of the biggest investment deals in Brnssels in recent Diegem, between Nato beadquarters and nearby Zaventem airport for £13m.

months, picking np land and

property in a prime location in

Slough bought a warehouse and office from IBM, secured a subsequent leaseback arrangement to release income; and it bas a 19.3 acre site to match its earlier 8.5 acre site bought from Goodyear earlier in the

Over the horder in the

Netherlands demand for office

space remains suhdned. The

main "Randstad" cities - Am-

sterdam, Rotterdam, The

Hague and Utrecht - are still struggling with relatively bigh

The problem is worst in Rot-

terdam, where development

activity over the last few years

has left the city with an over-

sopply of relatively modern

office space. Developments

such as the modern Brainpark

complex to the east of the city

centre are attracting tenants

The vacancy rate in the city is still around 10 per cent and

there is little immediate bope

of prime rents breaking the

Fl300 per square metre har-

The performance of the

Amsterdam office market has

been equally uninspiring. Top

rents bave if anything

declined slightly since 1994 to

about F1375 per square metre -

against Fl475 per square

Office development activity

has ground to a halt, except

for blg owner-occupier projects such as ABN Amro's plan to

build a new beadquarters out-

Ontcb fund managers

stepped np their investing

side Amsterdam city centre.

metre four years ago.

away from the old core.

vacancy rates.

of this total. "Dutch funds will return to the office market, the question is when and at what yield. We don't know the answer yet," says Mr Karel Ahbenes of Jones Lang Wootton in Amsterdam.

palpable disillusionment with

the office investment market

and a gradual shift in favour

Property agents estimate

of the retail sector.

Even so, the Dotch retail sector faces uncertainties all its own. Retailers' margins are under pressure in an environment of very low consumer pending growth and minimal inflation.

Moreover, the established presumption against ont-oftown retail development is slowly being relaxed by gov-

The stock of ont-of-town retail space is gradually increasing and this could put downward pressure oo rents in some locations. The office market has good

eason to be thankful for the liquidity provided hy hig German property funds. Prime offices remain the favoured investment medium for these funds and the Nether-

lands is regarded as offering bigber yields than Germany but with little currency risk. About F1700m was spent last year hy German open-eoded funds, with more big deals on the way this year.

Despa, the secood largest open-ended fund, has agreed to build a new 55,000 sq m office facility for the Dutch government in The Hague, in what will be one of the country's largest development projects.

Spending hy German funds is the main reason why prime office yields in the Netberlands bave declined hy perhaps a quarter of a percentage point over the last year to about 6.75 per cent. In contrast, secondary office

property yields bave been gradually trending upwards. There is every sign that the Dutch office market will cootinued to be favoured by German funds.

Yields remain about 1.5 perceotage points higher than in Germany, yet the guilder remains firmly anchored to the D-Mark, which means that the Frankfurt-based funds are taking little currency risk.

■ Spain: by Tom Bums

### Housing holds the key Madrid until after after the

The markets had hoped for a clearer victory in the election but still

that the big Dutch companies expect a recovery and funds committed about F12.8bn to commercial prop-Property in Spain spent last erty in 1995, an increase of year bovering about the same about 20 per cent. Acquisitions depressed levels of 1994. But of shops and shopping centres some sensed 1996 would bring ccounted for the lioo's share about changes for the better These optimists were almost wholly domestic property

investors. This was, in itself, interesting, for rebounds in Spain tend to be led by foreigners. In the event, the movement in the market was due to Spanish private investors and a clutch of domestic insurance Madrileña which hought a twin-tower landmark in central Madrid, the Torres de Colón, from the Heroo group for Pta9bn.

This acquisition, and smaller deals by Agrupación Mutua, Catalana Occidente and Crédito v Caución, both insurance companies, were fuelled by the ohligation of the domestic insurance sector to hold property assets. But there appeared to be more to such movement than merely meeting regulatory requirements.

On the home side, those who did not take the plunge lcoked as if they were poised to do so. There was an air of expectation because domestic investors were taking note of political and economic prospects which, they helieved, pointed to an improved business cli-

More hesitant foreign investors did not see value in the market and stayed ont. It is possible that this cautious foreign view of Spain is essentially misplaced because it fails to take sufficient account of encouraging domestic economic fundamentals. Spain's gross domestic product, despite a slowdown in the second half of last year, is reckoned to have shown a respectable 3 per cent growth for 1995, up from 1.9 per cent the previous year. A similar performance is fore-

More importantly, the Bank of Spain initiated a downward trend in its benchmark interest rates at the beginning of the year when it anticipated a sbarp fall in the consumer price index in February that brought headline inflation to below 4 per cent. This was its lowest level since 1969.

cast as achievable this year.

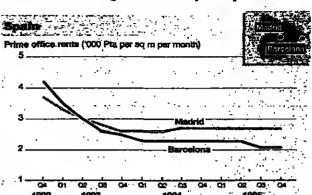
With the peseta looking steady (it was devalued by 7 per cent in March last year and subsequently recovered its lost

ground), it now looks as if Spain could be entering a period of sustained and sustainable growth in an environment of low interest and infla-

tion rates. The picture looks better when political issues are added, and this was clearly what the domestic investors were doing. The confidence

March elections," Richard Ellis reported in its final 1995 European office bulletin. Pent-up consumer demand

has been demonstrably building up over the past 12 months in anticipation of a centre-right electoral win. The new centreright administration was perceived as canable of restoring hinged on the March 3 general confidence and a businesselections which brought the friendly atmosphere.



centre-right Popular Party to power, albeit without an over-all majority, and ended 13 Since well hefore the polls, the market had remained static and the linkage was repeatedly emphasised by all the top companies. "No major movement of occupiers is axpected in

The markets had boped for a clearer victory by the Popular Party but they nevertheless expect a recovery as domestic consumption and investment push economic growth along. The property market must, in all logic, be among the first to henefit from renewed confidence and expectations

because it is chean by any standards.

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Mr Roger Cook of Healey and Baker's Madrid unit reckons that prime site office rents. having remained stable for the past six to nine months, have

now "bottomed out" At present revamped, modern, quality locations in the prime Castellana area go for Pta2,500 per square metre and agents say they have to struggle to get Pta3,000. Tha yardstick is that some five years ago, when the economy was hooming hefore it suddenly bust in 1992, such locations would bave realised up to Pta5.500 per square metre.

It seems clear that the prime sites can go quickly as demand picks up - in the midst of the slack period well over 60 per cent of the take-up was in the prime areas - and late last year there was already evidence that prices were begining to fact an oversupply of prime modern and spacious locations. interest is shifting to the softer

reas of the husiness district. This means moving up to the northern end of the Castellana or moving out of town altogether, particularly to the Campo de las Naciones and La Moraleja business parks on the M-40 ring road belt. Rents for top quality offices in these parks are a bargain at Ptal 800 per square metre.

**I Italy:** by David Lane

# Step into the future

Pension reform and fresh private funds should create new property investors

Italy's commercial property prospective purchasers of sector took a step into the future last mooth, believes Mr Paul Bacon, of property consul-tants Healey & Baker Italy.

The first non-food retail warehouse development is now on the slips and should he launched at the end of 1998. It foilows a pattern well-established in northern Europe, The project, for wblcb Healey & Baker act as exclusive selling agents and in

which two Italian constructors and developers. Adanti and Galotti, partner the UK specialist retail warehouse developer Wyncote, will huild 65,000 sq in of warehousing on the northeastern outskirts of Bologna. Work should start next year at the site, formerly owned by a local authority body, and negotlations are well advanced with

space among European leaders in the furniture, electrical goods, sports goods, toys and do-it-yourself sectors. "The end value of the project is expected to be around L200bn," says Mr Several factors worked in

favour of the project, not least the availability of a suitable site. Parco Commerciale Citta Scali is about 15 minutes drive from Bologna's centre and close to the ring-road exit for the Bologna trade fair. "Bologna is a major city, capital of Emilia Romagna, one of Italy's richest regions, and has a population of about 900,000 within a 30 minutes drive of the site." says Mr Bacon. In addition, a 30,000 sq m non-food retail warebouse project involving Healey & Baker and Wyncote

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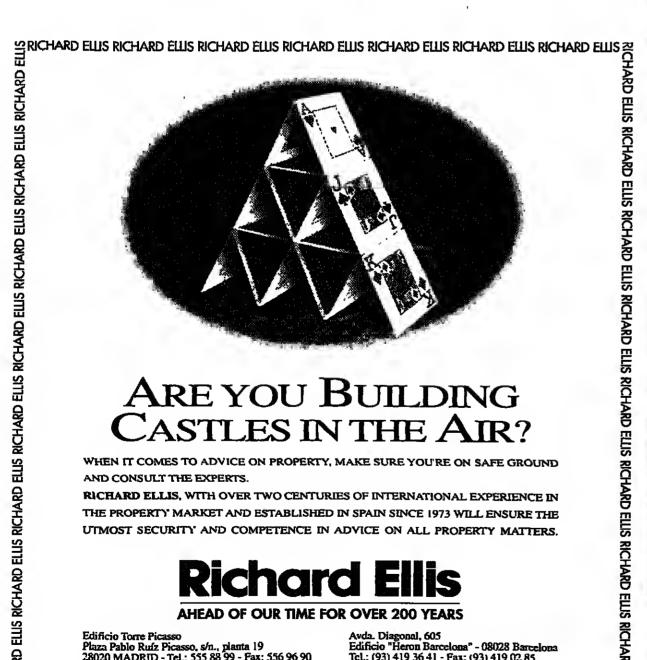
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will be getting under way at Rimini on the Romagna coast about six months after the Bologna trail-blazer. Financing arrangements for

the Bologna project are different from typical UK developments in which institutional investors play a key role. Whereas in Britain space would be let to retailers with the development sold or presold to investors, retailers will be buying space in Italy, at least in the first projects.

Bologna's project adds some sparkle to a dim Italian commercial property scene from which investors are generally absent. Nothing significant had happened in retail property since the 14,000 sq m Curra centre development near Bergamo two years ago, in which the Milan subsidiary of property consultants Richard Ellis advised buyer Schroders international Property Fund. It is Continued on Page III



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ELLIS

Germany: by Simon London

# Market lacks sparkle

The biggest problems lie in the east with vacancy rates high and expectations low

Although German investors have been the biggest huyers of European property for the last three years, the immediate ontlook for German market is tar from bright.

Big funds have been funneling billions of D-Marks into real estate, but rents in many cities have been slipping against a background of disapcointing economic figures.

Germany was surprised by the speed of its economic upturn two years ago, but the recovery proved short-lived. Growth stalled in the second half of 1995 and the outlook for this year is hardly enough to ignite the property market. Most forecasters are predicting a real gain in gross domestic product of about 2 per cent in

.The higgest problems lie in the property markets of eastem Germany, where vacancy rates are high and the post-reunification expectations of investors have heen disappointed. In Leipzig about 14 per cent of the office stock is empty. The office vacancy rate in Berlin has climbed to 6.5 per cent and will rise further as

■ France: by Andrew Jack

Government efforts

to boost the

inadequate

property market

have been seen as

As international property

experts gather for the annual

extravaganza of Mipim, their

professional body, in Cannes in

the middle of this month, the

mood of their French hosts

While some executives and

commentators are beginning to

see signs of positive change,

others remain far from opti-

mistic about the short-term

prospects for the national prop-

For the last two years, large

French groups with property

exposure have been promising

that "the worst is past" - and

then swiftly going on to offer

more bad news. That goes for

property developers them-

selves, but also for others with

large investments in the sec-

tor, notably insurers, banks

and other financial institu-

industrial and financial hold-

ing company, which had sub-

stantial property exposure

through operations including

Indosuez, its banking arm.

After Mr Gérard Worms, the

then chairman, announced

"once and for all" property pro-

visions of FFr7.6hn for 1994 m

March last year, his successor

Mr Gérard Mestrallet in Octo-

ber added a further FFr4bn for

Mr Jean-Marie Messier, managing director of Générale des

Eaux, the utilities group, in the

aame month announced a

sharp fall in profits, a restruct-

uring of its property holdings

and warned of provisions of

the first half of 1995 alone.

Take Suez, the flagship

remains far from elated.

erty market.

developments planned in the lettings involve existing tenaftermath of reunification become available for leasing.

The outlook in western Germany is better, but rents in cities auch as Frankfurt remain under pressure, Prime rents in Germany'a financial capital are now at about DM60 per sq metre per month - less including concessions granted to tenants - down from DM75 two years ago and DM90 in . The halance of supply and demand also continues to move in favour of tenants. The vacancy rate for office space is now around 8.2 per cent, very

high by historic standards. These figures disguise shortages of more modern offices in prime locations. As in most European centres, most of Frankfurt'a vacant office space is in older huildings.

"If you are looking for 5,000 sq m in the banking district ready to occupy in the next three months, I have to tell you that there is very little choice," says Mr Chris Bull-Diamond of Wetherall Green and Smith's Frankfurt office.

Take up of new spaca in Frankfurt was better than expected last year. DTZ Zadelhoff, the property agent, estimates that 310,000 sq m of office space was leased, about 24 per cent more than in 1994. The experience of Hamburg.

Munich and Düsseldorf was much the same. However, most ants taking the opportunity of lower rents to npgrade their accommodation. Net absorption of office space remains poor, although Munich and Düsseldorf have fared hetter

than most other German cities. More old space will be released in Frankfurt when Commerzbank occupies the city centre head office building - the tallest office tower on mainland Europe - which is now under construction.

The hank is expected to vacate at least 60,000 sq m of space in its many older buildings around the city. Against this hackground.

developers in Frankfurt and alsewhere will struggle to achieve premium rents for the new space now under construction in fringe areas. The largest of these projects

in Frankfurt is the "Castor & Pollux" scheme in the shadow of the Messeturm tower. The developars - Despa, the open-ended fund, and PGGM. the Dutch pension fund - are hoping to achieve rents of DM68 per sq metre for their twin towers. Unless market conditions turn in their favour, though, effective rents in the high DM50s looks more likely.

Developers in Berlin are also faced by an uncertain few years until the planned transfer of government from Boun stimulates serious demand for

Gloomy short-term outlook

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office spece there. The property investment market shows from the outside little sign of strain. Big investors, mainly the open-ended funds, cootinue to allocate significant new cash to property. Yields oo prime property remain at around 5 per cent, among the lowest in

With cash still flowing into open-ended funds - DM7bn last year and a remarkable DM4hn in January alone - demand is likely to keep prime yields at

around this level. Meanwhile foreign funds continue to withdraw from the German msrket, partly because prime yields remain so low. Last year Rodamco, the Dutch company, sold most of its Westend Caree office complex in Frankfurt, MEPC, the large UK property company, is looking for a buyer for its DM300m German portfolio.

Only in the retail sector is there significant demand from overseas investors. P&O, the

UK shipping and property group, and Stadium, a private company which owns Meadowhall, the UK's most successful regional shopping centre, are building the DM2bn CentreO retail and leisure complex at Oherhausen. Rodamco and Hammersoo of the UK have also indicated that they would like to acquire large retail

Germany's retail markets are generally regarded as less developed than those of France or the UK. Deregulation of shopping hours and planning restrictions are expected to hring long-term gains for property owners.

from retailers, many of them international chains expanding into Germany, remains strong. Yields are no higher than in the office sector. But unlike the office market international investors can scent sufficient rental growth to give them an acceptable overall return.

to push reots up.

schemes or developments.

Moreover, demand for space

However, be stresses that

companies are demanding less

space overall; partly hecause

they have restructured and

employ fewer senior staff, and

partly because they are allocat-

ing each staff memher less

Overall, his firm argues that

London remains a more attrac-

tive property market for inves-

tors than Paris. "There is not

enough confidence in the mar-

ket," be says. "It is difficult to

find French investors." Devel-

opers are cooceotrating on

renovating existing properties

rather than building anything

oew. The French government

has started to occupy itself

with the property market. Late

last year, it launched mea-

sures - criticised as as inade-

quate - to help stimulate the

sector, including a delay in the

payment of transaction taxes

On properties bought with the

intention of re-sale.

Developers are also turning

ONE OF THE MOST EXCITING

TECHNOLOGICAL DEVELOPMENTS

IN RECENT YEARS...

their attention to rehailding the 1960s generation of shopping schemes. The largest such project is the proposed £200m redevelopment of the Bull Ring in Birmingham by Ham-

Uncertainty ahead

The UK property market is still travelling hopefully after 18 months of falling rents and ments of the office property market is also reasonably capital values. Last year was e bright. Modern buildings in massive disappointment, with the City and West End of Lonproperty investment deliverdon are in short supply, for example, despite an overbang ing total returns of only 3 to 4 of older unwanted buildings. Although the economy is Most of the better buildings

- D-2000-

■ United Kingdom: by Simon London

boping that 1996 will finally see the start of a prolonged upswing. The Royal Institu-tion of Chartered Surveyors Landmark deals during 1995 include the letting of the forecasts that property values futuristic Ark Building in would rise by 6 per cent this Hammersmith, west London,

The institution expects most of the improvement to come from retail property. It says that consumer spending will increase this year, helped by tax cuts and falling mortgage

year, suggesting a healthy

total return of 13 to 14 per

Overseas investors

have proved better

at market forecasts

slowing, investors are still

than home fund

managers

per cent.

However, the UK property market has a recent history of underperforming similar fore casts. The overhang of empty space from the 1980s is taking longer than expected to clear because demand for commercial space from remains subdued.

Within this uncertain overall picture, though, there are areas of obvious strength:

 leisure property bas hecome fashionable with investors as more integrated leisure parks - sites including cinemas, restaurants, bowling and hingo - have been developed. Larger property companies such as MEPC and British Land are committing funds to the sector alongside niche

 retail warehousing continnes to deliver strong rental growth as tenants compete for space in the best schemes. Again, the market is dominated by a mix of small niche property companies and larger investors such as Land Securities, the largest UK property company.

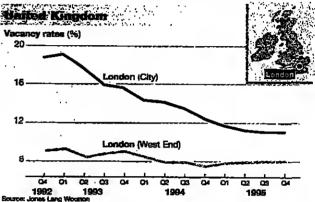
 shopping centres, especially larger centres, continue to flourisb. Tongb government planning rules mean that few new regional shopping centres will be built. Those with plan-Water Park in Kent, being developed by Lend Lease, the Australian property and financlal aervices gronp - have become a scarce commodity.

reason why international capital continues to flow into UK commercial property. In 1995, £1.78bn was invested from overseas, slightly more than in 1994, according to DTZ Debenmerson, the UK property combam Thorpe, the chartered any. The ontlook for some segsurveyors.

The higgest single cootributioo came from the consortium of mainly US investors which ecquired Canery Wharf for £800m. Bnt European investors show no sign of backing CG1, the German open-coded

fund, is financing two of Lonleft over from the 1980s develdon's largest redevelopments opment boom are now occu-~ et Ooe Curzon Street, Mayfair, and Milton and Shire Houses in the City.

Despa, another fund, recently acquired the distinctive Lloyd's of London



to Seagram, the Canadian headquarters building for drinks and media group. CentreWest, nearhy, has been chosen for its new beadquarters by Disney, the US entertain-

ment group. Canary Wharf, the large office development in Docklands, is now 80 per cent let following lettings to tenants including BZW, the investment hank, and Reader's

Digest, the US publisher. In the West End, Grand Metropolitan, the food and drinks group, leased Henrietta House, the last hig building in the area left over from the last development wave.

This diminishing supply of new space bas encouraged developers to start building once again. Although finance for speculative development remains difficult to find, property agents believe that more schemes will spring to life if

top rents creep bigher. Leading provincial centres such as Leeds and Manchester are also experiencing a wave of redevelopment, fuelled by a similar shortage of new office space.

THE RESERVE OF THE PARTY OF THE

The existence of hright spots amid the general gloom is one

£180m. AP Fonden and Skandia of Sweden and Rodamco of

been active. In recent years overseas investors have proved more adept at predicting the fortunes of the UK property market than many domestic fund managers. The acquisitions made by German funds in 1992 and 1993 proved to be highly profitable as property yields

the Netherlands have also

declined. But it would be unwise to anticipate a similar yield shift during 1996. UK government bond yields, which exert a powerful pull on property, declined throngb the second balf of 1995 but are now head-

ing back up. Lower short-term interest rates could make it easier to finance property transactions with hank borrowings. This could help support values for a while. However, lasting recovproperty demands widespread reotal growth, fuelled by underlying demand from tenants. In all but a few segments of the market, this seems a distant pros-

Continued from Page II

erty consultants Jones Lang Wootton in Milan describes the investment market as soft. This applies even more to industrial property than to retail, where Ms Bottero does see considerable opportunities arising and being taken in the future. Industrial property is just not attractive for investment." she says, pointing to the large amount of vacant industrial space around Milan. Office property investment is

erty, and then at the end of last year, GAN, its state-owned rival, announced the need for a further FFr9bn in asset sales. much to help handle its property difficulties, January brought an intense crisis at Crédit Foncier de France, which is quoted but with executives appointed by

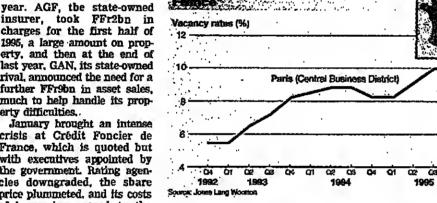
FFr6bn-FRr7bn for the full

the government. Rating agencles downgraded, the sbare price plummeted, and its costs of borrowing soared to the point where the Caisse des Dépôts had to intervene and provide a short-term emergency credit line. The intervened to replace the head of the institution.

Most recently, at the end of January, Bouygues, the French construction group, unveiled FFr4.4bn in provisions for the year, including some FFr2.1bn against its property invest-

In the background, there has been the continued restructuring of Comptoir des Entrepreneurs and Crédit Lyonnais, two atate-controlled institutiuns that in the last few months received European Commission approval to proceed with government-backed restructuring plans costing up to FFr45hn and FFr13hn respectively.

Some argue that many of these corporate restructurings say as much about the round of new appointments to senior executive positions in a number of the leading French groups - all of whom have been keen not to pass up a good chance to make provisions against past management actions - as they do about the



current state of the property s certainly possible for the big companies carrying beavy property investments to hold their breath and hope the bad

news would rapidly blow over in the past, the conditions have clearly changed. There has been growing pressure as their competitors legan to make write-downs,

needed to liquidate assets, and came under the scrutiny of banking regulators and audi-Equally, the shake-out across tha industry suggests a considerable riak of over-supply which will continue to exert

> downward pressure on market prices - notably in Paris. ."We lived through a non-market during 1995," concluded Bourdais, the French property consultants. in a recent gloomy report. It highlighted a sharp drop in investment in the market, and rental trends which are only just heginning to stabilise after

> steady declines since 1990. However, not everyone is so negative. "We are close to the lowest level of the market,"

said Mr Léon Bressler, chairman of Unibail, the commer-On the other hand, while it cial property developer, wheo announcing his group's 1995 results recently. "The market has been going through a correction. It will rebound after

Unibail reported profits up 10 per cent to FFr265m, and revalued all its properties in current terms, which revealed capital gains of FFr1.31hn to compensate for write-downs of FFr1.29bn.

Some notable deals did take place during 1995, involving Axa, Standard Life, UAP and Unibail. Equally, foreign investors are beginning to express interest in the French market again. Bourdais put the value of their investments at FFr1.7bn last year

While some sectors - notably old-fashioned, central Parisian, offices ill-suited to modern corporate needs - have suffered. others have done far better.

Mr Philippe Bresteau, a director of Richard Ellis, the chartered surveyors, in Paris, says that there is some take-up in the best areas of the capital, and that the relative shortage of supply should start to help

husiness centre, may be partly responsible. Unofficial figures put vacancy rates at about 10 per cent in Milan's central business district and around 30 per cent in the suburbs.

The fall in prices of office properties since their 1990 peak has belped average yields to increase. They are now estimated at about 6 per cent in Milan's central business district, against less than 5 per cent six years ago. But they still compare poorly with other forms of investment.

The other side to this coin is that the letting market is offering much more to companies seeking space or renewing leases. Annual rents of prime properties in the ceotral busi ness district hava been halved from their peak of around L800,000 per sq metre. Among Jones Lang Wootton'a recent letting deals ware offices at L450,000 per sq metre in Milan's Via Montenapoleone, the top fashion street where names like Gucci and Ferra gamo are to be found.

Property consultants report good levels of activity in office letting. Companies continued to rationalise even after the recession at the start of the 1990s had given way to growth. The consolidation of activities from several locations to one site is common. Oversupply of office space, caused by compenies' lower requirements has given them powerful negotiating clout. They bave been using it. Italian letting contracts are 6 years plus 6 years, so leases signed at 1990'a peak are now expiring.

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Andrew Control of Section 1997

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# Step into future

indicative of the low tone in the retail sector that the purchase by the Bank of Italy of a 4.000 sq m development in Bari, in which Richard Ellis advised tha seller, Assicurazioni Generali, is considered worthy of mention. Ms Marina Bottero of prop-

also in the doldrums. Mr Roberto Trella at Richard Ellis notes that the flow of funds has dried up significantly. "Having over-invested, large Italian institutional investors like banks and insurance companies bave heen disinvesting," says Mr Trella. Widely considered the safest of investments, with the sharp drop in prices during the 1990s, property has failed to maintain its standing. "Property investment offered a sure, low-tax

way of boosting reservea through capital gains, but the price slump has destroyed this myth," says Mr Trella.

He balieves that pension reform and the creation of private pension funds should booming.

Mr Trella gives three reasons for their reluctance towards Italy.

eventually create new Italian property investors. Meanwhile, it is unlikely that commercial proparty in Italy will find favour with international investors. They atayed away even when tha market was First, there is a widespread

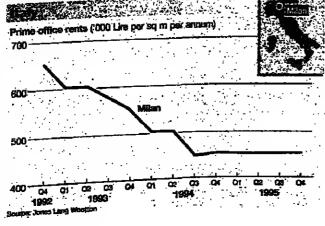
perception that it is a difficult

market to penatrate. Indeed, the hureaucratic and planning obstacles that projects encounter generate uncertainty and make timing hard to predict. Yet, surprisingly, the contractual aspects of business leases in Italy and their drafting are considerably simpler than in many countries. Second, prop-

erty taxes are high in Italy both in terms of transfer taxes and tax on corporate income from rents. Third, as the 1990s have

shown, Italy is handicapped by political and foreign exchange risk. Parliament's dissolution last month will lead in April to the 1990s' third elections and the seventh government in six years. And the lira looks as shaky as politics. Starting the decade at L740 to the DMark, the exchange rate was an average of L950 in 1993, the year aftar the lira ahandoned Europe's exchange rate mechanism. Since then, moments of political tension have pushed the rate below L1,250/DM. Such uncertainty and wide fluctua-

tions discourage investors. Expectations that a combination of soft property prices and a weak lira would bring investment funds into Italy have not been met. High office vacancy rates, particularly in and around Milan, Italy's main



### Markets in eastern Europe: FT correspondents look at Russia, Poland, Hungary and the Czech Republic

# Undeveloped land is expensive

The Moscow property market lited demand from multina- additional space that comes on bank loans are hard to come by is - like so many other facets of modern Russia - a study in apparent contradictions.

While central Moscow is seemingly swash with undeveloped land and grand huildings in desperate need of renovation, the city's property market remains one of the most restricted and expensive in the world. There appears something economically incongruous about a market boasting some of the highest office rents in the world while the average wage remains about \$100 a month. Reuts of \$1,000 a sq metre for prime property in central Moscow are not uncommon and vacancy rates remain

extremely low. But, as ever, these seeming inconsistencies are readily explained by the laws of supply and demand. In central Moscow, at least, there is a limited supply of high quality tional companies wishing to move into the Russian market.

Such was the demand for the 9,500 sq m of high quality office space which has recently become available at the Japan House on Savvinskaya embankment that letting prices have climbed to \$1,000-

#### Moscow

\$1,200 a sq metre. Normally, these letting prices do not even include additional costs such as parking and fitting-out expenses, which can some-times double the occupancy

The balance of economic forces has been kept lopsided by the Moscow city government, which bas taken a financial stake in many of the higgest property development projects and bas a vested interstream so as to maintain high rental values.

The Moscow government. beaded by Mayor Yuri Luzhkov who runs the city like a nersonal fieldom, continues to own almost all the land in Moscow and generally will lease premises only for a maximum of 49 years. The city government's supporters argue its active involvement makes for a more regulated market, which will prevent the boom and hust cycles common in property markets elsewhere in the world. But in the past few months some of the beat has gone out of the market as Russian banks have drawn in tbeir tentacles following a sectoral iiquidity crunch last autumn and tenant attitudes bave

bardened. The biggest obstacle facing potential property developers is the difficulty of raising and even those that are availahle command prohibitive rates of interest. The legal environment is too uncertain for a property bond market to flourish. The stock market infrastructure is too weak to allow public companies to raise

fresh funds for development. The chief means of raising finance is to demand advance rental payments from potential tenants. But that can be an unpredictable undertaking for both landlord and tenant. Some unfortunate tenants have found that unscrupulous landlords "revise" the letting prices once a property has been fitted out and occupied. Sucb horror stories, which circulate quickly in the relatively small foreign community, serve only to bid up the prices for space owned by respectable

John Thornhill

# Rents on a par with Paris and London With prime office rents at Paris and London levels. Waraw continues to excite developers, all the more so as land's economy grew by 7 recent last year with a 5 per tincrease with a 5 per ti

cent increase predicted for this year. As space is set to be in short supply for a few years at least, existing projects and those now under construction are providing handsome financial returns. According to Mr Richard Petersen of Healey and Baker, the Polisb capital is on the edge of a building boom as there are now fewer bureancratic restrictions on access to land, and strong pressure from foreign investors looking for office space for growing staff teams will bring new office develop-

At the moment, the company's Warsaw office estimates that the city has 266,250 sq m of office space of quality acceptable to foreign companies occupied, while 62,350 sq m are under construction and will be let as soon as they

Planning Office. Also Bouygnes, the French construction company is to build a head-

#### Warsaw

quarters for Citibank as well as the Poland's Itsted BRE bank in a reconstruction of Warsaw's pre-war city hall which was destroyed during the last war and never rebuilt afterwards.

Even the past cantion of the financiers who were wary of the "Polish risk" and demanded pre-letting agreements before freeing funds - this partly belps explain the present bottlenecks - is beginning to melt. "Money is becoming easier," says Ms Janet Choynowski, a corporate consultant at Prime Property. ING Real Estate has also recently stgned a letter of

the city. UK retailers Marks and Spencer and Boots bave expressed interest in putting shops into the project - a sign that retailing has begun to attract the attention of leading estern companies.

Indeed, It is retail developments which are generating the most activity in the property sector, not only in Warsaw bnt across the whole of Poland. Mr Jan Chudzinski of Gerald Eve says that Poland has gone through its phase where fast food companies sncb as McDonald's and and Kentucky Fried Chicken brands were looking for small sites. Now it is the large retailars which are developing ambittous plans to build hypermarkets in out-of-town locations on 5-ba or larger

Macro from Holland was the

mvolving an investment totalling \$190m since 1994.

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Tesco from the UK have bought out Savia, the former state-owned retail network in Bielsko Biala and are planning to develop a chain of stores in southern Poland. Leclerc and Docks de France bave said they want to build another 60 or so stores around the country. Stinnes of Germany Is planning between 20 and 30 hypermarkets offering goods the do-it-yourself sector as is Castorama of France which plans to build about 16 similar

Other retailers who have opened or are planning outlets are Auchan and Casino of France. Poland can also expect to see the construction of hypermarkets worth over \$1 bn during the next five years.

Christopher Bobinski

# Tight competition, lower returns

or three buildings with modern western-standard office space in Budapest - by far the conntry's blggest city and commercial centre. Now, after a construction boom in the early 1990s, competition is tight and developers are baving to cut prices to fill huildings which three years ago would bave been occupied instantly.

"Most developers were extremely happy with returns on projects developed between 1990 and 1993. But It's becoming a lot tougher - rents are no longer at the high levels they were when many recent developments were conceived," says Mr Stuart Dur-rant, head of DTZ Debenham Zadelboff's Budapest office. He says rents for top class office space in the city centre have been falling for three years -down from a peak of DM55-DM60 per sq metre in late 1991 and early 1992 to DM40-DM43

DTZ estimates around 400,000 sq m of new prime office space has come on demand, however, Mr Durrant says the city - bome to 2m or 20 per cent of the population - is still under-supplied compared to western Europe.

He attributes this to Hungary's sluggisb economic recovery - GDP growth was just 2 per cent last year - and to lack of serious demand from local companies which occupy only 10-15 per cent of top class office space. The majority of Hungarian companies are pri-

#### Budapest

vate start-ups or large stateowned companies.

Mucb of the recent activity in the property market bas involved multinational companies, expanding local operations and moving into larger and less expensive offices, often further from the ctty centre, says Mr Pbtltp Cohen, a manager at Healey and Baker in Budapest.

"Several companies which entered the market three to five years ago are moving np stream in the past six years. In from 100-800 sq m offices to

says. Many were opting for new developments in secondary locations where prices were more competitive and onstreet parking was often better than in the increasingly congested city centre. With around 65,000 sq m in high quality office space due to be completed in 1996, Healey and Baker expects vacancy rates of

around 11 per cent this year. Several of the largest new developments are in retail. Global, the Hungarian subsidiary of Tesco of the UK, for example, recently purchased a 20-ba site on the outskirts of Bndapest to bouse one of five new snpermarkets that Tesco plans to build in Hungary by the end of the decade, it bas already opened a 13,000 sq m shopping centre in Gyor, near the Austrian border in western Hungary, one the few provinclal cities to attract major developments. Mr Durrant says that, although the provincial market is picking np, most Hungarian towns - few of which bave populations over 150,000 - are too small to

attract large projects.

ning sbopping malls with Duna Plaza, the largest and first western-style mall to date, dne to open later this year. The mall - a \$58m development in northern Budapest will include 160 shops, an ice skating rink, a nine-screen cinema, several restaurants, a metro link and a large car

is strong, is in the light industrial and warehouse sector, says Mr Coben. Bnt, there are relatively few new developments in the sector because of high land prices and the often probibitive costs of providing bnildings with such services as electricity and link roads. Financing also remains expensive and scarce. Mr Durrant says domestic banks are still not very active in financ-

tbey near tbe top of their country lending limit. Virginia Marsh

ing property development and

tbat foreign banks, which bave provided the bulk of fin-

ancing to date, are imposing

stricter loan conditions as

#### Cranes now vie with spires many cranes as church spires

When the Czech Republic reopened for business after the Velvet Revolution companies seeking to locate in Prague discovered quickly that the heart of the city, with its maze of ancient streets and grand old buildings, were disadvantages

to modern business Following the restitution of property to their pre-1948 owners (or their descendants), some new owners roshed to cash in on the rising demand for offices. A hasty refurbishment of an old palace or apartment building allowed landlords to charge steep rents for space that did not bave enough phone lines, electricity points, air conditioning, car parking, or even sufficient light.

Many of these buildings are now showing their age "and are not acceptable to the majority of tenants," says Mr Robert Neale, director of the Prague office of Healey and Baker. But with the city's sky-line now boasting oearly as

**Daniel Smith** 

Tel: 0171-930 6641

The

Economist

is pleased to announce that its group property company, Ryder Street Properties Limited, has successfully leased two floors in its landmark

building at 25 St James's Street, London SW1 to

Orange plc

GMMC Limited

This announcement appears as a matter of record only

and the construction industry enjoying strong growth, things

About 100,000 sq m of office and commercial space came on the market in both 1994 and 1995, including both new and refurbished space, according to developers and rental agents.

#### Prague

Last year, supply met demand for the first time, with the largest tenants bigh technology companies arriving to set up sales and marketing teams. and local banks, Rents, which started out very high, have stabilised at around DM50-DM60 a

square metre. This year should see the market move a stage further. Three large oew developments are about to come on the market, offering purpose-built office and retail space. Companies are already lining up to

Richard Ellis

0171-629 6290

abla, according to property spe-Two, the Praha City Centre.

located near the city's main motorway, and Darex, on Wenceslas Square in the beart of commercial Prague, have been completed and are now being let. Rents are expected to be around DM50 a square metre. Praha City Centre may have an advantage over its rival because it offers parking, but rental agents expect demand for both to be high.

A third is the Myslbek building on Na Prikope, a street at the lower end of Wenceslas Square that is already homa to three of the four big Czech banks and the central bank. It has been developed by Caisse des Depôts et Consignations, the French group that is one of the biggest property developers in eastern Europe, Myslbek is a giant building, with frontage on two streets, and will offer 6,500 sq m of retail and 16,000

Imagine the

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move in as they become avail- sq m of office space when It is completed at the end of 1996. awaited new development is currently under construction overlooking the Vitava river. Devaloped hy Nationale Nederlanden, the Dutch financial services group, and designed by Yugoslav and American architects, locals have dubbed it "Fred and Ginger" because of its extraordinary shape - it looks like a couple dancing, as its nickname suggests, one half ramrod-

> Though it has horrified lovers of classical architecture, Fred and Ginger expected to be complated this year, will offer not only up-to-date office space but also continue Prague's celebrated tradition. which the city council is keen to maintain, of innovative and timeless architecture.

straight, the other half curvy

and vivacious.

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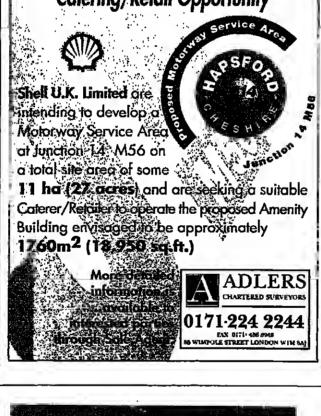
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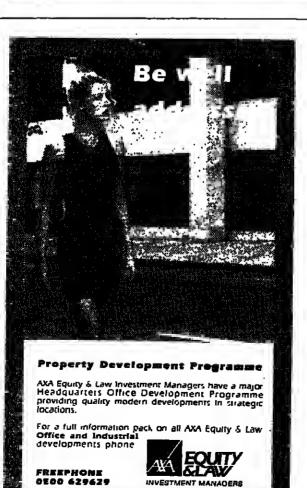
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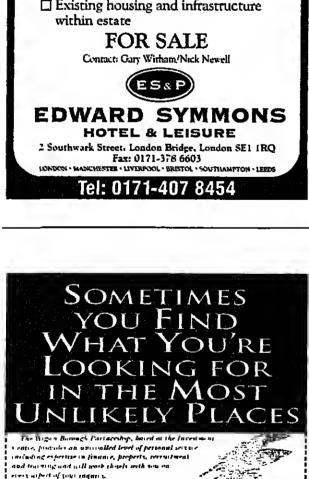




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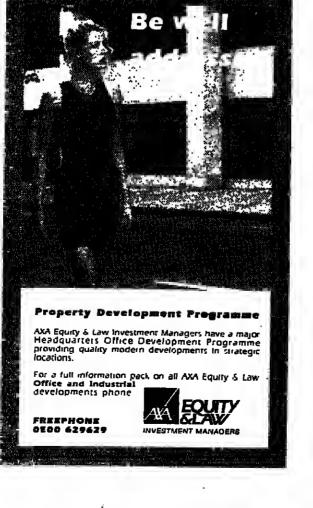
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Opera/Stephen Pettitt

'Tosca'

exonerated

grotesqueness of Tosca's

self-regard, her self-possessive-

ness, and above all ber absurd

self-delusion seems to me to be

entirely valid. There is no real

tenderness, no real passionate fury. She is one-dimensional, and in the end she has as little

conscience as Scarpia. Her

death in this production is no

tragedy; simply another over-cooked goose of an act.

So, unlike some colleagues, I

do not feel that Warner has

hetrayed the work. But his

slant does have a downside, in

that it restricts the flexibility

of bis characters - not just Tosca – and places an unfair hurden upon his singers. It is a tall order, for instance, to

expect Janice Cairns in the

title role to sustain the kind of

self-parody Warner demands

for the entire evening. One

soon tired of her stock melo-

dramatic responses. Nothing

ber Tosca does can surprise

us. But Cairns, though slightly

hard of voice, does ber best,

while David Rendall's Cavara-

dossi strikes a more sympa-thetic chord - in this light be

comes across as touchiogly

naive - and Phillip Joli's Scar-

pia avoids the worst excesses

of the pantomimic villain, a

trap into which many a player

The dramatic, clear lines of

John Conklin's designs, a judi-

cious blend of the abstract and

literal which are strikingly lit

by Alan Burrett, are a feast for

the eye and set up Warner's

view to perfection. Alex

Ingram conducts an orchestra

which enjoys every indulgent

of the role has fallen.

moment of the score.

any bave derided this Englisb

National Opera

production by

Keith Warner of Tosca, first

seen at the Coliseum in 1994,

as preposterous, and, with the sbockingly surreal close to

each of its acts, it is certainly

that. A church scene where a statue of the Madonna, sur-

rounded by grotesque boy-bishops and men in chains,

suddenly comes to grimacing

At the end of Act Two the

screen banging beneath the

askewed second proscenium in

Scarpia's office in the Palazzo

Farnese lifts itself after Tosca

bas murdered the corrupt

police chief to reveal footlights

and an anditorium beyond, as

though the whole episode has

been only a fantasy, simply

another star turn for this

highly dubious heroine. And

Act Three has ber only meta-

phorically tumbling through

the air rather than literally

leaping over the parapet, her

suspended limb-waving double

surreally framed by yet another false proscenium, this

time further backstage, while

the executioner takes aim to

This is a Tosca played in the mind of Tosca, a woman who

even at the height of pressure

resorts to the overdone

responses of her stage life. The

events we see bappening

around are her own distor-

tions, her own exaggerations

of the facts. And if Warner's

production is indeed preposter-

ous, so, let us remind our-

selves, is the whole opera, so

is the character of Tosca her-

fire at the real Tosca.

life, crowns Act One.

# Balancing act for English Heritage

The custodian of our nation's past is in a catch-22 situation between between lottery and government funding. Antony Thorncroft reports

hris Green saya my job is to act as champion for the beritage". At the moment he is a somewhat battered champion: in the budget English Heritage suffered a 3 per cent cut in its 1996-97 grant, to £100m, with more misery to come.

Green, who last year switched from running Scot Rail to managing English Heritage, reckons that, on current projections, in three years time English Heritage will be £27m worse off, which will inevitably translate into more joh losses, lewer grants to decaying churches and mansions, and unattended sites.

The excuse for the blood letting is, of course, the lottery. English Heritage, as custodian of the nation's past, has already popped seven bids for cash into the Heritage Lottery Board mail box, and has hit the jackpot twice, with a £112,000 grant to restore the 18th-century cascade at Chiswick House and £300,000 to repair Pendennis castle in

It hopes to hear soon that it has got £300,000 to improve the parkland around Witley Court, and is optimistic on receiving funds to smarten up Whithy Abbey and and to prepare a visitor centre at St Augustine's Abbey at Canterbury in time for the pligrims celebrating the 1,400th anniversary of its foundation in May 1997,

More requests will follow, culminating in a £64m application to the Millennium Commission for the resources to finally resolve access to the most important heritage site in the land. Stonehenge. The Treasury thinks that these opportunitles to call on lottery money, which might total £5m this year, excuse a smaller

Green is incensed. Lottery money was intended to he additional cash. There is no

ome to a world-class sym

phony orchestra, jazz, and

an impressive collection of

impressionists and 20th-

century paintings, Chicago is self-con-

fident, culture-savvy. Amid this heady

mix of art and poetry-in-motion one can appreciate as aficionados often

claim, that Chicago, not Broadway or

Los Angeles, is the crucible of theatri-

Currently, there is a strong British

presence. The RSC has just passed through on its way to New York with

A Midsummer Night's Dream. Michael

Pennington's production of Twelfth

Shakespeare Repertory Company at

the Ruth Page Theatre. Kevin Elyot's

gay Chekhovian boulevard drama, My

Night With Reg. is running at Baliwick Rep. And two British play-

wrights. Terry Johnson and Stephen

Jeffreys, join forces at Chicago's most

Steppenwolf is celebrating its first

20 years: "From out of our mind to in

your face", its marketing campaign

tells us - from the fiery individualism

of Orphans, which Albert Finney hrought to the West End a decade

ago, to the collective performance in

The Grapes of Wrath. Alumni include

Hollywood players, Gary Sinise (For-

rest Gump, Apollo 13) and Joan Allen

(Pat Nixon in Oliver Stone's film); and

TV stars Laurie Metcalf (Roseanne)

famous ensemble: Steppenwolf.

Vight is being performed hy the

cal America.

(FERRISA)

្រូវប្រទប់

Milt.

way English Heritage could wholesale wrecking of English undertake such new initiatives from its traditional grant. He is already lobhying to have the proposed reduction for 1997-98 rescinded. In the meantime be is considering his options for a

year of stringency. As a commercial man Green will not just be cutting staff and freezing grants, although the workforce of craftsmen will be privatised and many stately home owners will not have their roofing bills paid. He also aims to improve English Heritage's earning capacity which, under chairman Sir Jocelyn Stevens, has virtually doubled to approaching £20m a year.

ome of the initiatives might freeze the blood of traditionalists: at least £1m of the £4m still needed to complete the repair of the Albert Memorial by 1999 could well come from advertising hoardings around the site; the first deal is about to be signed. Raising sponsorship for concerts and other events at English Heritage properties could raise another £500,000: Tesco is happy to sponsor

music at Kenwood. English Heritage is also cashing in on its intellectual properties, like its 18th-century wallpaper designs and its Saxon rings and brooches, which are being duplicated for the Japanese and American markets. In the near future Green hopes to announce a £500,000-plus deal which will enable a pharmaceutical company to be involved in the renovation of Charles Darwin's home, Downe House in Kent.

All these financial worries are a distraction from English Heritage's main task - keeping an eye on 450,000 listed buildings; administering 400 properties from Stonehenge to Chiswick House; and creating the conservation area partnerships

towns which took place in the 1960s and early '70s.
The role as watchdog of the

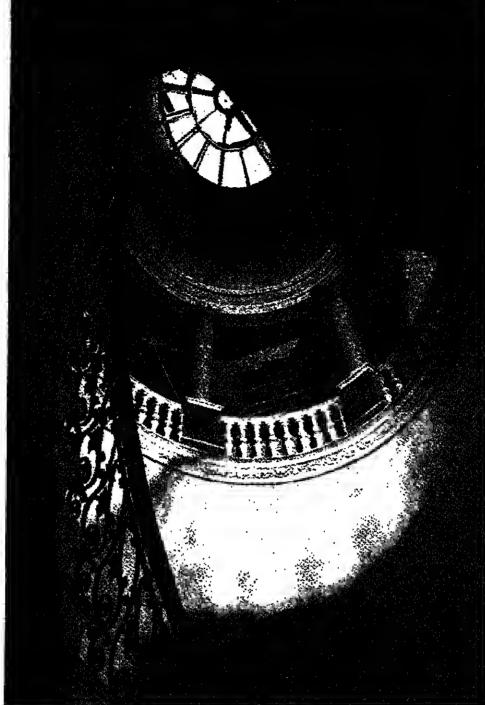
last resort forces English Heritage to take on, aomewbat unwillingly, new responsibili-ties. It has just saved, at a cost of over £2m, Danson House in Bexley, which it now hopes to hand over to a college with guaranteed public access at

Its most recent rescue, for £1m, has been Wigmore Castle in the Welsh borders, an overgrown, forgotten ruin which for lack of any obvious modern use, may be kept as a visitor attraction. This seems to have worked well enough at Brod-sworth, its last lost cause, which it marketed as a Victo-rian time capsule and which pulled in 40,000 visitors in just 14 weeks last season.

English Heritage has the virtually impossible task of being both the Disney of the heritage world, hoosting visitor num-bers and revenue by holding everything from operas to tournaments on its properties, while maintaining the intellectual expertise to conserve the best of the past.

Somebow a balance is achieved between preservation and progress, hetween the ancient and the new, Around 2,600 buildings were given some protection last year by being listed (half of them on the application of owners who think, quite rightly, that listing increases value), while around 2,000 listed huildings were allowed to be demolished or, in most cases, altered. Unattended Iron-age hill-

forts and hronze-age burrows are left to nature, or bands of enthusiastic amateurs, while last week 67 post-war structures, including the Severn Bridge and Kensington Central Library, were proposed for listing: the reaction of the public is now awaited. Green is proud which have largely halted the to have listed Centre Point last



The domed staircase at Danson House, one of the latest buildings rescued

ner in the battle to bring a new

year among a group of 20 modern office buildings; he thinks the future will add a glow to

To a great extent the heritage battle has been won. More of value is saved each year than is lost. But vigilance remains the watchword. Around 150 Grade I listed

huildings (out of a total of Channel link into the station, uow has a decisive influence 6,000) are regarded at risk. One of the most important 19th-cenover its future. tury buildings in England, the neo-gothic St Pancras Chambers, is suddenly in danger, and it is worrying that Richard

Championing and preserving Branson of Virgin, no known aesthete bnt last week's win-

the heritage is a big enough joh for Green without having to nit-pick over small change to make good a savage and unprincipled cut by Treasury

# Concert/David Murray

#### Steve Reich celebrates 60

can minimalist Steve Reich has been cele-hrating his 60th hirthday, bere and no doubt in several other places (the Barbican from Chicago to the West End last programme was careful not to year, via Edinhurgh's Traverse and meotion an exact hirthdate). as has become the norm for international musicians. Birthdays make commercial successes, or at least facilitate them

Reich's sexagenary, however - at the Barbican, with London Symphony players and four leading voices from the Swingles – was a cool affair. Except for the andience, a full bouse which included many devoted Reichians (though Reich bas fewer London performances lately, fans hang npon bis continuing CDs); bnt the programme was austerely presented, with the composer's own notes consisting chiefly of practical instructions for performers, saying nothing about what the point, purpose or intended charm of the music might be. I admired that.

There was enthusiastic clapping after Clapping Music (1972), in which for the nth time Reich – in person – joined a local colleague to clap away for five minutes or so, with syncopations. Evidently Reich sees it as his seminal minimalist piece, the classic introduction to his method.

he celebrated Ameri- Then we had Eight Lines. which used to be called Octet until Reich found that It sounded better with a dozen players instead of eight: intricate minimalist patterns. cheerfully diatonic and seamlessly knit over a runoiog

> Sertet, for four percussionists and a pair of keyboard players, was both more varied and much more chromatic, which snggested more interesting shadows and tensions than we had beard yet. Still, we were unprepared - those of us who do not own the CD, at least - for the rich scale of Tehillim (1981), which

crowned the concert.

Tehillim sets Hebrew lines from three psalms, ending (like Stravinsky's Symphony of Psalms) with no. 150, which mvokes musical instruments to praise God. The usual running beat is in small notes; the larger phrases are in flexible. irregular metres which display new aspect of Reich. Four female Swingles were on hand to deliver the tricky vocal parts, extremely well. There is a lovely slow movement, which is actually moving, and the quick movements dance and sparkle. David Robertson was the assured conductor, while Reich himself helped to man the sound-desk. There

#### Theatre in Chicago/Simon Reade

# Malkovich is back in town

and John Mahoney (Frasier). They maintain their commitment to their alma mater, returning to lead on stage, or to direct.

Its finest actor. John Malkovich, has effortlessly glided back into the company as Stephen Jeffreys' Earl of Rochester in The Libertine - the Restoration genius who chose to satirise his age through pornographic verse, the role model for a relatively sanitised Dorimant in The Man of Mode.

Terry Johnson, author of Dead Funny, directs. He intelligently sets the play in a bare boards production (design Derek McLane) where you cannot hide from the fact of your fiction, the wide Steppenwolf stage exposing the actors' dressing-tables in the wings alongside the lurking stage-hands. Rochester helieves in the coruscating lie of theatre: "The pretence only bolds if we are given the truth". Johnson demonstrates honest artifice with a production which consequently expresses snpreme emo-

It is fired by the two brilliant central performances. We know the thrill of Malkovich from Burn This and

Dangerous Ligisons and In the Line of Fire and so on. His danger crackles. Just when he appears to be nonchalantly glazing over, he erupts widely: an off-stage, falsetto-heralded first entrance; a frenzied flapping of his cuffs at death. Malkovich has an alluring slur in his voice, a nasal sneer. He steadfastly charts the whoring "cynic of our golden age" who prostitutes his satirical art, falls truly in love with the beautiful truth of Restoration actress Elizabeth Barry, yet drinks himself to death with increasing misanthropy. Barry chides him: "You see the monkey, hut you close your eyes to the angel".

Martha Plimpton makes a commanding Steppenwolf debut as strong-willed Barry. "An actress of truth, not a creature of artifice", says Rochester. Plimpton plays with great dignity. even while enduring simulated sex with a flouncey prostitute armed with a maple-wood dildo in one of Rochester's exotic plays. There is low bawdy amongst the high philosophy.

While Rochester squandered his potential in licentiousness, the Marquis de Sade fulfilled his. In S/M, the much-talked-ahout Chicago auteur Mary Zimmerman brings her theatrical style to bear on de Sade's story, told in tandem with Leopold von Sacher-Masoch's - from both of whom we coin our perversities.

In Steppenwolf's studio space we sit on a scaffolding frame peering into de Sade's arena. There is some nudity and use of microphones - reassuringly avant-garde rather than surprising. The dialogue is witty, frank: While she fries me, would you relish the sight of my arse?" Very Rochester. "Yon'll love it, you'll hate it - the price is right," summed up the lady handing out free programmes. At \$10 a ticket, she could not be wrong.

y contrast, fringe theatre can triumpb in sharp-focus orthodoxy. At A Red Orchida Tbeatre - a low-ceilinged room tucked behind a Chinese restaurant on North Wells - Steppenwolf assistant director Wilson Milam mounts Hired Gun's production of The Caine Mutiny Court-Mortiol, Henry Wouk's classic American novel/film/play. Wilson directed Killer

tbe Bush. The Caine Mutiny travels to Edinburgh this August - see it for its masterful acting, in particular from Tracy Letts, the author of Killer Joe. Letts has the subtlety of Malkovich. He plays Lieutenant Greenwald, the

Joe, the devastating

Jewish lawyer defending the second world war mutineer, Lieutenant Maryk, with a steely inscrutability. Then his angry, piercing eyes well up like the typboon into which Maryk steered the destroyer to wrest command from the "perfectionist anxiety" of its commander. The prosecuting advocate warns Greenwald about Captain Blakely, who presides over the court-martial: "Blakely's headed up a lot of these courts - be doesn't go for vaudeville". And neither does Letts in a smouldering firehrand performance. He shares the veracity of Martha Plimpton's Elizabeth Barry.

Gripping. Powerful. Articulate. This is Steppenwolf. This is Hired Gun. This is Chicago Theatre.

The Libertine plays until April 7. For details of this and other Steppenwnlf productions call 001-312-335-1650. The Caine Mutiny Court-Martial plays at A Red Orchid Theatre until March 17, 001-312-948-8722, and the Edinhurgh Frioge Festival in Angust (0131-228-1404).

# INTERNATIONAL

#### **AMSTERDAM**

CONCERT Concertgebouw Tel: 31-20-5730573 Matthaus Passion: by J.S. Bach. Conducted by Willem Wiesehahn and performed by the Amsterdams Gemengd Koor, Het Nederlands Bach Orkest and Kinderkoor de Krusbergklokken; 2pm; Mar 10 • Members of the

Concertgebouworkest: with conductor Philippe Herreweghe and Violinist Vera Beths perform Mozart's Sprenade No. 10 in 5 flat for wind instruments (Gran Partital and Weit's Violin Concerto; 2.15pm; Mar 10

#### BELFAST

THEATRE The Grand Opera House 14.44-1232-236 842 Rosencrantz and Guildenstem are Deed: by Tom Stoppard. Directed by Matthew Francis and performed by the Royal National Theatre. The cast includes Lais Bander, Claudio Biakley. Tim Crouch and Callum Dixon; 7.45pm; Mar 12, 13, 14 (also 2.30pm), 15, 16 (also 2.30pm)

#### BERLIN

CONCERT Konzerthaus Tel: 49-30-203092100/01 Daniela Sindram, Vladimlr Stoupel, Andreas Grau and Götz Schumacher: the mezzo-soprano and pianists perform works by Scriabin, Debussy and Mahler, 7.30pm; Mar 14

**■ CHICAGO OPERA** Civic Opera House & Civic Theatre Tel: 1-312-332-2244 Siegfried: by Wagner. Conducted by Zubin Mehta and performed by the Lyric Opera of Chicago; 6pm;

Mar 14 EXHIBITION Art Institute of Chicago

Tel: 1-312-443-3600 in the Kisho Kurokawa Gallery. "Contemporary British Architects: Recent Projects from the Architecture Section of the Royal Academy Summer Exhibition". Sponsored by the FT, the exhibition contains drawings, models and photographs of buildings designed by Sir Norman Foster, Nicholas Grimshaw, and Richard Rogers, as well as work by younger architects; to May 5.

#### **■ DUSSELDORF**

CONCERT Tonhaile Düsseldorf Tel: 49-211-8992081 London Philharmonic Orchestra:

with conductor Franz Welser-Möst and violinist Christian Tetzlaff perform works by Elgar, Beethoven and Brahms; 8pm; Mar 11

#### ■ HELSINKI

DANCE

Opera House Tel: 358-0-403021 Swan Lake: a choreography by Bourmeister after Petipa/Ivanov to music by Tchaikovsky, performed by the Helsinki Ballet, 7pm; Mar 12

#### LONDON

CONCERT Barbican Hall Tel: 44-171-6388891 The English Chamber Orchestra: with director/violinist Pinchas Zukerman, soprano Heidi Grant Murphy and baritone Thomas Quasthoff perform Beethoven's Violin Concerto in D. Op. 61 and excerpts from Mozart's Die Zauberflöte and Don Giovanni; 7.30pm; Mar 12

Wigmore Hall Tel: 44-171-9352141 The Gothic Voices: with director Christopher Page perform Gregorian chants; 7.30pm; Mar 12 DANCE Royal Opera House - Covent

Garden Tel: 44-171-2129234 Giselle: a choreography by Pepita to music by Adolf Adam, performed by The Royal Ballet. Soloists include Sylvie Guillem and Jonathan Cope; 7.30pm; Mar 12, 14 EXHIBITION Whitechapel Art Gallery Tel: 44-171-5227888 Jeff Wall: Eighteen large, illuminated transparencies by the Canadian artist. Each work consists

of a photographic transparency in a

wall-mounted light box. They include street scenes and landscapes, interiors and still lifes, as well as tableux based on fantastic scenarios; from Mar 13 to May 5

**OPERA** London Coliseum

Tel: 44-171-8360111 Tristan und Isoide: by Wagner. Conducted by Mark Elder and performed by the English National Opera; 5pm; Mar 11

#### MAASTRICHT ART & ANTIQUE FAIR

MECC Tel: 31-43-383-8383 The European Fine Art Fair: more than 180 art dealers from Europe, tha US and Hong Kong present highlights of their collection. They include two paintings by Van Gogh, portraits by Rembrandt, Rubens and Frans Hals, Rodin's "Printemos Eternelle® and works by Picasso and Matisse; to Mar 17

#### ■ NAPLES

OPERA Teatro di San Carlo Tel: 39-81-7972111 Rigoletto: by Verdi. Conducted by Daniel Oren and performed by the Teatro di San Carlo. Soloists include José Bros, Leo Nucci. Angeles Blancas Gulin and Francesca Franci; 8.30pm; Mar 12, 15

#### ■ NEW YORK

CONCERT Avery Fisher Hall Tal: 1-212-875-5030 James Galway and Phillip Moll: the flutist and plantst perform works by Schubert, Galway/Fauré, Widor, Briccialdi and Doppler; 3pm; Mar 10 **OPERA** Metropolitan Opera House

Tel: 1-212-362-6000 Carmen: hy Bizet. Conducted by John Fiore and performed by the Metropolitan Opera. Soloists include Veronica Villaroel, Denyce Graves, Richard Margison and Sergej Leiferkus; 8pm; Mar 13 New York State Theater Tel: 1-212-875-5570

 La Bohema: by Puccini. Conducted by Robert Duerr and performed by the New York City Opera. Soloists include Janice Hall, Michele Patzakis, John Fowler, Robert Perry, Stephen Morschek, Stephen Powell; 1.30pm; Mar 10

#### **PARIS** CONCERT

Salie Pleyel Tel: 33-1 45 61 53 00 Orchestre Symphonique Français: with conductor Laurent Petitoirard. pianist Louis Lortie and mezzo-soprano Anna Holroyd;

#### **■ ROME**

8.30pm; Mar 12

**OPERA** Teatro dell'Opera di Roma Tel: 39-6-481601

 Turandot: by Puccini, Conducted by Yuri Ahronovitch and performed by tha Opera di Roma; 4pm; Mar 10, 12 (8.30pm)

#### **■STOCKHOLM**

**OPERA** 

Kungliga Teatern - Royal Swedish Opera House Tel: 46-8-7914300 Tosca: by Puccini. Conducted by

Leif Segerstam and performed by Royal Opera Stockholm; 7.30pm; Mar 11

#### **SYDNEY**

CONCERT Concert Hall Tel: 61-2-250-7111 Symphony No. 8: by Bruckner. Performed by the Sydney Symphony Orchestra with conductor Edo de Waart; 8pm; Mar 13, 14

#### VALENCIA

CONCERT Palau de la Música i Congressos Tel: 34-6-3375020 Matthäus Passion: by J.S. Bach. Conducted by Harry Christophers

and performed by The Sixteen Choir

#### and Orchestra; 8.15pm; Mar 12 **■ WASHINGTON**

CONCERT Opera House Tel: 1-202-416-4600 The Domingo Gala: Welcoming tenor Placido Domingo as artistic director of the Washington Opera. Taking part, as well as Domingo, are bass Samuel Ramey,

mezzo-soprano Denyce Graves, soprano Natalie Dessay, pianists Katia and Marielle Labeque, and others. Leonard Station and Heinz Fricke conduct; 7pm; Mar 10 EXHIBITION

Corcoran Gallery of Art Tel: 1-202-638-3211 Maurice Prendergast, American Painter and Printmaker. The Corcoran's holdings of paintings and prints by Prendergast (1859-1924), a

20th-century painters known as "The

member of the group of early

Eight"; to Mar 11

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14

Philip Stephens

# A Euro-stalemate

The government's white paper on the intergovernmental conference will result in much posturing. But the issue is not a vote-winner

Europe will loom large in the British general election campaign. The issue bas torn the Conservatives apart for the best part of seven years. Some might consider that John Major would be wise to let it rest. Witness the latest outhreak of infighting on the Tory backbenches. But he thinks there are votes in the issue. Tony Blair, the Labour leader, worries that he may be right. They are both wrong.

But that will be no hindrance. Do nol expect the impending intergovernmental conference, or IGC in the jargon, on the future of the European Union, to inaugurate an uplifting dehate about Britain's relationship with its continental oeighbours. Not among politicians at Westminster anyway. Brace yourself instead for a barrage of hyperbole, half-truths and blatant

falseboods. And then more. The government's pitch is clear enough. It goes like this. Mr Blair intends to sell out to Europe. He will sign up to the social chapter of the Maastricht treaty, surrender the oational veto, and hand over power to the Brussels hureaucrats. Before we know il, the House of Commons will have the status of a local council. Not long afterwards, Belgians and Greeks will be ordering British soldiers to war.

Mr Blair's response is simi-larly predictable. Mr Major, a prisoner of the Europhohes. will leave Britain isolated and without influence. From there it is but a small step to complete withdrawal. Investment will collapse, lbe Japanese will take their car and electronic plants elsewhere, mil-lions of jobs will he lost.

The government thinks that il has the best of this depressing bargain. The voters have been fed a rich diet of anti-Europeanism. in Britain's for-eign-owned newspapers, the mere mention of Brussels causes acute paranoia. After all, you can no looger shoot an IRA terrorist or sink a Spanish fishing boat without maddening interference from

I do not think the electorate is that stupid. The British are a pragmatic lot. Tell them jobs are at risk and they lislen. They may not like Europe but they know they need it. Their

To my mind that adds up to political stalemate. But peek behind the caricatures and the picture appears more subtle The careers of Malcolm Rifkind, the foreign secretary, and Robin Cook, his Labour shadow, tell us the story in

Back in the 1970s Mr Cook was a stalwart of the "social-ism-in-one-country" faction of his party. Europe was a nasty capitalist club. On the other side. Mr Rifkind was as committed a European as you could find. Ever since their positions have converged to a point where there they have just crossed.

The foreign secretary is no Europhohe, but he wants to call a halt to the process of integration. No more majority voting, no more powers for the European parliament, and most importantly, oo single currency. As for Mr Cook, it is still hard to lahel him a Europhile but he is still heading in that direction. Sure, he sees in a single currency an unwelcome distraction, hut his objections are more practical than theological.

So Messrs Rifkind and Cook will doubtless find cause to shout at each other next week

On the big issues of Europe which preoccupy Germany and France, you could not slip an Ecu note between Labour and the Tories

when the government pub-lishes its white paper on the intergovernmental conference. The language of this longpromised document will be consciously upbeat about the political and economic benefits of the EU (a sop for the Tory left) while reaffirming the government's entrenched opposition to further integration (an olive branch for the

The white paper's central contention will be that there must be no erosion of the three-pillared" structure of the Union established at Maastricht. The Union's competeoce in areas such as the single market, trade and agriculture must not spill over into foreign policy or home affairs. These must remain the preserve of intergovernmental co-operation.

As for those areas already within the remit of the Commission and the European parliament, the government promises to veto any significant shift in the balance of power between Brussels and Loodon. Sure, it will back some tinkering with the institutions, an acknowledged prerequisite for further enlargement. It will seek in return some minor curbs on the power of the European Court. But that is all. The government expects nothing of substance from this conference. and will give nothing.

Mr Cook will denounce such minimalism as evidence of Mr Major's imprisonment by the sceptics. But beyond Lahour's promised signature on the social chapter, a modest extension of qualified majority voting to areas such as industrial research, and a more positive tone of voice, be will promise little different.

On the big issues which preoccupy Germany and France the creation of single foreign and security policy or common supervision of borders - you could not slip an Ecu note between the two partles. Lahour will no more accept the possibility of being outvoted on immigration or defence issues than would the Conservatives. As for the biggest issue of all, a single currency, f am told that the white paper will mention it in several places, bul will not upset Mr Major's perilously precarious balancing act over whether sterling Britain might participate. As he indicated in the Commons yesterday, the prime minister wants to promise a referendum on the issue. His advisers bave warned him that a harmy army of anti-European candidates preparing to fight the general election under the standard of Sir James Goldsmith's Referen-

dum party could well inflict

damage on the Tories. Kenneth Clarke, backed hy Michael Heseltine and one or two others in the cahinet, flatly rejects such a commit-meot. The chancellor's view is that a sensible decision on whether Britain should join a single currency could be taken only hy a free vote in the House of Commons. He considers that to set up another obstacle now would be to deprive the government of what little influence it retains in shaping Emu. The furtbest he will go in Mr Major's direc-tion is to say that a referen-

the choice. So the prime minister must decide whether to press the case at the risk of losing Mr Clarke, I am not sure that the chancellor would resign if overruled. But I do know that he would consider it. These

dum could for, at a push,

should) be considered if and

when the government faced

are high stakes. The sensible course would be to sidestep the issue. Mr Blair, I am told, is as dubious as Mr Clarke of the wisdom of offering hostages to fortune. He will promise a referendum only if Mr Major does. As for the voters, this is all an irrele vance. Unless one side or the other is foolish enough to validate the caricature painted by its opponent, there are no voles in Europe. Mr Major should let the issue drop Somehow, though, I doubt that his party will let him.

expectations demand more from business

New social

From Mr Greg Parston.
Sir, Rohert Reich is correct
to argue ("A hand across the
great divide", March 6) that business must take a broader view of its role in society, but he is wrong to focus so narrowly on its responsibilities to the workforce.

Of course employees are vital stakeholders along with shareholders and customers. But more and more husinesse are heing asked what they are doing to meet the wider interests of their communities and of the public.

What are you doing for our schools? Our health care? Our elderly? Our environment? are questions which are increasingly asked of busines Community is stakeholder

The new social expectations are enduring, and apparent failure to meet them is as dangerous as failure to meet the expectations of shareholders, customers or employees.

In 1994, for example, when The Body Shop's social commitments were challenged in a series of unfriendly news reports, public image and market worth suffered.

To support these new social accountabilities, tomorrow's companies will have to find new ways of organising and measuring performance. Above all, they will need to be led by socially responsible executives who can design organisations that go beyood physical and legal limits and embrace community.

These leaders will not he able to remain anonymous; they will be known by what they stand for and by the social as well as the financial results they produce.

Greg Parston, chief executive Office for Public Management, 252h Gray's Inn Road, London WCLX 8JT, UK

than harmful

Syuve nnion.

explaining why the overall

effects on jobs might be favour-

One reason given for fearing

Emn is that the priority given to price stability is a threat to

growth and employment. That

priority is spelt out in the

Maastricht treaty, which fore-

saw the creation of a European

Central Bank which would be

politically independent and

strongly committed to tha

maintenance of price stability

as the primary objective of

monetary policy. But the

treaty is mostly silent on the

Is there a lack of balance in

the treaty and in the objectives

set for the central bank? The

near-consensus answer by

economists is "no" - hecause

inflation is harmful for eco-

nomic activity. It increases

uncertainty, makes husiness calculations difficult and puts

exchange rates under pressure

It also erodes the credibility of

monetary policy, forcing up

interest rates in countries seen

as high risk in inflation terms.

Financial deregulation and

the globalisation of capital

markets mean that inflation

expectations can have a large

impact on national economies.

Inflation can spiral out of con-

trol and must sooner or later

be combatted by tight policies,

even if this imposes high eco-

nomic and social costs.

issue of employment

able rather than harmful.

revive growth.

#### Environment action short on detail

We are keen to encourage letters from readers around the world. Letters may be faxed to +44 171 873 5938 (press set 25 to 'fine'). e-mail: letters editor@ft.com Translation may be available for letters written in the mail: international fax stages.

·LETTERS TO THE EDITOR

Number One Southwark Bridge, London SEI 9HL

From Mr David Earnshaw, Sir, It is unfortunate that Derek Osborn's sentiment is hardly matched by his analysis ("Action plan for everyone", Viewpoint, March 6).

The European Commission's proposal to update the European Union's current environmental action programme (1992-2000) is far. from being the "the hold and wide-ranging document" which he claims. In fact, it is long on high aspirations - but distinctly short on specific deadlines, targets and detail. It merely reiterates a series of previously established environment policy priorities, and adds little, if anything, which is new. It is as silent on specific timescales as it is on the particular legislative measures which might flow

One of the reasons EU environment policy and legislation has been 50 successful in prompting environmental improvement

(despite often being criticisedby those affected by it), is precisely because it has tended to include clear targets and deadlines. These provide legally enforceable yardsticks against which pollution can be measured, and improvements

The UK is a case in point. BU environment legislation now provides by far the greatest part of the flesh on the bare skeleton of environment policy which existed in the UK prior to its accession to the EU. indeed, Osborn gives numerous examples of where EU environment policy, from chloroflurocarbon reduction and elimination to the Urban Waste Water Directive, has prompted change through having set standards and targets for

Of course, the actual setting of timescales and standards with which industry, farmers. energy providers, water authorities and others are

required to comply is often botly contested. As Osborn points out, an "intensivé débate" is likely

during 1996 on the Commission's latest plan. However, for the plan to have any real impact on everyone's environment, as he hopes it will, the EU's Environment Council and the European Parliament's Environmen Committee now both need to take up where the Commission has left off.

These two will need to assume the responsibility, largely abdicated by the Commission, for investing the proposal with real and measurable targets, and a set of timescales over which its worthy aspirations to can actually be achieved.

David Earnshaw, 164 rue Victor Hugo, B-1040, Belgium

#### Companies should deal with dangerous situations before they result in deaths

From Mr Guy Dehn. Sir, Your leader ("Company deaths", March 6) calls on the government to implement the Law Commission's proposals for a new offence of corporate killing. The incidents you cite as justifying the need for these changes are the disasters at Zeehrugge, Piper Alpha and

Clapham. However, the official inquiries into these disasters clearly show the need for a hill which received an unopposed second reading last Friday. The inquiry into Zeebrugge found that staff had raised concerns that ferries were sailing with their bow doors open. The inquiry found that if this sensible suggestion. . had received the serious consideration it deserved, this disaster may well have been prevented". The inquiry into Piper Alpha found that workers "did not want to put

Europa · Sixten Korkman

through raising a safety issue that might embarrass management". The inquiry into the Clapham rail crash found that a supervisor had noticed loose wiring before the crash, but did not want to rock the boat".

their employment in jeopardy

Surely it is desirable to give those in charge of organisations the opportunity to deal with dangers before disaster strikes? By protecting responsible whistleblowers, the public interest disclosure bill does just that, it will be interesting to see whether the government views it as a greater burden on business than the criminal sanctions proposed.

Guy Dehn. Public Concern At Work, Lincoln's Inn House, 42 Kingsway, London WC2B 6EN, UK

From Mr Joe McCarty. Sir, Your leader said individual directors should not "be jailed for tha careless: of the company as a whole". At happily receive large performance-related homises surely this is an illogical

A few "performance-related prosecutions" would do much to concentrate minds on the necessity for effective management of safety at workplace level, and to hansform boardroom platitudes into positive

Joe McCarty, former senior research officer, Accident Prevention Advisory Unit, 93 Highbury Grove, Clapham. -Bedford. MK41 6DX: UK

How can we get patients involved in patient information around the world?

Patients in Europe are becoming increasingly involved in making decisions about their own health care. A leading patient advocate in the UK argues that they should also be enlisted to help develop the information provided to patients.

Information available to parie ots and users of health services varies considerably

around the world. These differences reflect different views about the respective role of healthcare worker and patient. In the United States the patient is seen as the decision maker, acting on professional advice. It is common there for long, detailed lists of possible side-effects to be read out to patients (though the hospitals' fear of lawsuits is probably also a mutive). Patients are even sometimes compelled to attend education classes before treatment.

in much of Europe, where the social hierarchy is more procounced, the doctor is seen more as a father figure. Blanket consent forms for surgery are still commonplace. Yet with all the cultural differences, things are changing and the need to involve patients in decision-making has iocreasingly been recognised. In the UK, the Patieots' Charter in 1992 stated the right "to be given a clear explanation of any treatment proposed. including any risks or alternatives, before you decide whether you will agree...". This was oot embodied in legislatioo, but the government required regional health authorities to set up consumer information services.

However, patieots have oot geoerally been involved in deciding what information should be provided. While the single disease associations bave tended to base their advice heavily on the experience of patients, they bave been the exceptions among the growing number of consumer bealth information services.

Some governments bave given patients information such as access to medical records (France has let parents have their children's records since 1945), and to outcomes data where available. The Department of Health in England and Wales was reluctant to publish comparative death rates for hospitals in 1994, when

it first published other comparative data in

league tables, despite coosumer pressure

to do so. It argued that it was hard to pro-

vide valid data. Yet Scotland did publish

Clinical Outcome Indicators (MEL(1994)82)

with an explicit 'health warning' ahout

their use, in order to stimulate local dis-

cussioo amongst healthcare professionals

enormously improved in Britain and France

as a result of patient input (perhaps in part

because this conditioo affects many women

and attracts media interest). Increasingly,

some general practitioners are involving

patieot participatioo groups and focus

groups in long-term discussions about style

done. Information inlended for patients

would be far more valuable if it were devel-

oped in consultation with panels or focus

groups of users and/or consumers. Profess-

This is a useful start, but more can be

of practice and clinical information.

Breast cancer informatioo has been

and patients.

ionals are often too close to the subject to judge how users will react lo information. Even consumer groups become professionalised, and less aware of difficulties in understanding this type of information. Focus groups have been shown to work in other areas, and there is oo reasoo why they should not work here. If lay people can understand research

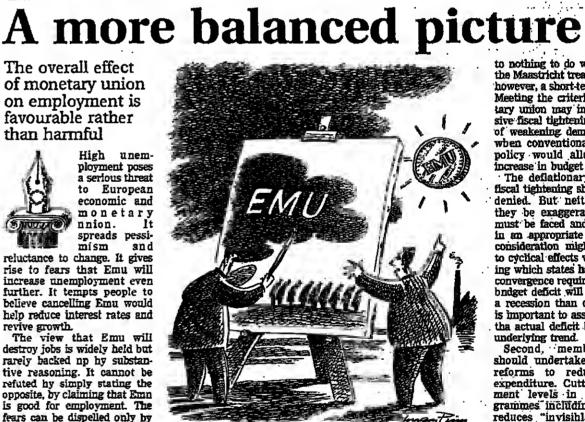
proposals as they have to do as members of research ethics committees (IRBs). they should be able to participate usefully in reviewing what information is provided.

Some organisations have already involved lay people in this way - such as the Help for Health Trust in Winchester, UK and the Beth Israel Hospital, Boston, Massachusetts amongst others. Their example should be followed. It will increase the patients' understanding, transform the balance of power to a more equal and therapeutic relationship, and

possibly even improve patients' compliance with the recommended treatment.

Julia Neuberger chairs Camden and Islington mity Health Services NHS Trust, and is e vice-president of the Patients Association. She is also a member of the General Medical Council and

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ary policies do nol create jobs. Historical experience supports the conclusion that rapid inflation is associated with weak

In the short run, however, there is a trade-off, actions to combat price increases burt growth and employment. Join ing Emu is thus a problem for high-inflation countries, and they should remain outside the monetary union until their inflation rates fall.

The second reason for fear-ing Emu is that locking exchange rates may increase unemployment in specific ocuntries facing particular dif-ficulties - for example, those affected strongly by changes in fuel prices or developments in

ortant sectors. Member states differ. They occasionally face different problems, and need differentiated policy responses. The monetary policy pursued hy the European Central Bank may be too tight for one member state, yet too lax for another. Given the structural differences between countries Emu may increase the difficulties of adjustment to countryspecific shocks.

Not surprisingly, monetary and their relative weight will vary from country to country. There is no conflict between For most member states, the

is high enough to justify a common currency. The benefits in terms of monetary stahility and economic efficiency will outweigh the costs in terms of a loss of (limited) antonomy over monetary pol-

The third fear is that Emu

ing populations add to the pressure on pension and health expenditure. Fiscal tightening stability and growth; inflation- degree of economic integration

But joining the monetary union and eliminating the freedom to adjust exchange rates may be a problem for some countries - in particular, those relying on a few important industries or with inflexible labour markets. They might want to remain outside until they have become more integrated into the European economy and increased the flexibility of their labour markets.

will be bad for jobs because it requires fiscal tightening. Cutting budget deficits to meet the convergence criteria for joining the single currancy could cause or magnify recession. Europe's welfare states have become caught in a debt trap; government deficits, public debt levels and high taxes are reducing growth rates, while weak growth is adding to tha deficits by pushing up welfare costs and reducing tax revenues. These difficulties could worsen in the long run as ageSuch measures might be taken into account when assessing economic convergence.

Unemployment is primarily consequence of structural malfunctionings and secondarily of monetary policies inappropriate for Europe as a whole. Emu has nothing to do with the former problem and can contribute towards resolving the latter.

The street !

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COLUMN TO THE TAX

tary union may impose excessive fiscal tightening at a time when conventional economic policy would allow cyclical increase in budget deficits. The deflationary effects of

the Maastricht treaty. There is,

however, a short-term problem. Meeting the criteria for mone-

fiscal tightening should not be denied. But neither should they be exaggerated - they must be faced and dealt with in an appropriate way. Some consideration might be given to cyclical effects when assess ing which states have satisfied convergence requirements. The bndget deficit will be larger in a recession than otherwise. It is important to assess not only tha actual deficit but also the underlying trend.

Second, member states should undertake atructural reforms to reduce public expenditure. Cutting entitlement levels in social programmes including pension reduces "invisibla" debts expenditure commitments for future years. It thus improves the fiscal balance in the long term without necessarily cutting demand in the short term

Third, entry into Emu might be delayed for a short time for some EU states, ımtil the economic cycle turns np again. There would ha no serious impact on Emu provided a critical mass of states - including Germany and France - start monetary union by 1999.

It is unfortunate that Emu in the minds of many people has come to be closely associated with fiscal consolidation and unemployment. The trend of rising public indebtadness must be reversed anyway and it would perhaps have to be done more brutally if Emu does not materialise and financial instability intensifies.

The author is general director. Economic and Finnncial Affairs, of the secretariat of the Council of the European Union. However, this column reflects

#### **COMMENT & ANALYSIS**

# FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700 Friday March 8 1996

# Ending trade corruption

As the only country to outlaw the use of bribes to win foreign business, the US can reasonably maintain that virtue is not its own reward. US companies have long complained that the prohibition is a gift to less scrupulous competi-tors on world markets. However, Washington's insistence this week that governments elsewhere take action, or face the threat of trade sanctions, should not be dismissed just as another attempt to foist its laws on others. Though US tactics are dehatable, it is right to focus international attention on the

Corporate bribery not only enriches the undeserving. It dis-torts competition and reduces efficiency most obviously by corrupting the fair award of public contracts. Such contracts repre-sent at least 10 per cent of global economic ontput. The US is therefore correct to argue that the matter is a proper concern for the World Trade Organisation. This year, the WTO introduced

stricter rules to promote freer international competition and greater transparency in government procurement. But the rules, though detailed, cover only about 20, mainly industrialised, economies. More of the WTO's many developing country members should be encouraged to sign up. To persuade them to do so, there is a case for subjecting them, initially, to simpler disciplines which would be less bur-

could be usefully buttressed by development aid policies. Trans parency International, an antisensibly suggested that aid donors require that bidders for the pro-jects they finance sign pledges not to offer bribes. Companies would hava still less incentive to do so it governments of all industrialised countries ensured that corporate bribes were no longer tax-deduct ible. Until they do so, rich countries will be in a weak position to urge poor ones to reform their

"top down" approach, which relies on closer international co-operation. As long as there are willing takers of hribes, there will be enthusiastic givers. Curing the cancer of corporate corruption depends heavily on the progress of reform within countries. Increasing privatisation should help that process. Removing companies from government control, and requiring them to respond to commercial imperatives, greatly reduces the acope for illicit

developed as well as developing countries, corruption is increasingly being exposed and prose-cuted. That suggests public and judicial tolerance of such malpractices is rapidly diminishing. The real battle for cleaner corporate

# Heed the judges

When the lord chief justice issues a considered and detailed denunciation of proposed changes to the criminal justice system it is the duty of government to listen. Sadly, Mr Michael Howard, the home secretary, appears unwilling to accord the judiciary even that small measure of influence.

Lord Taylor's criticism this week of Mr Howard's plans for a new criminal justice bill have brought to a head a long simmering conflict. It has also thrown into sharp relief the rising tension in the indicial system between the respective responsibilities of elected politicians and judges.

In what was seen as an overtly populist move tailored to the prejudices of the Conservativa party conference. last antumn Mr Howard announced plans for a tougher sentencing policy for violent criminals and repeat offenders. The proposals, to be set out in a forthcoming white paper, would introduce mandatory life sentences after two convictions for serious violent or sexual offences. They would also set out stiff minimum sentences for persistent drug

dealers and burglars. Mr Howard'a case is that mandatory sentences are essential to protect the innocent from violent criminals and repeat offenders. The proposals are cast as a response to justified public outrage when dangerous criminals are freed from prison only to commit further offences. Life sentences would ensure that such people were released only after a review by the parole board.

Lord Taylor and most of his colleagues, however, are certain the proposals would not work. They argue that it is the prospect of getting caught which most deters

Minimum sentences would cause injustices by preventing indges from passing sentences which reflect the individual cir-cumstances of the case. They would also remove the incentive for offenders to plead guilty, adding to the pressure on overburdened courts and prisons. In the most extreme cases, the prospect of a mandatory life sentence might encourage a violent crimi nal to kill his victim.

Such arguments are persuasive particularly against the background of constant upheaval in the criminal justice system which has characterised Mr Howard's tenure at the Home Office. Mr Howard is correct in saying thet victims have the right to expect transparency in the judicial system and to see that sentences handed down by the courts mean

what they say. But the home secretary's plan tips the balance of responsibility too far in the direction of the executive at the expense of the judges As the European Court of Human Rights has pointed out, it is dangerous to vest in politicians the discretion to decide how long an individual remains in prison. Par liament should set a sentencing framework for the courts, hu judges must be left to decide the circumstances of each case. Mr Howard should listen.

corruption pressure group, has

public procurement practices.

However, there are limits to what can be achieved through a

It is also encouraging that, in

Novartis.

Those figures make Ciba the

Ciba is a leader in drugs to deal with arthritis and high blood pressure. It owns the second biggest supplier of generic - unbranded drugs in the US, a business that has become increasingly important as US healthcare suppliers have sought to cut costs by bnying cheap

league table, is the size of Schering-Plough of the US and bigger than the newly merged Pharmacia & Upjohn. It dominates the market for drugs to prevent transplanted organs from being rejected and has fast-growing products in schizophre-

Both companies have been more active than most rivals in building stakes in the biotechnology sector which is seen in the industry as a promising source of new top-selling drugs. Ciba has effectively a controlling interest in Chiron - for which it paid \$2hn in November 1994 - ooe of the top three US biotechnology companies. Sandoz last July bought GTI of Maryland, a pioneer in the gene therapy field, for

figure for Ciba was 11 per cent.

Sandoz, the faster-growing of the

# Prescription for the future

The merger of Sandoz and Ciba is likely to launch a further round of restructuring in the drugs and chemicals sector, says Daniel Green

man of Sandoz, the Swiss pharmacenticals company, crossed the river Rhine in Basle to visit the company'a century-old rival Ciba. He carried plans for a merger that would change the corporate landscape for the world's pharmaceuticals and chemicals industries. Those plans became reality yes-

terday. The merged husiness, called Novartis, is the world's second biggest pharmaceuticals company by salea, with combined sales of SFr26bn and a 4.4 per cent share of the global market. In agrochemicals, it is more than twice the size of its nearest rival.

Although it is by far the biggest deal in the pharmaceutical industry it is only the latest in a string of 16 healthcare deals each worth \$1bn or more since January 1994. Last year Glaxo paid £9.1bn for fellow UK company Wellcome. American Home Products bought American Cyanamid for \$10bn. Sweden's Pharmacia merged with Upjohn of

Companies struggling to cut costs have been buying rivals or merging with them. But the merger of Sandoz and Ciba is the first in which both parties would have been strong enough to survive on their

"This decision bas been taken from a position of strength in antici-pation of a future that will be different from today," says Dr Daniel Vasella, the 42-year-old chief executive of the Sandoz pharmaceuticals division who will be president of

Both companies yesterday reported strong profits growth in 1996. Ciba's net profits were 13 per cent higher than in 1994, while net profits at Sandoz rose 19 per cent.

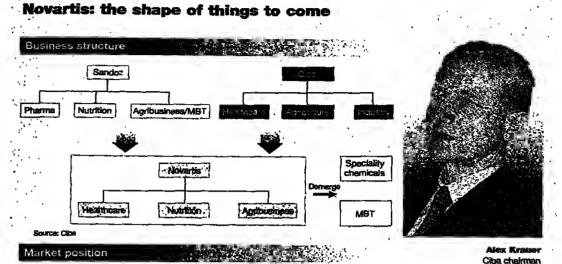
ninth biggest drugs company in the world by sales, according to data collected by IMS International, the pharmaceuticals market research organisation. That puts it ahead of international giants such as Bayer of Germany and Eli Lilly of the US.

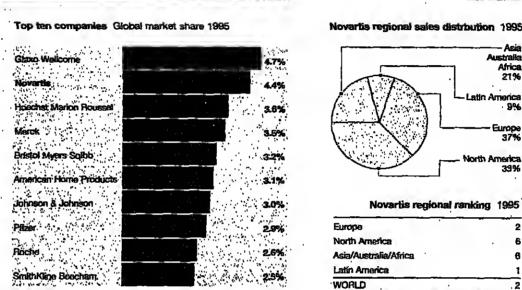
off-patent drugs.

Sandoz at 14th in the global nia and fungal infections.

Such strategies led James Capel, tha London stockbroker, to forecast that earnings per share at Sandoz would grow at an average of 12 per cent a year for 1994 to 1999. The

two partners, was under no immediate pressure to abandon its indepen-Bnt its top managers believed that pharmaceuticals companies would need to be strong in





Source: Citia Combined market capitalisation

Sandoz

Novartis

Ciba



Daniel Vancto

Sandoz chief executive

the next five to ten years.

prescribe them.

prescribed "

two important sectors of the busi-

ness if they were to prosper over

The first is the production of gen

uine innovations in treating hith-

erto intractable conditions such as

Alzheimer's disease and cancer.

These can command high prices

because patients put pressure on

"Patient groups have already

become more powerful," aays Dr

Vasella. "They will play an increas-

ing role in deciding which drugs are

Strength here relies on powerful

research and development, says Dr

Vasella. This is the area of the

merged company's activities in

The second is the production of

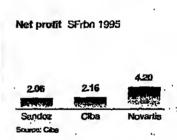
high volumes of cheap off-patent

generic drugs. This business is

effectively a commodity husiness, in

which he plans the fewest cuts.

health authorities and doctors to



1,137

1.085

43bn

32bn

which success comes through low prices rather than bringing new roducts to the market.

For example, within weeks of Glaxo Wellcome losing patent protection in Germany for Zantac, its ulcer drug, in July 1995, 15 identical generic rivals had been launched, taking half the market.

Running a low-margin generics operation successfully has eluded many mainstream drugs companies which have grown fat on decades of high profit margins. But Ciba's generics subsidiary Geneva has managed to build a business already worth SFribn a year against competition from specialist low-coat manufacturers sncb as Ivax of the US and Canada's Novo-

pharm. In spite of that success and its buoyant profits growth, Ciba has faced some pressures to restructure. Its shares have underperformed its

Total sales SFrbn 1995

competitors - while Sandoz shares rose 21 per cent in 1995. Ciba'a rose just 3 per cent. The company is in many ways an old-style chemicals and pharmaceuticals coordomerate. Drugs and other healthcare products account for less than half of turnover; the rest comes from chemicala and agricultural prod-

Other such conglomerates have separated chemicals from pharmaceuticals: Imperial Chemical Industries of the UK demerged Zeneca; Dow Chemical of the US sold its stake in Marion Merrell Dow. its drugs arm, to Germany's Hoechst; and Eastman Kodak sold Sterling Health to the UK'a Smithkline Bee cham. Ciba has not followed this example - its only disposal in recent years has been the Mettler Toledo precision weighing machines husiness, the flotation of which was announced last year.

In the spring of 1995, the Ciba board was looking at two options: to follow the Anglo-Saxon strategy of concentrating on fewer core businesses; or to retain its diverse interests in the same way as continental European companies, such as Rhone-Poulenc of France and Hoechst and Bayer of Germany. As Sandoz demerged its chemicals business. Clariant. Ciba decided to follow the Anglo-Saxon strategy.

"We decided we wanted to participate actively in the industry's coosolidation," says Mr Alex Krauer, Ciba's 64-year-old chairman who will be chairman of the merged company. But we wanted to do it at a time when we are strong and 1995 was a record year."

Ciba looked tentatively at several companies before Mr Moret made his epic, if short, journey to visit its headquarters. "A lot of credit goes to Moret for burying the hatchet, says a member of the Ciba team.

Both companies are now presenting the deal as a perfect marriage. A friendly share swap avoids plunging the new company into the kind of debt that now saddles rivals that have made bids with cash such as Glaxo Wellcome and SmithKline Beecham. The personality clashes are minimised because of the impending retirements of Mr Moret and Mr Heini Lippuner, Mr Krauer's number two at Ciba.

As Swiss companies, they share some cultural elements that should help speed the process of integration. And the two companies have strengths in complementary medical areas, with virtually no competition between them over particular

owever, there will be inevitable difficulties in merging the two operations and reducbetween them. The two companies have a similar geographical spread. As well as baving neighbouring beadquarters in Switzerland, their US headquarters are just 15 minutes' drive apart in New Jersey. Only one north American beadquarters is likely to survive. Novartis plans to shed 13,000 jobs from a workforce of 134,000 to save SFrl.8bn a year.

Painful decisions, too, may have to be made in the two agrochemicals businesses. Ciba was already the world's number one and likely to absorb the much smaller Sandoz operation. The restructuring could cost SFr2bn.

And even when cultures are similar, recent deals have shown mergers bring unexpected costs that may be hard to control. Glazo Wellcome has lost staff faster than anticipated since its formation, with the best people often opting for a firm job offer from a rival rather than face uncertainty over their future in the merged company. Pharmacla & Upjohn admitted this week it had underestimated the costs of bringing the two companies together.

Rivals are nevertheless likely to be galvanised into action. Roche, until this week the biggest pharmaceuticals company in Switzerland. will now be examining its options. And a kilometre from Basle, the Rhine flows into Germany and eventually, past Hoechst and Bayer, Germany's giant chemicals companies. The former is the world's third biggest drugs business hy sales, the latter the 12th. Both are already talking to merchant bankers involved in the birth of Novartis. It looks likely that the days of the integrated drugs and chemicals company in Europe may be numbered. The dealmaking is not over

# John Bull's fish

about foreigners. This time it is over their being compensated for his failed attempts to stop them stealing his fish. He is even talking of leaving the common fisheries policy (CFP) of the European Union altogether. There is only one problem with all of this: it is nonsense.

First, leaving the CFP would mean leaving the European Union. It is possible to imagine circumstances in which the UK might want to do so. Protecting an industry that generates 0.1 per cent of gross domestic product and a still smaller share of employment is not among them.

Second, fish do not recognise frontiers. If the stocks of the European continental shelf are to be conserved, there must be a European-wide policy. The UK does have a high proportion of fully grown fish in its waters, but many of them spawn and grow elsewhere, it is senseless to demand 100 per cent of what could turn

out to be nothing. Third, scientists insist that European politicians continue to grant dangerously large quotas. The threat to stocks is a real one. Prior to the introduction of the CFP, the herring catch fell from 1.4m tonnes a year in the mid. 1960s to only 0.5m tonnes a decade later. The impact of overfishing can also be sudden and total, as the disappearance of cod off Canada's Atlantic coast demonstrates. Fourth, monitoring and policing

John Bull is having one of his fits are too lax. The only sensibla way to remedy the consequences for the conservation of fish is to cre ate and fund a European-wide sys tem that would be less partial to particular national interests.

Fifth, national quotas are quite reasonably, divided on the basis of shares in catches in 1983, when the CFP was agreed. Quite rightly it is possibla for fishermen to transfer the quotas among themselves by bnying and selling licenses to fish. Under European law it is impossible, however, to prevent nationals of other member states from purchasing these enses, since discrimination on the basis of nationality was ruled out by the European Court of Justice in 1991. The case recently lost by the UK merely requires it to compensate foreign fishermen for what turned out to be illegal attempts to exclude them between

1988 and the date of that ruling. Finally, bowever upsetting the outcome may be for the UK industry, the sale of licenses is a market transaction. They could have been bought by UK nationals. More significantly, this is surely just an example of direct investment across frontiers, which is fundamental to the single market

favoured by the UK government. Jingoism may stir the blood, but will fail to conserve the fish. The only way to do so is to create stronger common fisheries policy. That is not a sell out of Britinterests. It is the only effective way to protect them.

# OBSERVER

#### Jobs for beefy boys and girls

■ Worried about job security? Then pump yourself up: try to make the grade as an Olympic

competitor.
Companies everywhere fuss lovingly over Olympic class sportspersons who happen to be on their payrolls, as Peter son, Sweden's number onerifle shootist, will attest. Gabrielsson works as a sorter in Stockholm for UPS, whose

headquarters, as it happens, are in Atlanta, Georgia - scene of this year's summer Olympics. UPS says it's the world's largest package distribution company, handling 3 lbn packages and documents It certainly fusses over

Gabrielsson, who has worked for UPS for three years. He spends 20 hours a week on shooting practice and other training. He enjoys. flexible working hours and receives plenty of financial SUDDOTL.

To qualify for such assistance. says UPS, employees "must be nationally ranked within the top 40 in their discipline by their sport's governing body. .. All 335,000 UPS employees around the world who meet these criteria are eligible to So is UPS awash in beefy

would be Olympic champions? Not

exactly. The number of UPS

employees currently receiving special assistance in the hope they'll qualify for the Olympics is precisely...10. Package-handling must be really exhausting.

Fabric softener There was a worrying omen

yesterday for the future of Zeneca. the pharmaceuticals company which is seen as a perennial takeover target.
Its presentation of a set of

sparkling annual figures was rather overshadowed by the Ciba/ Sandoz merger. Never mind -Zeneca's team put on a brave face. Regrettably such courage was to little avail, because at the end of an upbeat analysts' meeting the ornate stage that supported: Zeneca's great and good unceremoniously collapsed

make a joke about its results being so good that they brought the house down. Good try. But the more. superstitions analysts were convinced that they had witnessed a portent of what fate has in store.

At which point Zeneca tried to

Slipstream politics ■ Melhourne's Grand Prix on Sunday may be a driving force in the coming state election. Victoria's premier Jeff Kennett has called for the polls nearly a year

ahead of time: citizens will vote on March 30.

The sub-text is that Kennett masterminded the filching of the Formula One race from Adelaide, where it had been held each November for 10 years. It looks set to be hugely popular - except with the Save Albert Park protestors. who object to the track passing through a public open space - and

also a moneyspinner. Maybe Kennett has taken a leaf out of the late Harold Wilson's book. The former British prime minister called a snap election shortly after the country's soccer team won the 1966 football world cup - and he hung on to power for another four years.

Flipper fantasies ■ Oh, the stormy waters between

Canada and Europe. Last year the two were battling it out over fish. This year the struggle promises to be somewhat more esoteric. focusing on the growing trade in seal penises.

A distressed delegation of MEPs was in Canada yesterday to take a closer look at the business, in the process berating the Canadian government for subsidising its seal hunters to the time of C\$0.20 per pound for the animals staughtered.

The Canadian government has set a quota for this year of 250,000 seals to be killed; hunters get, claims the International Fund for Animal Welfare, about C\$25 for

each seal penis, more than double the price of an average pelt. Seal penises are apparently highly prized as approdisiacs in

certain parts of Asia. This kind of thing must be stamped out, said . the MEPs, who promised to call on the European parliament to ban seal penises in the EU, or at least those which have become divorced from their owners.

Gianni Tamino, an Italian MEP with the delegation, said: "For the Canadian government to use taxpavers' money to support a trade in animal parts is completely moacceptable."

It's not quite clear when Canada joined the EU, but when we discover the precise date, we'll naturally let you know.

#### Stress management ■ How not to win friends and

influence people. The Dale Carnegie training and consultancy organisation, which (among other things) now helps companies in 72 countries to make more effective use of time, could perhaps do with a little advice

Yesterday it faxed an invitation to one of the UK's most eminent legal figures. Lord Goodman, to attend one of its executive seminars, featuring such topics as "learn how to use your memory more effectively". He won't be able to attend; he died in May 1995. It's the thought that counts.

# Financial Times

#### 50 years ago

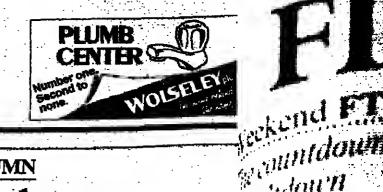
Division of German shipping Proposals have been approved for the division of the German merchant marine equally between Britain, the U.S. and Russia, and the transfer of old vessels is now taking place. This step was announced in a statement issued in London Washington and Moscow. The gross registered tonnage concerned totals 1,189,600.

Loan from Canada After negotiations lasting barely a month, representatives of . Great Britain and Canada have concluded an agreement for a credit to Britain and the settlement of war transactions. The terms reflect the helpful and sympathetic approach which Canada has made to all problems affecting Britain since the war began. The rate of interest on this credit is the same as on the American loan - 2 per cent.

Senate attitude to \$ loan The U.S. Senate Banking and Currency Committee has begun its third day's bearing on the proposed loan to Britain. Senators are handling the proposal like a "hot potato". Mr. Clayton, Assistant Secretary of State, warned the Senate that the economic warfare predicted by Mr. Vinson, Secretary of the Treasury if the Bill is not passed, would lead to friction between Britain and the U.S. on the Security Council of the U.N.

# FINANCIAL TIMES

Friday March 8 1996



# Shrinking GDP adds to Japanese German economic gloom

in Frankfurt and Gillien Tett in London

German gross domestic product contracted by 0.5 per cent during the fourth quarter last year, according to data published yes-

The figures from the Federal Statistics Office add to the current gloom about the German economy and come a day after the Federal Lebour Office announced another postwar unemployment record, with 4.3m people out of work in February. equivalent to 11.1 per cent of the

A survey from the European Commission yesterday suggested that the recent downturn in Germany was heing echoed across the continent. Business and consumer confidence dropped last month in almost all European Union countries. Companies across the continent reported falling orders in both domestic and export markets. Consumers also became gloomier ebout their financial outlook, while fears of unemployment rose.

Yesterday's output data were 1996." He called on employers widely discounted in financial and trade unions to renew efforts markets, although several GDP components appeared to cause some surprise. These included the strong fall in inventory accu-mulation and e rise in privete consumption. Some economists were puzzled by the 3.4 per cent rise in exports from the previous quarter, and the 5.5 per cent rise

The German economy grew 1.9 per cent last year. Output rose 1.6 per cent in west Germany and 5.6 per cent in the east, e significant

Mr Hans Tietmeyer, president of the Bundesbank, told journalists on Wednesday that the German economy would be heading for a rebound later in the year. He dismissed speculation in Germany that interast retes might soon be heading upwards, a comment eeen as a further indication that the Bundesbank

stage. Mr Günter Rexrodt, economics minister, yesterday said: "There can be no question of a elide into recession or zero-growth for

and trade unions to renew efforts to create an "alliance for jobs" an initiative under which trade unions agree to reduce wage demands in exchange for job guarantees. The proposal, howing as Gesamtmetall, the engineering employers' association, has demanded a 20 per cent cut

for further jobs expansion. The European Commission reported that confidence fell in Europe throughout last year. However, at the start of this year the decline eased slightly, fuel-ling hopes that sentiment might be changing. The Commission, together with most European governments, is insisting growth will rebound in Europe this year.

in wage costs as a precondition

However, the figures for February showed sentiment was again falling, leaving it at levels last seen in early 1994. German, French and Belgium companies all reported weaker conditions. However, Italian and UK companies, which have hitherto been more upbeat, also reported a sharp fall in order books.

#### Hamas funds Continued from Page 1

last August of Mr Mousa Abu Marzouk, the leader of Hamas, on suspicion of terrorism.

Mr Yossi Beilin, e senior Israeli minister, said Israel hoped recent events would encourage Britain and other European countries to trace Hamas's financial network. Israeli military intelligence listed several organisations in Britain which they claimed were raising

Mr Michael Howard, the UK home secretary, yesterday denied the allegations and said the government was determined Britain should not be used as a base for promoting terrorism abroad. "In the case of Hamas, the police and the security service have seen no proof to support allegations that funds raised in the UK are used directly in support of terrorist acts anywhere," he said.

#### Shell oil find

Continued from Page 1

to replace its annual production with new discoveries.

lts exploration division has been drawn to Nigeria because the geology of the deep water areas is similar to that of the US Gulf of Mexico, where a series of discoveries have been made hy Shell recently.

Banga One is the third well drilled in the new deep water blocks since international nil groups signed production-sharing contracts with the Nigerian governmeot in 1993.

The blocks are operated by Snepco, a different Shell subsidiary to the operator which is already producing nearly 1m barrels of oil a day, about half of

# Russian party chief shows charming face of communism

By John Thornhill in Moscow

Mr Gennady Zyuganov, Russia'e Communist party leader and presidential candidete, hes launched e charm offensive. He likes team sports, has created a dish called Zyuganov potatoes (apparently fried), and is a habit-ual buyer of white roses for his

In an attempt to present a more rounded fece of communism, Mr Zyuganov broke with tradition by talking about his personal life and his conviction that all humans have the redeeming qualities of "faith, hope and charity", in an interview pub-lished yesterday in the Trud (Labour) newspaper. Mr Zyuganov, who is leading

the opinion polls, said it was senseless to pursue divisive politics and revive talk of reds and whites - epart from flowers - in Russia. Only if the country were united could it save Itself.

"The name of our party should not frighten anybody," Mr Zyuganov said. "Our party differs greatly from the Communist Party of the Soviet Union. We recognise different forms of property, pluralism of views and freedom of religion.

"If you take the precepts of Jesus Christ and the moral code of the builders of communism then you will find there is much in common," said the mild-mannered Communist leader, who this week refused to condemn the repression of the 1930s on the anniversary of Stalin's death. Mr Zvuganov impressed foreign

audiences et the Moscow branch of the American Chamber of Commerce and at the World Economic Forum in Davos this year. And his party has also launched

e charm offensive against Russia's new capitalist class. But one senior Russian banker, who recently met the Commu-nists, remained impervious to their hlandishments and suspi-

cious about their economic plans, "The Communist party has not changed although some within the party might have done. I cannot understand why some people are so sure the Communist party does not threaten their busine he said. "Oil will still be pumped. Steel will still be produced but all the rules of the game will

RIA' Novosti, an official news agency, hinted the Communists' meetings with leading hankers might conceel darker motives. Citing a "confidential source", the news agency reported that Communists had been talking to bankers, who are former members of the Communist Party of the Soviet Union, about renation-

alising certain industries. A secret agreement had been discussed to assert state control over some commercial banks and transport enterprises, the news agency reported.

Some bankers fear a Zyuganov victory would paralyse business and stock market ectivity until investors saw which direction the new administration would take. One bank chief joked recently that their 1996 financial year

FT WEATHER GUIDE

# business body warns on budget deadlock

The Keldanren, Japan's leading business federation, yesterday warned that the economy would suffer unless the country's feuding politicians quickly ended

their four-day budget impasse. Mr Shoichiro Toyoda, the Keidanren's chairman, said any further delay "will shake confidence in domestic and foreign markets" and push up the premium which Japanese hanks have had to pay to borrow funds abroad.

For the government Mr Seiroku Kajiyama, chief cabinet secretary, also warned that Japan's fragile recovery could be harmed by the slightest upset.

This is the first time a business lobby has voiced formal concern over the current hudget deadlock, caused by the opposition New Frontier party's ettempt to block a government plan to allocate Y685bn (\$6.46bn) of public money to the liquidation of bankrupt housing loan companies, or jusen, an important part of offi-cial attempts to stabilise the financial system.

Unease spread yesterday to the equity market, where the Nikkei 225 average fell 284.03 points to 19,957.15, a seven-day low.

However, there seemed little prospect last night of early agreement on this year's Y75,105bn budget, as the ruling coalition and opposition plunged deeper into a tangle of allegations and

procedural ploys.

Ms Takako Doi, speaker of the lower house of parliament, summoned senior officials of the NFP and the Liberal Democratic party, biggest of the three ruling coalition parties, in an extempt to restore parliamentary order. But NFP politicians continued their sit-in outside the parliamentary budget committee, an unprecedented protest in Japan's postwar

parliamentary history.
The opposition maanwhile stepped up the pressure on the government yesterday by refus-ing to discuss the budget unless the LDP presented Mr Koichi Kato, its secretary-general, for parliamentary questioning over allegations of receiving an illicit Y10m political donation.

Mr Kato denied receiving the money, but a growing number of LDP members reportedly suggested that the NFP's demand to question him was a reasonable price to pay for achieving agreement on the budget.

in anticipation of cootinued deadlock, the government has started to draw up an interim budget. This was last needed two years ego, when the LDP itself delayed the budget to put pres-sure on Mr Morihiro Hosokawa, then prime minister but now in opposition, to disprove allegations of personal financial impropriety. That hettle ended in Mr Hosokawa's resignation.

Transaction curbs, Page 6

# The merger of Sandoz and Ciba is a staggering demonstration of how to creete shareholder value: the comhined market capitalisation of the two

Swiss healthcare groups jumped by SFri8bn (\$15bn) or 24 per cent to SFr94bn yesterday. Very crudely, the market has valued the expected cost savings of SFr1.8bn. Applying a 25 per cent tax rate and an earnings multiple of 15 times to those savings gives a figure of SFr20bn. This is e trick inves-tors learned during last August'e cre-etion of Pharmacia & Upjohn, whose market value has risen 70 per cent in the subsequent six months.

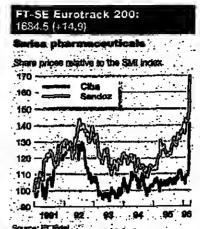
That gives an inkling of how much

value has yet in surfece. The announced SFrl.8bn of savings over three years looks deliberately conservative. It amounts to 9 per cent of the cost base of Novartis, as the merged group will be called. This compares with the 12 per cent reduction targets of both Glaxo Wellcome and Pharmecia & Upjohn. Moreover, Ciba and Sandoz fit together vary neatly. They have practically no competing drugs and Novartis will be world number one or two in pharmaceuticals, agro-chemicals, untrition and animal

There is alweys e risk that the merger could be derailed, as in the case of Ivax and Hafslund Nycomed. At first sight, the 45 per cent slice of the cake going to Ciba shareholders looks e little large, given Sandox's hig-ger market capitalisation. But investors should bear in mind that Ciba is contributing its speciality chemicals arm, which is being spun off to the benefit of all Novartis shareholders. A clash of cultures is also a concern, though the strictly equal division of the top jobs is a good start.

The implications for the industry are dramatic. For the first time, two companies have merged ont of choice rather than need. Ciba and Sandoz were strong on their own and expected to increase annual earnings by 11-12 per cent into the next century; but Novartis should manage over 16 per cent. The deal also shows that a merger - as opposed to a takeover - can add huge amounts to shareholder value almost instantly by avoiding tax and goodwill charges and preserving balance sheet strength.

Most significantly, perhaps, the com-ing together of two old Swiss rivals proves that previously "impossible" deals are starting to happen. Second rank companies like Zensca and Schering Plough will find it increasingly difficult to justify independence. Even mergers among giants like Pfizer and Glaxo cannot be ruled out. But the most glaring cases of hidden value lie THE LEX COLUMN



Germany's chemical gients: Hoechst's drugs business is as big as Merck's - its market capitalisation is

European TV

Mr Rupert Murdoch's drive into con-tinental European pay-television is back on track. Relations with his new partners, Germany's Bertelsmann and France's Canal Plus, have improved following his apology for the original statement on Wednesday from his BSkyB satellite group. In that, BSkyB jumped the gun hy eaving it was acquiring a 25 per cent stake in Premiere, Germany's leading pay TV channel, from Bertelsmann and Canal Plus. Mr Murdoch has smoothed things over with the admission, in a second state-ment, that BSkyB needs the approval of all Premiere shareholders - includng Germany's Kirch Gruppe.

Premiere is an important element of the Murdoch consortium's plans to launch multi-channel German pay-TV because of its existing Lim customers and rights to German football cover-age. Gaining Kirch's approval may not be easy, given its plans to establish a rival multi-channel service.

Still, Kirch's veto may not be abso-inte. BSkyB may be able to acquire an indirect stake in Premiere, without Kirch's approval. Even if it cannot, Murdoch's consortium may still be able to include Premiere in its multi-channel package. The partners are hoping such threats will bring Kirch to the negotiating teble.

The partners may also try to tempt

Kirch with the promise of a stake in their new consortium. Forming a monopoly instead of competing against each other would clearly be better for profits all round. Whether it would pass the European Commis-

sion'e scrutiny is another matter. The big loser in Murdoch's pact is CLT, the Luxembourg broadcaster. Its high-stakes game of negotiating with Murdoch has backfired and it is now left without credible partners to middle. Murdoch has backfired and it is now left without credible partners to launch its own pay TV service in Germany. No wonder it accused Havas the French media group which owns a stake in CLT but has now joined the Murdoch camp of betrayal.

The new elliance will not launch services in the UK, as that is being left to BSkyB. nor France end Spain where Canal Plus will have

After Germany, the alliance's next tar-get is likely to be italy. Mr Silvio Ber-lusconi, the Italian politician end media magnate, should watch out.

The wranglings over the timing and conditions of European monetary union are just beginning. A month ago the Bundesbank warned of Germany's the Bundesnank warned in Germany's difficulties in meeting the Masstricht criteria, perhaps hoping to scotch the option of fudging the targets. But in today's Financial Times, a top Brussels civil servant - albeit writing in a personal capacity - advocates some laxity to allow for the effects of the economic cycle.

· - 2 4 48

The Brussels view is not unreesoneble, but it is bound to make the markets nervous. The perceived danger is that the political desire to push ahead with monetary union will lead to excessive laxity. It may be perfectly sensible to lower the hurdle slightly for Germany, since its economy is already in reasonable shape, but it could set a dangerous precedent -- particularly if lower targets were accepted for debt and budget deficits. Since it would be impossible to apply lower targets selectively, other coun-tries might later be able to stumble over lower hurdles before their economies are reedy. This contingency could undermine confidence in a single currency from the outset.

In practice, this probably means that the scope for relaxing the criteria is limited. The Bundesbank may not be running the show, but it still has considerable clout, given the lack of popular support for Emu, Blaming Maastricht criteria for job losses is indeed a misunderstanding, which has been fostered by some national gov-ernments. But paradoxically, e will-ingness to delay Emu could force national governments to face up to the need for economic stringency, with or without Maastricht.

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#### **Europe today**

An area with cloud and periods of rain will move from the British Isles and western France towards the Atlantic. Scotland and northern England will become clearer, The Benefux and Germany will have abundant sun but strong easterly winds will make it very cold and dry. High pressure over Scandinevia and the Baltic states will keep northern end eastern Europe dry. South-eastern Europe will be chilly. Along the Black Sea coast of Romania, Bulgarie and Turkey, strong north to north-easterly winds will bring rain or enow ehowers. Greecs and Cyprus will stay dry but Italy, Malta, the south coast of France and southern Portugal will have

#### **Five-day forecast**

High pressure over Scandinevia will move a cold north to north-easterly air flow from Russia to eastern and south-eastern Europe. Low pressure over the Atlantic will influence local the British Isles and the Iberian peninsula with penods of rain and strong winds. The mainland of western and central Europe will remain cold, dry and sunny with strong south-easterly to easterly winds. The Mediterranean will etay unsettled with occasional rain or even some



Lufthansa

















